

**TEANECK BOARD OF EDUCATION**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**Teaneck, New Jersey**

**COMPREHENSIVE ANNUAL  
FINANCIAL REPORT  
of the  
Teaneck Board of Education  
Teaneck, New Jersey  
For The Fiscal Year Ended June 30, 2009**

**Prepared by  
Business Office**

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## **INTRODUCTORY SECTION**



## **Teaneck Public Schools**

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October 26, 2009

Honorable President and  
Members of the Board of Education  
Teaneck Public School District  
County of Bergen, New Jersey

Dear Board Members:

I am pleased to submit The Comprehensive Annual Financial Report of the Teaneck Public School District (hereafter the "District") for the fiscal year ending June 30, 2009. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the District. To the best of our knowledge, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and the results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

Governmental Accounting Standards Board (GASB) requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. Teaneck Public School's MD&A can be found immediately following the "Independent Auditors' Report".

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the independent auditor's report, management's discussion and analysis (MD&A) and the basic financial statements including the districtwide financial statements presented in conformity with Governmental Accounting Standards Board Statement No. 34. The basic financial statements also include individual fund financial statements, notes to the financial statements and required supplemental information (RSI). The statistical section includes selected financial and demographic information, generally presented on a multi-year basis.

The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act Amendments of 1996 and the U.S. Office of Management and Budget Circular A-133, "Audits of State and Local Governments and Non-Profit Organizations", and the New Jersey OMB Circular 04-04, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments". Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the supplementary information section of this report.

## **1) REPORTING ENTITY AND ITS SERVICES**

The Teaneck Public School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board as established by GASB No. 14. All funds of the District are included in this report. The Teaneck Board of Education and all of its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular, as well as special education for handicapped students through the age of 21. In the 2008-2009 fiscal year, the District's official enrollment was 4,284 resident students, which is 66 students less than the previous year's enrollment. The following details the changes in the student enrollment of the District over the last ten years:

### **Official Enrollment (October 15 annual count date)**

Fiscal Year	Student Enrollment	Percent Change
2008-2009	4,284	-1.5%
2007-2008	4,350	-2.9%
2006-2007	4,482	-1.0%
2005-2006	4,526	-0.1%
2004-2005	4,531	-2.0%
2003-2004	4,626	-1.3%
2002-2003	4,685	-1.2%
2001-2002	4,740	-0.8%
2000-2001	4,777	+0.4%
1999-2000	4,760	+1.3%

These figures exclude enrollments for in-district preschool students and nonpublic school students residing in the township for which funds are appropriated and expended in the school district budget.

## **2) ECONOMIC CONDITION AND OUTLOOK**

The macro-economic environment for the past fiscal year has been characterized by many as the worst economic downturn since the Great Depression of the 1930's. While the economy today is showing signs of positive economic growth, there are still many uncertainties for the future. The unemployment rate in Teaneck increased from 3.2% to 4.1% from 2007 to 2008, according to the New Jersey Department of Labor and Workforce Development report dated April 23, 2009. Per capita income for Bergen County increased to \$67,125 for 2007, compared to the revised New Jersey Department of Labor and Workforce Development income data of \$62,007 for 2006.

In accordance with mandates by the state, the District's budget continues to include line items for Charter School expenditures. In fiscal year 2008-2009, there were two schools serving students kindergarten through 8<sup>th</sup> grade to which Teaneck students attended, Teaneck Community Charter School and Englewood Charter School on the Palisades. The 2008-2009 budget included \$4,022,030 expended for tuition and transportation to these charter schools. The approval of the Charter High School for Environmental and Civics Studies will result in an increased allocation of funding from the District budget. In addition, Shalom Academy Charter School has made application to the Commissioner of Education to open in September 2010.

The current demographic trend related to district enrollment has changed for the 2009-2010 school year. While enrollment figures for 2008-2009 represents a decline of 1.5% from the 2007-2008 school year, current enrollment for 2009-2010 has increased. Enrollment at Bryant School continues to grow as the district expands the preschool programs to provide inclusion classes for at-risk



students. Bryant school enrollment for 2009-2010 is up more than 20% since last year. All enrollment data is provided as per the Application for State School Aid (ASSA) using the October 15<sup>th</sup> official student count in which preschool students are not included in the total resident enrollment.

The major funding source for the operating budget continues to be local property taxes. The local tax levy funded 91.2% of the 2007-2008 budget and 86.7% of the 2008-2009 budget. The reliance on the local taxpayers to fund the majority of the District's budget will likely continue under the new School Funding Reform Act of 2008. According to the State's Office of School Funding, the District's tax levy exceeds the local fair share and the district's total budget exceeds the "adequacy model" used to determine total state aid.

### **3) MAJOR INITIATIVES**

As the stewards of our children's educational future, the Teaneck Public School District has high expectations of each teacher, administrator, and all support personnel, an expectation that only excellence will be acceptable in the provision of the educational program in the coming years. We have high expectations for our community partners and parents that they will engage with us in this educational effort providing much needed support to our system and children. We have high expectations and high demands for our students that they will come to school each day with a willingness and desire to learn and to work hard towards obtaining the knowledge and experiences offered to them.

It is time to focus less on the past and place a greater emphasis on the promise of a better future. The Superintendent's goals for 2009-2010 are intended to forward the mission of the Teaneck Public School District, focusing on improving student achievement through enhanced accountability, evaluation, student and staff support and community engagement. These goals are intended to be realistic and attainable to ensure that we continue on our road to cultivating a culture of continuous improvement. Our overriding theme is for district administration and staff, in partnership with the Teaneck community, to remain committed to providing a quality education to all students within a nurturing and motivating environment, dedicated to helping students become lifelong learners and responsible adults in a rapidly changing society.

#### **STUDENT ACHIEVEMENT:**

**Goal:** Develop a framework for increasing student achievement for all students while simultaneously eliminating achievement gaps.

#### **ACCOUNTABILITY:**

**Goal:** Increase Organizational effectiveness and efficiency.

#### **ASSESSMENT AND EVALUATION:**

**Goal:** Implement a protocol that assesses the effectiveness of administrators and other instructional staff in improving student achievement.

#### **CLIMATE:**

**Goal:** Provide a positive climate and a safe, secure, cooperative and respectful environment of mutual support, teamwork, shared responsibility, and success that promotes character development, physical and mental health and thereby supports student achievement.

#### **COMMUNITY AND FAMILY ENGAGEMENT:**

**Goal:** Actively engage family and community members as partners in raising and maintaining high student achievement.

#### **BOARD OF EDUCATION**

**Goal:** Superintendent and Board of Education function as a leadership team committed to improving student achievement.

### ***Instructional Initiatives***

Instructional Initiatives for the 2008-2009 school year were congruent with District goals and objectives. During the year, curriculum was reviewed/revised to align with New Jersey Core Curriculum Content Standards and local values according to a new five year cycle. An emphasis on student achievement in the areas of language arts literacy and mathematics resulted in targeted professional development that focused teaching staff on differentiated instruction to meet students' strengths and needs and the collection/analysis of data to inform teaching practice.

The Read 180 Program was implemented for some of our students with IEPs as well as general education at-risk students and has produced promising results. To assist us in better using formative data to improve teaching, we introduced the Measurement of Academic Progress (MAP) assessments for grades 5 – 8. Much of our work with middle school teachers centered on the use of that tool in literacy and mathematics. Kindergarten – grade 12 mathematics teachers also began the work of developing core assessments that would provide further information about the alignment of our curriculum to standards and the success of our instruction.

Program changes and revised curriculum occurred in other content areas as well as in literacy and mathematics. The Full Option Science System (FOSS) was further implemented in grades K-6, with the addition of new units of study and professional development that focused on teaching literacy skills through the study of science. Middle School social studies curriculum revisions positioned the study of United States History at grades 5 and 7 and revised courses of study to include geography studied in the context of history. The mandatory study of a world language in grades 7 and 8 was also instituted.

Further work was accomplished to serve the needs of our special education students. Based upon our needs assessment, the department began to implement a series of professional development opportunities for teams of general education teachers and their in-class support partners. After school programs for at-risk learners in grades 1-8 also partnered special education teachers and general education counterparts.

Analysis of summer programs resulted in modifications to the summer literacy and mathematics academy, the addition of a summer reading club to support high school students in completing their summer reading assignments, and changes in the summer mathematics enrichment program.

Looking forward, Teaneck has purchased data warehouse software which will support District efforts to manage student assessment information, create core assessments in specific content areas, and to support teachers' efforts to plan lessons based on students' strengths and needs. Supervisors and building leaders have made data driven assessment practices a priority for professional development and strategic planning.

### ***Facilities Improvement***

In December 2000 the District voters approved a \$19,694,380 million facilities referendum. The State of New Jersey, under the Educational Facilities Construction and Financing Act (EFCFA), funded forty (40%) percent of the total project costs, \$7,877,752. Bonds for the district's share, \$11,816,628, were sold on April 18, 2001.

These improvements addressed mechanical needs and auditorium renovations at the three secondary schools, as well as significant construction and renovations within the walls of Teaneck High School to both expand and improve its educational spaces. Work was completed in the middle school auditoriums in the summer of 2001. The improvements to the High School's Memorial Gym renovation and structural addition of the second floor (internal addition) over the Elizabeth Street gym

were also completed during the summer of 2001. Work has been completed on the renovation of the High School's auditorium, mechanical upgrades throughout the facility, classroom renovations, improvements to the student multi-cultural center and construction of a Teacher Planning Center.

Several additional projects to complete the high school facility were approved and completed, including locker replacement, masonry re-pointing of the exterior brickwork, and the renovation of the Library Media Center.

Improvements to the high school's stairwells and a project for the renovation of finishes in the classrooms at Benjamin Franklin Middle School were approved as a part of the fiscal year 2005 budget and were completed during the 2005-06 school year. The same renovations for the Thomas Jefferson Middle School were completed in the summer of 2006, thus completing the district's Facility Improvement Program adopted almost ten years ago.

The heating and cooling controls at Teaneck High School were upgraded during the 2007-08 school year.

Capital projects targeted at core building systems will be the focus of the next stage of improvements. Roof projects scheduled for Whittier Elementary School and Thomas Jefferson Middle School Phase I were completed in the summer 2008. The roof replacement at Thomas Jefferson Middle School Phase II and the roof replacement at Lowell Elementary School were completed during the summer 2009. Projects scheduled for the 2009-2010 school year are the replacement of the elevator cab in Benjamin Franklin Middle School and the installation of an emergency generator at Eugene Field School to protect the District's core communication infrastructure. The next phase of capital projects, scheduled for completion during the summer 2010, are to include the first phase for roof replacement at Teaneck High School and the complete roof replacement at Eugene Field School.

The district continues to operate its own fiber optic wide area network. The District's bandwidth capabilities meets the growing technology needs of the educational programs.

#### **4) INTERNAL ACCOUNTING CONTROLS**

Management of the district is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the district also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by District management.

As a part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the district has complied with applicable laws and regulations.

#### **5) BUDGETARY CONTROLS**

In addition to the internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project length

budgets are approved for capital improvements and accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section of this report.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year end are either canceled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2009. These are re-appropriated automatically into the following fiscal year, and as a result, increase the approved budget.

## **6) ACCOUNTING SYSTEM AND REPORTS**

The district's accounting records reflect New Jersey Statutes (N.J.S.A. 18:4-14) that requires a uniform system of double-entry bookkeeping consistent with the generally accepted accounting principles, (GAAP) established by GASB for use in all school districts.

The accounting system of the District is organized on the basis of funds in accordance with the Uniform Minimum Chart of Accounts (Handbook 2R2) for New Jersey Public Schools. These funds are explained in the Notes to the Financial Statements.

The District continues to maintain a budgetary/finance software package which provides decentralized access to requisitions, purchase order status, account records and program reporting. Appropriate internal controls are established for both purchasing and line item expenditures.

## **7) DEBT ADMINISTRATION**

As of June 30, 2009, the district has 4 outstanding general obligation bond issues. The first issuance was April 2001 to finance construction projects at Teaneck High School, Benjamin Franklin Middle School and Thomas Jefferson Middle School. The debt maturity is January 2015 and the outstanding principal is \$1,900,000. The second issuance was February 2002 and also matures in January 2015. This was a refinancing of a previous bond issuance and the outstanding principal balance is \$2,465,000. The third issue, financed in February 2003, relates to the district's Early Retirement Pension Obligation. Previously, this obligation had been funded through the general current expense budget; however, funding the obligation through debt service was made possible in fiscal year 2003 by an act of the New Jersey Legislature. This issue has an 18-year repayment schedule that matures in January 2021. The outstanding principal balance is \$4,860,000. Finally, the last issuance is the refinancing of the callable bonds issued in April 2001. The bonds were issued in July 2006 and mature in January 2031. The principal balance outstanding is \$9,265,000. The refinancing of both the Early Retirement Pension Obligation and the 1993 Bond Issue will provide a net savings to the taxpayers of Teaneck of \$2 million over the life of the debt.

## **8) CASH MANAGEMENT**

The investment policy of the District is guided in large part by state statute as detailed in the Notes to the Financial Statements. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUPDA was enacted in 1970 to protect Governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

## **9) RISK MANAGEMENT**

The District is a member of the Northeast Bergen County School Board Insurance Group (NESBIG), a joint insurance pool comprised of forty school districts, for its entire insurance coverage, including

but not limited to workers' compensation, general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property, contents and fidelity bonds.

#### **10) INDEPENDENT AUDIT**

State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Lerch, Vinci, & Higgins, CPA's was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit was also designed to meet the requirements of the Single Audit Act Amendments of 1996 and the related OMB Circular A-133 and State Treasury Circular Letter 04-04 OMB. The auditor's report on the basic financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

#### **11) ACKNOWLEDGEMENTS**

The administration wishes to express its appreciation to the entire business office staff, whose continued efforts and tenacity to ensure the implementation of GAAP and the Board of Education's business policies and regulations make the efficient operation of the district possible. The Business Office staff thanks the school district auditors for technical expertise and patience in providing guidance in accounting in general, and this report in particular.

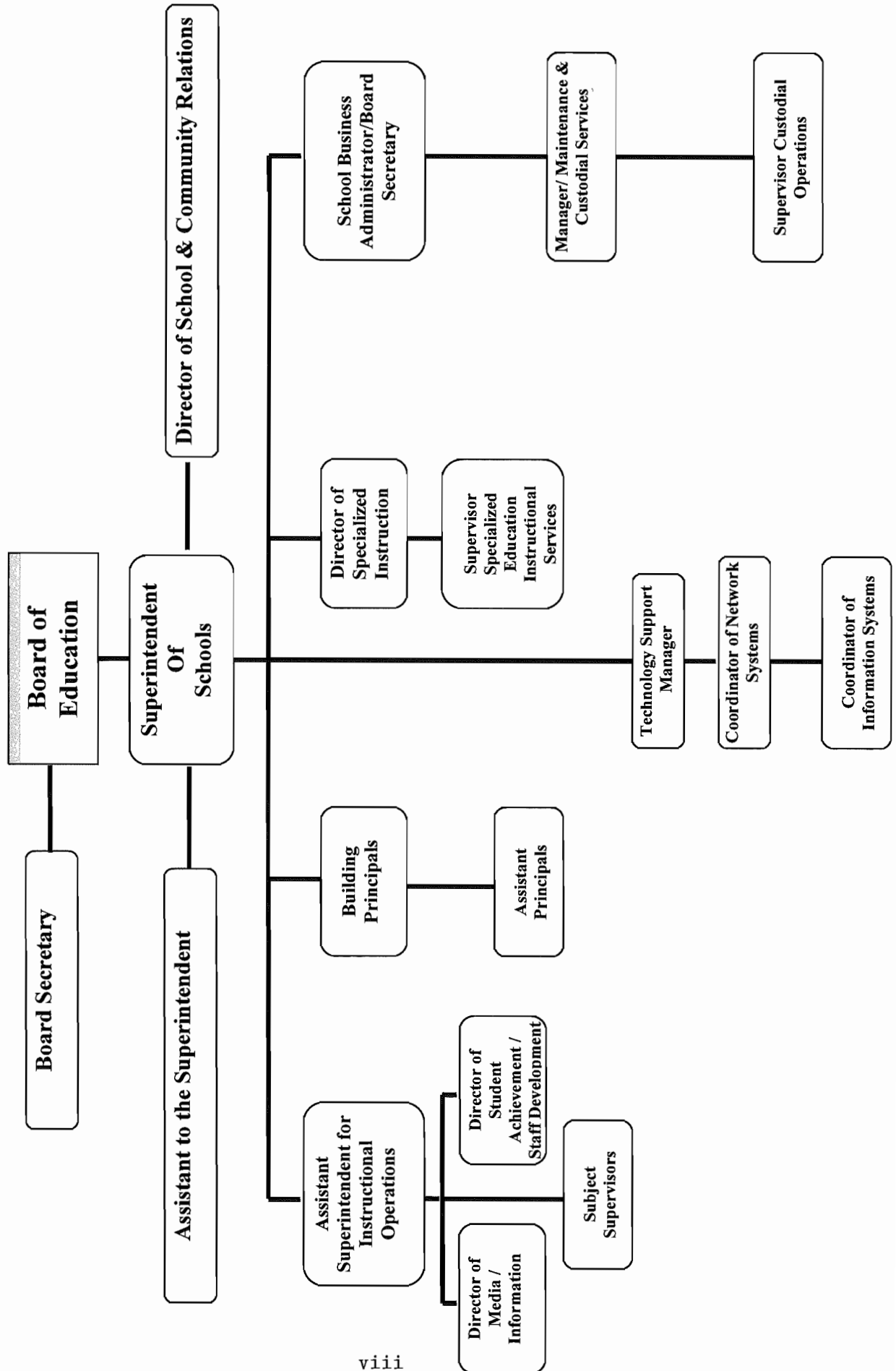
Respectfully Submitted,

A handwritten signature in dark ink, appearing to read 'S. Gately', with a stylized, flowing script.

Sean Gately  
Business Administrator/Board Secretary



# Teaneck Public Schools Administrative Organizational Chart 2008-2009



**TEANECK BOARD OF EDUCATION  
TEANECK, NEW JERSEY**

**ROSTER OF OFFICIALS  
JUNE 30, 2009**

<b><u>MEMBERS OF THE BOARD</u></b>	<b><u>TERM EXPIRES</u></b>
Dr. Henry Pruitt, President	2010
Dr. Ardie Walser, Vice President	2011
Jack Aaker	2009
Margaret Angeli	2011
Herbert Burack	2012
Joseph Cliffe	2011
Dr. David Diuguid	2012
Margaret Fisher	2010
Gervonn Rice	2012
Sebastian Rodriguez	2010

Jack Aaker served as a member of the Board through the end of his term, April 29, 2009.

**OTHER OFFICIALS**

A. Spencer Denham, Interim Superintendent of Schools  
(January 22, 2009 – June 30, 2009)

John F. Czeterko, Superintendent of Schools  
(July 1, 2008 – January 18, 2009)

Sean Gately, Business Administrator/Board Secretary

Karla Starks, Coordinator of Fiscal Services/Assistant Board Secretary

Anthony Bianchi, Treasurer of School Monies

## **TEANECK PUBLIC SCHOOLS**

### **Consultants and Advisors**

#### **Attorney**

Schenck, Price, Smith, King  
10 Washington Street  
Morristown, NJ 07963

#### **Auditor**

Lerch, Vinci & Higgins, LLP  
17-17 Route 208  
Fair Lawn, NJ 07410

#### **Architect**

DiCara/Rubino  
30 Galesi Drive  
Wayne, NJ 07470

#### **Insurance Broker**

LDP Consulting Group, Inc.  
80 Lambert Lane  
Lambertville, NJ 08530

#### **Official Depository**

TD Bank  
540 River Street  
Hackensack, NJ 07601

that each may learn



## **FINANCIAL SECTION**

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RALPH M. PICONE, CPA, RMA, PSA

## INDEPENDENT AUDITORS' REPORT

Honorable President and Members  
of the Board of Trustees  
Teaneck Board of Education  
Teaneck, New Jersey

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Teaneck Board of Education as of and for the fiscal year ended June 30, 2009, which collectively comprise the Board of Education's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Board of Education's management. Our responsibility is to express opinions on these financial statements based on our audit.

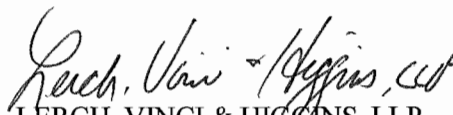
We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in the Government Auditing Standards, issued by the Comptroller General of the United States and audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Teaneck Board of Education's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Teaneck Board of Education as of June 30, 2009, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated October 21, 2009 on our consideration of the Teaneck Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

The management's discussion and analysis and budgetary comparison information are not a required part of the basic financial statements but are supplementary information required by the accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Teaneck Board of Education's basic financial statements. The accompanying introductory section, combining fund financial statements, financial schedules and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. Additionally, the accompanying schedules of expenditures of federal awards and state financial assistance are presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations" and New Jersey OMB's Circular 04-04, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid", and are not a required part of the basic financial statements. The combining fund financial statements and schedules of expenditures of federal awards and state financial assistance have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section, financial schedules and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

  
LERCH, VINCI & HIGGINS, LLP  
Certified Public Accountants  
Public School Accountants

  
Gary J. Vinci  
Public School Accountant  
PSA Number CS00829

Fair Lawn, New Jersey  
October 21, 2009

## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

# **TEANECK BOARD OF EDUCATION**

## **Management's Discussion and Analysis**

This section of the Teaneck Board of Education's annual financial report presents our discussion and analysis of the District's financial performance during the fiscal year that ended on June 30, 2009. Please read it in conjunction with the transmittal letter at the front of this report and the District's financial statements, which immediately follows this section.

### **FINANCIAL HIGHLIGHTS**

Key financial highlights for the 2008-2009 fiscal year include the following:

- The assets of the Teaneck Board of Education exceeded its liabilities at the close of the fiscal year by \$27,576,638 (net assets).
- Overall revenues were \$95,887,613. General revenues accounted for \$78,785,753 or 82% of all revenues. Program specific revenues in the form of charges for services and grants and contributions accounted for \$17,101,860 or 18% of total revenues.
- The school district had \$95,536,185 in expenses; only \$17,101,860 of these expenses were offset by program specific charges, grants or contributions. General revenues (predominantly property taxes) and available net assets were adequate to provide for these programs.
- As of the close of the current fiscal year, the District's governmental funds reported a combined ending fund balance of \$8,870,577.
- The General Fund fund balance at June 30, 2009 was \$8,509,883 a decrease of \$433,819 when compared with the beginning balance at July 1, 2008.

# TEANECK BOARD OF EDUCATION

## Management's Discussion and Analysis

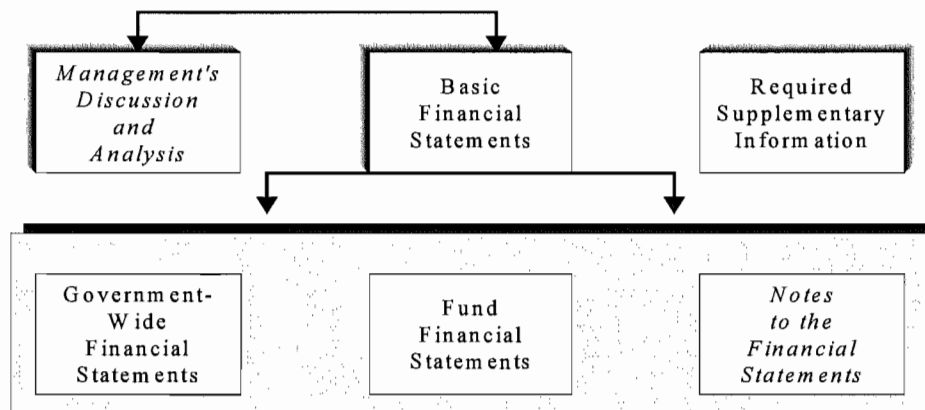
### OVERVIEW OF THE FINANCIAL STATEMENTS

The financial section of the annual report consists of four parts – Independent Auditors' Report, required supplementary information which includes the management's discussion and analysis (this section), the basic financial statements, and supplemental information. The basic financial statements include two kinds of statements that present different views of the District:

- The first two statements are district wide financial statements that provide both short-term and long-term information about the District's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the District, reporting the District's operations in more detail than the district-wide statements.
  - The governmental funds statements tell how basic services were financed in the short term as well as what remains for future spending.
  - Proprietary funds statements offer short-term and long-term financial information about the activities the district operated like businesses.
  - Fiduciary funds statements provide information about the financial relationships in which the District acts solely as a trustee or agent for the benefit of others to whom the resources belong.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. Figure A-1 shows how the various parts of this annual report are arranged and related to one another.

Figure A-1



# TEANECK BOARD OF EDUCATION

## Management's Discussion and Analysis

Figure A-2 summarizes the major features of the District's financial statements, including the portion of the District's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

**Figure A-2**

Major Features of the District-Wide and Fund Financial Statements

	District-Wide Statements	Fund Financial Statements		
		Governmental Funds	Proprietary Funds	Fiduciary Funds
Scope	Entire district (except fiduciary funds)	The activities of the district that are not proprietary or fiduciary, such as regular instruction, special Education and building maintenance	Activities the district operates similar to private businesses: Internal Service and Enterprise Funds	Instances in which the district administers resources on behalf of someone else, such as Unemployment, Payroll Agency, and Student Activities
Required financial statements	Statements of net assets Statement of activities	Balance Sheet Statement of Revenues, Expenditures and changes in fund balances	Statement of Net Assets Statement of revenue, expenses, and changes in fund net assets Statement of cash flows	Statements of Fiduciary net assets Statement of changes in fiduciary net assets
Accounting Basis and Measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting And current financial focus	Accrual accounting and economic resources focus	Accrual accounting and economic resources Focus
Type of asset/liability information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be Used up and liabilities that come due during the year or soon there after; no capital assets or long-term liabilities included	All assets and liabilities, both financial and capital, and short-term and long-term	All assets and liabilities, both short-term and long-term funds do not currently contain capital assets.
Type of inflow/outflow information	All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the Year; expenditures when goods or services have been received and the related liability is due and payable.	All revenues and expenses during the year, regardless of when cash is received or paid.	All additions and dedications during the year, regardless of when cash is received or paid.

### District-wide financial statements

The district-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net assets includes all of the District's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two district-wide statements report the District's net assets and how they have changed. Net assets – the difference between the District's assets and liabilities – is one way to measure the District's financial health or position.

# TEANECK BOARD OF EDUCATION

## Management's Discussion and Analysis

### District-wide financial statements (continued)

- Over time, increases or decreases in the District's net assets are an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the overall health of the District you need to consider additional non-financial factors such as changes in the District's property tax base and the condition of school buildings and other facilities.

In the district-wide financial statements the District's activities are shown in two categories:

- *Governmental activities* – Most of the District's basic services are included here, such as regular and special education, transportation, administration and plant operations and maintenance. Property taxes and state aids finance most of these activities.
- *Business type activities* – These funds are used to account for operations that are financed and operated in a manner similar to private business enterprises. The District's Food Service Fund and Community School Fund are included under this category.

### Fund financial statements

The fund financial statements provide more detailed information about the District's funds – focusing on its most significant or "major" funds – not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by State law and bond covenants.
- The District establishes other funds to control and manage money for particular purposes or to show that it is properly using certain revenues (federal and state grants).

The District has three kinds of funds:

- *Governmental funds* – Most of the District's basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps to determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the district-wide statements, we provide additional information at the bottom of the governmental funds statements that explains the relationship (or differences) between them.
- *Proprietary funds* – Services for which the District charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the District-wide statements.



# TEANECK BOARD OF EDUCATION

## Management's Discussion and Analysis

### Fund financial statements (continued)

*Enterprise Funds* – This fund is established to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that costs of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges. The District currently has two enterprise funds.

- Food Service (Cafeteria)
- Community School

• *Fiduciary funds* – The District is the trustee, or fiduciary, for assets that belong to others. The District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. All of the District's fiduciary activities are reported in a separate statement of fiduciary net assets and a statement of changes in fiduciary net assets. We exclude these activities from the district-wide financial statements because the District cannot use these assets to finance its operations.

### Notes to the Basic Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the basic financial statements can be found following the basic financial statements.

### Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the District's budget process. The District adopts an annual expenditure budget for the general, special revenue and debt service funds. A budgetary comparison statement has been provided for these funds as required supplementary information. The required supplementary information can be found following the notes to the financial statements.

Combining statements and schedules are presented immediately following the major budgetary comparisons.

### DISTRICT-WIDE FINANCIAL ANALYSIS

Net assets may serve over time as a useful indicator of a government's financial position. In the case of the District, assets exceeded liabilities by \$27,576,638 as of June 30, 2009. See Table A-1.

# TEANECK BOARD OF EDUCATION

## Management's Discussion and Analysis

By far the largest portion of the District's net assets reflects its investment in capital assets (e.g., land and improvements, buildings and improvements, vehicles, furniture and equipment); less any related debt used to acquire those assets that are still outstanding. The District uses these capital assets to provide services to its students; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

**Table A-1**  
**Statement of Net Assets**  
**As of June 30, 2009 and 2008**

	<b>Governmental Activities</b>		<b>Business-Type Activities</b>		<b>Total</b>	
	<b><u>2009</u></b>	<b><u>2008</u></b>	<b><u>2009</u></b>	<b><u>2008</u></b>	<b><u>2009</u></b>	<b><u>2008</u></b>
Current Assets	\$ 11,889,553	\$ 12,146,405	\$ 684,524	\$ 756,316	\$ 12,574,077	\$ 12,902,721
Capital Assets	<u>40,234,947</u>	<u>39,382,355</u>	<u>136,574</u>	<u>161,028</u>	<u>40,371,521</u>	<u>39,543,383</u>
<b>Total Assets</b>	<u>52,124,500</u>	<u>51,528,760</u>	<u>821,098</u>	<u>917,344</u>	<u>52,945,598</u>	<u>52,446,104</u>
Other Liabilities	3,083,116	2,261,144	408,819	443,510	3,491,935	2,704,654
Long-Term Liabilities	<u>21,877,025</u>	<u>22,516,240</u>	<u>-</u>	<u>-</u>	<u>21,877,025</u>	<u>22,516,240</u>
<b>Total Liabilities</b>	<u>24,960,141</u>	<u>24,777,384</u>	<u>408,819</u>	<u>443,510</u>	<u>25,368,960</u>	<u>25,220,894</u>
Net Assets:						
Invested in Capital Assets, Net of Related Debt	26,966,982	25,514,557	136,574	161,028	27,103,556	25,675,585
Restricted	1,975,666	229,174			1,975,666	229,174
Unrestricted	<u>(1,778,289)</u>	<u>1,007,645</u>	<u>275,705</u>	<u>312,806</u>	<u>(1,502,584)</u>	<u>1,320,451</u>
<b>Total Net Assets</b>	<u>\$ 27,164,359</u>	<u>\$ 26,751,376</u>	<u>\$ 412,279</u>	<u>\$ 473,834</u>	<u>\$ 27,576,638</u>	<u>\$ 27,225,210</u>

# TEANECK BOARD OF EDUCATION

## Management's Discussion and Analysis

**Table A-2**  
**Changes in Net Assets**  
**For the Fiscal Years Ended June 30, 2009 and 2008**

	<b>Governmental</b>		<b>Business-Type</b>		<b>Total</b>	
	<b><u>Activities</u></b>		<b><u>Activities</u></b>		<b><u>Total</u></b>	
	<b><u>2009</u></b>	<b><u>2008</u></b>	<b><u>2009</u></b>	<b><u>2008</u></b>	<b><u>2009</u></b>	<b><u>2008</u></b>
<b>Revenues</b>						
Program Revenues						
Charges for Services	\$ 129,301	\$ 152,733	\$ 1,466,657	\$ 1,579,531	\$ 1,595,958	\$ 1,732,264
Operating Grants and Contributions	14,893,154	16,684,940	535,659	504,607	15,428,813	17,189,547
Capital Grants and Contributions	77,089	74,259		65,488	77,089	139,747
General Revenues						
Property Taxes	77,168,101	75,224,043			77,168,101	75,224,043
State and Federal Aid	1,376,462	835,868			1,376,462	835,868
Other	241,190	338,683	-	-	241,190	338,683
<b>Total Revenues</b>	<b>93,885,297</b>	<b>93,310,526</b>	<b>2,002,316</b>	<b>2,149,626</b>	<b>95,887,613</b>	<b>95,460,152</b>
<b>Expenses</b>						
Instruction						
Regular	32,850,320	35,644,622			32,850,320	35,644,622
Special Education	15,424,664	14,932,504			15,424,664	14,932,504
Other Instruction	4,490,700	4,040,837			4,490,700	4,040,837
Support Services						
Student and Instruction Related Serv.	13,209,300	12,406,377			13,209,300	12,406,377
School Administrative Services	4,088,235	4,208,866			4,088,235	4,208,866
General Administrative Services	1,789,267	1,481,314			1,789,267	1,481,314
Plant Operations and Maintenance	10,340,866	10,801,577			10,340,866	10,801,577
Pupil Transportation	5,101,656	5,174,060			5,101,656	5,174,060
Business and Other Support Services	1,376,200	1,368,503			1,376,200	1,368,503
Charter Schools	3,913,381	2,388,987			3,913,381	2,388,987
Interest on Long-Term Debt	887,725	921,055			887,725	921,055
Food Services			1,316,617	1,282,444	1,316,617	1,282,444
Community School	-	-	747,254	855,417	747,254	855,417
<b>Total Expenses</b>	<b>93,472,314</b>	<b>93,368,702</b>	<b>2,063,871</b>	<b>2,137,861</b>	<b>95,536,185</b>	<b>95,506,563</b>
<b>Change in Net Assets</b>	<b>412,983</b>	<b>(58,176)</b>	<b>(61,555)</b>	<b>11,765</b>	<b>351,428</b>	<b>(46,411)</b>
<b>Net Assets, Beginning of Year</b>	<b>26,751,376</b>	<b>26,809,552</b>	<b>473,834</b>	<b>462,069</b>	<b>27,225,210</b>	<b>27,271,621</b>
<b>Net Assets, End of Year</b>	<b>\$ 27,164,359</b>	<b>\$ 26,751,376</b>	<b>\$ 412,279</b>	<b>\$ 473,834</b>	<b>\$ 27,576,638</b>	<b>\$ 27,225,210</b>

## TEANECK BOARD OF EDUCATION

### Management's Discussion and Analysis

**Governmental Activities.** The District's total governmental activities' revenues, which includes State and Federal grants, were \$93,885,297 for the year ended June 30, 2009, a less than 1 percent increase from the previous year. Property taxes of \$77,168,101 represented 82% of revenues. Another significant portion of revenues is intergovernmental aid; total State, Federal and formula aid was \$16,346,705. Another source of revenues is miscellaneous income which includes items such as rentals, prior year refunds, etc. The smallest component of revenues is charges for services which includes tuition from other LEAs and transportation fees.

The total cost of all governmental activities programs and services was \$93,472,314. The District's expenses are predominantly related to educating and caring for students. Instruction totaled \$52,765,684 (56)% of total expenditures. Student support services, exclusive of administration, total \$13,209,300 or (14)% of total expenditures (See Table A-4).

Total governmental activities revenues surpassed expenses, increasing net assets \$412,983 from the previous year. This increase is predominantly due to the realization of revenue from the State and Federal sources and property taxes with only a slight increase in expenditures.

Table A-3 Revenues by Source- Governmental Activities  
For Fiscal Year 2009

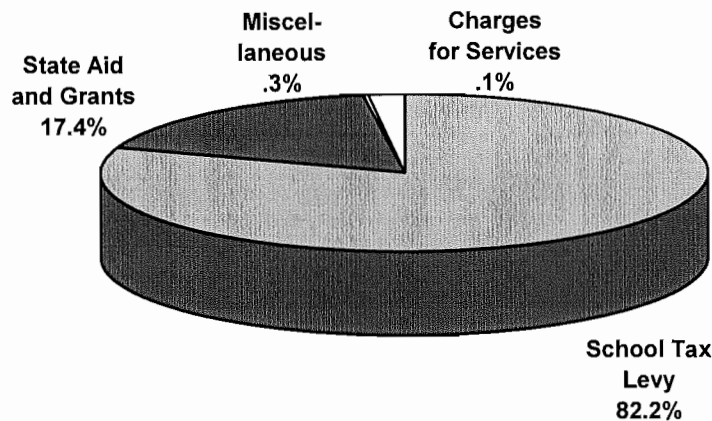
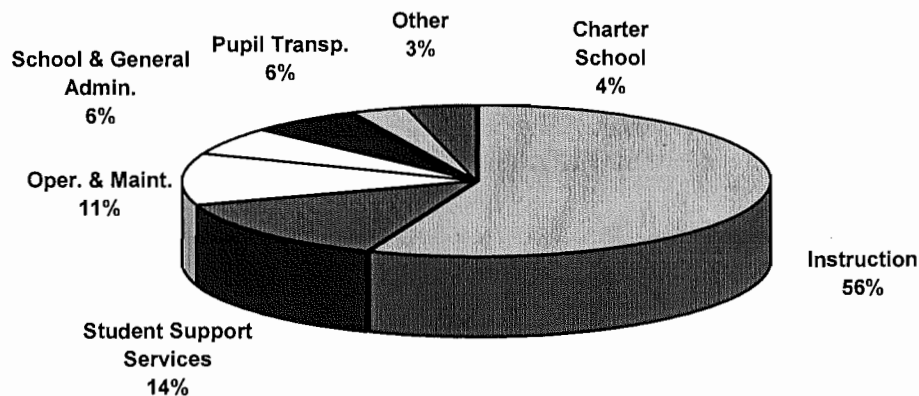


Table A-4 Expenditures by Type- Governmental Activities  
For Fiscal Year 2009



**Net Cost of Governmental Activities.** The District's total cost of services was \$93,472,314 for the fiscal year ended June 30, 2009. After applying program revenues, derived from charges for services of \$129,301, operating grants and contributions of \$14,893,154 and capital grants and contributions of \$77,089, the net cost of services of the District was \$78,372,770 for the fiscal year ended June 30, 2009. See Table A-5.

# TEANECK BOARD OF EDUCATION

## Management's Discussion and Analysis

**Table A-5**  
**Total and Net Cost of Governmental Activities**  
**For the Fiscal Years Ended June 30, 2009 and 2008**

	<b>Total Cost of Services</b>		<b>Net Cost of Services</b>	
	<b><u>2009</u></b>	<b><u>2008</u></b>	<b><u>2009</u></b>	<b><u>2008</u></b>
Instruction				
Regular	\$ 32,850,320	\$ 35,644,622	\$ 28,826,322	\$ 29,111,267
Special Education	15,424,664	14,932,504	9,914,929	9,235,323
Other Instruction	4,490,700	4,040,837	4,027,375	3,320,333
Support Services				
Student and Instruction Related Svcs.	13,209,300	12,406,377	11,907,367	10,494,233
School Administrative Services	4,088,235	4,208,866	3,854,614	4,208,866
General Administrative Services	1,789,267	1,481,314	1,789,267	1,106,248
Plant Operations and Maintenance	10,340,866	10,801,577	9,787,355	10,727,318
Pupil Transportation	5,101,656	5,174,060	3,503,011	3,599,966
Business and Other Support Services	1,376,200	1,368,503	1,360,886	1,343,174
Charter Schools	3,913,381	2,388,987	2,513,919	2,388,987
Interest on Long-Term Debt	<u>887,725</u>	<u>921,055</u>	<u>887,725</u>	<u>921,055</u>
<b>Total</b>	<b><u>\$ 93,472,314</u></b>	<b><u>\$ 93,368,702</u></b>	<b><u>\$ 78,372,770</u></b>	<b><u>\$ 76,456,770</u></b>

**Business-Type Activities** – The District's total business-type activities revenues were \$2,002,316 for the fiscal year ended June 30, 2009. Charges for services accounted for \$1,466,657, or 73% of total revenues. Operating and Capital grants and contributions accounted for \$535,659, or 27% of total revenue for the year.

The total cost of all business-type activities programs and services was \$2,063,871 for the fiscal year ended June 30, 2009. The District's expenses are related to Food Service programs provided to all students, teachers and administrators within the District and the operation of the after school child care and adult education programs.

Total business-type activities expenses surpassed revenues by \$61,555 reducing net assets from \$473,834 to \$412,279 at June 30, 2009.

# TEANECK BOARD OF EDUCATION

## Management's Discussion and Analysis

### FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

#### Governmental Funds

The focus of the District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unreserved fund balance may serve as a useful measure of the District's net resources available for spending at the end of the fiscal year.

The financial performance of the District as a whole is reflected in its governmental funds as well. As the District completed the year, its governmental funds reported a combined fund balance of \$8,870,577. As of June 30, 2008, the fund balance was \$9,941,188. This slight reduction is predominately attributable to the district utilizing prior year fund balance to offset the current year expenditures. This amount is not reported as a revenue in the District's financial statements.

Revenues for the District's governmental funds were \$93,885,297, while total expenses were \$94,955,908. The net change in the fund balance for the year was a decrease of \$1,070,611.

**General Fund** - The General Fund is the chief operating fund of the District and includes the primary operations in providing educational services to students from pre-kindergarten through grade 12 including pupil transportation activities and capital outlay projects.

The following schedule presents a comparison of General Fund Revenues for the fiscal years ended June 30, 2009 and 2008.

	<u>Year Ended</u> <u>June 30, 2009</u>	<u>Year Ended</u> <u>June 30, 2008</u>	<u>Amount of</u> <u>Increase</u> <u>(Decrease)</u>	<u>Percent</u> <u>Increase</u> <u>(Decrease)</u>
Local Sources				
Property Tax Levy	\$ 75,400,085	\$ 73,468,869	\$ 1,931,216	2.63%
Tuition	122,388	123,683	(1,295)	-1.05%
Interest	68,081	229,648	(161,567)	-70.35%
State Sources	13,176,247	14,009,782	(833,535)	-5.95%
Miscellaneous	<u>179,845</u>	<u>136,689</u>	<u>43,156</u>	31.57%
Total General Fund Revenues	<u>\$ 88,946,646</u>	<u>\$ 87,968,671</u>	<u>\$ 977,975</u>	1.11%

Total General Fund Revenues increased by \$977,975 or 1% over the previous year.

Local property taxes remained stable, increasing 2.6% over the previous year. State aid revenues decreased \$833,535 or 6%. The decrease in State aid revenues is predominantly attributable to reductions in State on-behalf TPAF pension contributions. In addition, the State deferred an additional categorical State aid payment to the subsequent year. Tuition and interest income decreased from the previous year while miscellaneous revenues increased.

## TEANECK BOARD OF EDUCATION

### Management's Discussion and Analysis

The following schedule presents a comparison of General Fund expenditures for the fiscal years ended June 30, 2009 and 2008.

	<u>Year Ended June 30, 2009</u>	<u>Year Ended June 30, 2008</u>	<u>Amount of Increase (Decrease)</u>	<u>Percent Increase (Decrease)</u>
Instruction	\$ 32,617,477	\$ 30,998,968	\$ 1,618,509	5.22%
Support Services	51,385,425	53,948,854	(2,563,429)	-4.75%
Capital Outlay	440,436	638,759	(198,323)	-31.05%
Charter School	<u>3,913,381</u>	<u>2,388,987</u>	<u>1,524,394</u>	63.81%
Total Expenditures	<u>\$ 88,356,719</u>	<u>\$ 87,975,568</u>	<u>\$ 381,151</u>	0.43%

Total General Fund expenditures increased \$381,151 or less than 1% from the previous year. The District experienced a significant increase in tuition to charter schools, however, the district received state aid of approximately \$1.4 million dollars to help offset the cost. There were also, however, decreases in the on-behalf pension and post-retirement medical contributions made by the State to the Teachers' Pension and Annuity Fund (TPAF) for the District.

In 2008-2009 General Fund expenditures and other financing uses exceeded revenues by \$433,819. As a result, total fund balance decreased to \$8,509,883 at June 30, 2009. After deducting statutory transfers and reserves, the unreserved undesignated fund balance on a budgetary basis increased from \$1,219,147 at June 30, 2008 to \$1,897,593 at June 30, 2009.

**Special Revenue Fund** - The Special Revenue Fund includes all restricted Federal and State sources utilized in the operations of the district in providing educational services to students with special needs.

Revenues of the Special Revenue Fund were \$3,093,369, for the year ended June 30, 2009. Federal sources accounted for 76% of the total Special Revenue Fund revenue for the year. Total Special Revenue Fund revenues decreased \$417,657 from the previous year. State sources decreased \$1,073,603, while Federal sources increased \$650,943 and local sources increased \$5,003.

Expenditures of the Special Revenue Fund were \$3,060,449 instructional expenditures were \$1,887,946 and expenditures for the support services were \$1,172,503 of total expended for the year ended June 30, 2009.

**Capital Projects** - The capital projects expenditures exceeded revenues and other financing sources by \$669,712 resulting in a fund balance of \$343,050 at June 30, 2009. This decrease is a result of the utilization of available funds for the completion of the District's capital projects.

# TEANECK BOARD OF EDUCATION

## Management's Discussion and Analysis

### Proprietary Funds

The District maintains an Enterprise Fund to account for activities which are supported in part through user fees.

**Enterprise Fund** - The District uses Enterprise Funds to report activities related to the Food Services program as well as other business-type activities. The District's Enterprise Fund provides the same type of information found in the district-wide financial statements, business-type activities, but in more detail. Factors concerning the finances of this Fund have already been addressed in the discussion of the District's business-type activities.

### GENERAL FUND BUDGETARY HIGHLIGHTS

The District's budget is prepared according to New Jersey Department of Education guidelines, and is based on accounting for certain transactions on the basis of cash receipts, disbursements and encumbrances. The most significant budgetary fund is the General Fund.

Over the course of the year, the District revised the annual operating budget several times. These budget amendments fall into two categories

- Implementing budgets for specially funded projects, which include both federal and state grants, reinstating prior year purchase orders being carried over, and budgeting for clearing, resale, and gifts.
- Increases in appropriations for the funding of capital projects approved in the Long-Range Facilities Plan.

### CAPITAL ASSETS

The District's investment in capital assets for its governmental and business type activities as of June 30, 2009 amounts to \$40,371,521 (net of accumulated depreciation). The capital assets consist of land, land improvements, buildings, building improvements, computers, specialized machinery and various other types of equipment. Depreciation charges for fiscal year 2008-09 amounted to 1,330,626 for governmental activities and \$24,454 for business-type activities.

#### Capital Assets at June 30, 2009 and 2008 (Net of Accumulated Depreciation)

	<b>Governmental</b>		<b>Business-Type</b>		<b>Total</b>	
	<b><u>2009</u></b>	<b><u>2008</u></b>	<b><u>2009</u></b>	<b><u>2008</u></b>	<b><u>2009</u></b>	<b><u>2008</u></b>
Land	\$ 1,601,471	\$ 1,601,471			\$ 1,601,471	\$ 1,601,471
Improvements Other than Buildings	1,198,769	884,015			1,198,769	884,015
Building and Building Improvements	35,868,628	35,470,156			35,868,628	35,470,156
Machinery and Equipment	1,488,991	1,426,713	\$ 136,574	\$ 161,028	1,625,565	1,587,741
Construction in Progress	77,088	-	-	-	77,088	-
<b>Total Capital Assets, Net</b>	<b><u>\$ 40,234,947</u></b>	<b><u>\$ 39,382,355</u></b>	<b><u>\$ 136,574</u></b>	<b><u>\$ 161,028</u></b>	<b><u>\$ 40,371,521</u></b>	<b><u>\$ 39,543,383</u></b>



## **TEANECK BOARD OF EDUCATION**

### **Management's Discussion and Analysis**

Additional information on the District's capital assets are presented in the "Notes to the Basic Financial Statements".

#### **LONG TERM LIABILITIES**

At year end, the District's long-term liabilities consisted of compensated absences payable of \$3,632,740, bonds payable of \$18,490,000 and claims and judgments of \$16,563.

Additional information of the District's long-term liabilities is presented in the "Notes to the Basic Financial Statements".

#### **ECONOMIC FACTORS AND NEXT YEAR'S BUDGET AND RATES**

Currently, the District is in good financial condition. Everyone associated with Teaneck School District is grateful for the community support, as evidenced by the successful passage of the District's annual budget for the past six consecutive years.

Many factors were considered by the District's administration during the process of developing the fiscal year 2009-2010 budget. The primary factors were the District's projected student population, anticipated state and federal aid as well as increasing salary and related benefit costs.

These indicators were considered when adopting the budget for fiscal year 2009-2010. Budgeted expenditures in the General Fund decreased \$1,020,255 or 1.2% percent in fiscal year 2009-2010. The decrease was primarily due to decreases in the amount budgeted to be deposited into capital reserve and transfer of capital reserve funds to capital projects in the amount of \$2,359,719.

#### **CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT**

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional information contact Sean Gately, School Business Administrator/Board Secretary, Teaneck Board of Education, One Merrison Street, Teaneck, NJ 07666.

## **BASIC FINANCIAL STATEMENTS**

**TEANECK BOARD OF EDUCATION**  
**STATEMENT OF NET ASSETS**  
**AS OF JUNE 30, 2009**

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
<b>ASSETS</b>			
Cash and Cash Equivalents	\$ 870,866	\$ 543,431	\$ 1,414,297
Receivables, net	10,678,074	92,621	10,770,695
Inventory		25,561	25,561
Prepaid Items		22,911	22,911
Deferred Charge	340,613		340,613
Capital Assets			
Not Being Depreciated	1,678,559		1,678,559
Being Depreciated, Net	<u>38,556,388</u>	<u>136,574</u>	<u>38,692,962</u>
Total Assets	<u>52,124,500</u>	<u>821,098</u>	<u>52,945,598</u>
<b>LIABILITIES</b>			
Accounts and Judgements Payable	1,936,705	103,785	2,040,490
Accrued Interest Payable	404,753		404,753
Intergovernmental Payables	66,662		66,662
Unearned Revenue	674,996	305,034	980,030
Noncurrent Liabilities			
Due Within One Year	1,145,000		1,145,000
Due Beyond One Year	<u>20,732,025</u>	<u>-</u>	<u>20,732,025</u>
Total Liabilities	<u>24,960,141</u>	<u>408,819</u>	<u>25,368,960</u>
<b>NET ASSETS</b>			
Invested in Capital Assets, Net of Related Debt	26,966,982	136,574	27,103,556
Restricted for			
Debt Service	345,902		345,902
Capital Projects	1,629,764		1,629,764
Unrestricted	<u>(1,778,289)</u>	<u>275,705</u>	<u>(1,502,584)</u>
Total Net Assets	<u>\$ 27,164,359</u>	<u>\$ 412,279</u>	<u>\$ 27,576,638</u>

The accompanying Notes to the Basic Financial Statements are an Integral Part of this Statement.

**TEANECK BOARD OF EDUCATION  
STATEMENT OF ACTIVITIES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

<b>Functions/Programs</b>	<b>Expenses</b>	<b>Program Revenues</b>			<b>Net (Expense) Revenue and Changes in Net Assets</b>		
		<b>Charges for Services</b>	<b>Operating Grants and Contributions</b>	<b>Capital Grants and Contributions</b>	<b>Governmental Activities</b>	<b>Business-Type Activities</b>	<b>Total</b>
<b>Governmental Activities</b>							
Instruction							
Regular	\$ 32,850,320		\$ 4,023,998		\$ (28,826,322)		\$ (28,826,322)
Special Education	15,424,664	\$ 122,388	5,387,347		(9,914,929)		(9,914,929)
Other Instruction	4,490,700		463,325		(4,027,375)		(4,027,375)
Support Services							
Student and Instruction Related Services	13,209,300		1,301,933		(11,907,367)		(11,907,367)
School Administrative Services	4,088,235		233,621		(3,854,614)		(3,854,614)
General Administrative Services	1,789,267				(1,789,267)		(1,789,267)
Plant Operations and Maintenance	10,340,866		476,422	\$ 77,089	(9,787,355)		(9,787,355)
Pupil Transportation	5,101,656	6,913	1,591,732		(3,503,011)		(3,503,011)
Business and Other Support Services	1,376,200		15,314		(1,360,886)		(1,360,886)
Charter Schools	3,913,381		1,399,462		(2,513,919)		(2,513,919)
Interest on Long-Term Debt	887,725	-	-	-	(887,725)	-	(887,725)
<b>Total Governmental Activities</b>	<b>93,472,314</b>	<b>129,301</b>	<b>14,893,154</b>	<b>77,089</b>	<b>(78,372,770)</b>	<b>-</b>	<b>(78,372,770)</b>
<b>Business-Type Activities</b>							
Food Service	1,316,617	794,154	492,180			\$ (30,283)	(30,283)
Community School	747,254	672,503	43,479		-	(31,272)	(31,272)
<b>Total Business-Type Activities</b>	<b>2,063,871</b>	<b>1,466,657</b>	<b>535,659</b>	<b>-</b>	<b>-</b>	<b>(61,555)</b>	<b>(61,555)</b>
<b>Total Primary Government</b>	<b>\$ 95,536,185</b>	<b>\$ 1,595,958</b>	<b>\$ 15,428,813</b>	<b>\$ 77,089</b>	<b>(78,372,770)</b>	<b>(61,555)</b>	<b>(78,434,325)</b>
<b>General Revenues:</b>							
<b>Taxes:</b>							
Property Taxes, Levied for General Purposes, Net					75,400,085		75,400,085
Taxes Levied for Debt Service					1,768,016		1,768,016
Federal and State Aid -Unrestricted					1,376,462		1,376,462
Investment Earnings					68,258		68,258
Miscellaneous Income					172,932	-	172,932
<b>Total General Revenues</b>					<b>78,785,753</b>	<b>-</b>	<b>78,785,753</b>
<b>Change in Net Assets</b>					<b>412,983</b>	<b>(61,555)</b>	<b>351,428</b>
<b>Net Assets, Beginning of Year</b>					<b>26,751,376</b>	<b>473,834</b>	<b>27,225,210</b>
<b>Net Assets, End of Year</b>					<b>\$ 27,164,359</b>	<b>\$ 412,279</b>	<b>\$ 27,576,638</b>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement

## **FUND FINANCIAL STATEMENTS**

**TEANECK BOARD OF EDUCATION  
GOVERNMENTAL FUNDS  
BALANCE SHEET  
AS OF JUNE 30, 2009**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
<b>ASSETS</b>					
Cash and Cash Equivalents	\$ 853,222			\$ 17,644	\$ 870,866
Receivables (Net)					
Receivables From Other Governments	589,346	\$ 406,034	\$ 9,630,045		10,625,425
Other Receivables	314	52,335			52,649
Due from Other Funds	<u>8,811,943</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>8,811,943</u>
 Total Assets	 <u>\$ 10,254,825</u>	 <u>\$ 458,369</u>	 <u>\$ 9,630,045</u>	 <u>\$ 17,644</u>	 <u>\$ 20,360,883</u>
<b>LIABILITIES AND FUND BALANCES</b>					
Liabilities					
Accounts Payable	\$ 1,699,942	\$ 166,544	\$ 25,219		\$ 1,891,705
Judgements Payable	45,000				45,000
Due to Other Funds		49,520	8,762,423		8,811,943
Intergovernmental Payable					
State		61,436			61,436
Other		5,226			5,226
Deferred Revenue	<u>-</u>	<u>175,643</u>	<u>499,353</u>	<u>-</u>	<u>674,996</u>
 Total Liabilities	 <u>1,744,942</u>	 <u>458,369</u>	 <u>9,286,995</u>	 <u>-</u>	 <u>11,490,306</u>
Fund Balances					
Reserved for					
Encumbrances	225,489		886,000		1,111,489
Capital Reserve Account	1,629,764				1,629,764
Legally Restricted-Integration Assistance Aid	500,000				500,000
Legally Restricted-Payment of Debt Service			328,258		328,258
Excess Surplus - Designated for for Subsequent Year's Budget	1,396,205				1,396,205
Excess Surplus	2,223,502				2,223,502
Unreserved, reported in:					
Designated for Subsequent Year's Budget	1,679,977			\$ 17,644	1,697,621
General Fund	854,946				854,946
Capital Projects Fund	<u>-</u>	<u>-</u>	<u>(871,208)</u>	<u>-</u>	<u>(871,208)</u>
 Total Fund Balances	 <u>8,509,883</u>	 <u>-</u>	 <u>343,050</u>	 <u>17,644</u>	 <u>8,870,577</u>
 Total Liabilities and Fund Balances	 <u>\$ 10,254,825</u>	 <u>\$ 458,369</u>	 <u>\$ 9,630,045</u>	 <u>\$ 17,644</u>	

Amounts reported for governmental activities in the statement of net assets (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$59,744,323 and the accumulated depreciation is \$19,509,376.

40,234,947

The District has financed capital assets through the issuance of serial bonds and long-term lease obligations. The interest accrual at year end is:

(404,753)

Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (see Note 2)

(21,536,412)

Net assets of governmental activities

\$ 27,164,359

**TEANECK BOARD OF EDUCATION  
GOVERNMENTAL FUNDS  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
<b>REVENUES</b>					
Local Sources					
Local Property Tax Levy	\$ 75,400,085			\$ 1,768,016	\$ 77,168,101
Tuition	122,388				122,388
Transportation	6,913				6,913
Interest	68,081		\$ 177		68,258
Miscellaneous	172,932	\$ 229,314	-	-	402,246
Total - Local Sources	75,770,399	229,314	177	1,768,016	77,767,906
State Sources	13,176,247	504,708	77,089		13,758,044
Federal Sources	-	2,359,347	-	-	2,359,347
Total Revenues	88,946,646	3,093,369	77,266	1,768,016	93,885,297
<b>EXPENDITURES</b>					
Current					
Regular Instruction	32,010,668	628,360			32,639,028
Special Education Instruction	14,176,868	1,259,586			15,436,454
Other Instruction	4,494,747				4,494,747
Support Services					
Student and Instruction Related Services	12,098,474	1,121,774			13,220,248
General Administrative Services	1,452,015		36,812		1,488,827
School Administrative Services	4,022,602				4,022,602
Plant Operations and Maintenance	9,309,473				9,309,473
Pupil Transportation	5,051,257	50,729			5,101,986
Business and Other Support Services	1,377,927				1,377,927
Transfer to Charter Schools	3,913,381				3,913,381
Debt Service					
Principal				900,000	900,000
Interest and Other Charges				868,016	868,016
Capital Outlay	449,307	-	1,733,912	-	2,183,219
Total Expenditures	88,356,719	3,060,449	1,770,724	1,768,016	94,955,908
Excess (Deficiency) of Revenues Over Expenditures	589,927	32,920	(1,693,458)	-	(1,070,611)
<b>OTHER FINANCING SOURCES (USES)</b>					
Transfers In	701,254		1,725,000		2,426,254
Transfers Out	(1,725,000)	-	(701,254)	-	(2,426,254)
Total Other Financing Sources and Uses	(1,023,746)	-	1,023,746	-	-
Net Change in Fund Balances	(433,819)	32,920	(669,712)	-	(1,070,611)
Fund Balance (Deficit), Beginning of Year	8,943,702	(32,920)	1,012,762	17,644	9,941,188
Fund Balance, End of Year	\$ 8,509,883	\$ -	\$ 343,050	\$ 17,644	\$ 8,870,577

**TEANECK BOARD OF EDUCATION  
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**Total Net Change in Fund Balances - Governmental Funds (Exhibit B-2)** **\$ (1,070,611)**

Amounts reported for governmental activities in the statement  
of activities (A-2) are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.

Depreciation Expense	\$ (1,330,626)	
Capital Outlays	<u>2,183,219</u>	852,593

Repayment of debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities.

Bond Principal		900,000
----------------	--	---------

In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. The decrease in the accrued interest is an addition in the reconciliation.

16,229

The issuance of long-term debt (accrued insurance liability and capital leases) provides current financial resources to governmental funds, while the repayment of the principal of long term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. This amount is the net effect of these differences in the treatment of long term debt and related items.

Accrued Insurance Liability		99,478
-----------------------------	--	--------

Governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities.

Amortization of Deferred Amount on Refunding	(24,443)	
Amortization of Original Issuance Premium	2,110	
Amortization - Bond Issuance Costs	<u>(13,605)</u>	(35,938)

In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation; when the paid amount exceeds the earned amount the difference is an addition to the reconciliation.

(348,768)

**Change in Net Assets of Governmental Activities (Exhibit A-2)** **\$ 412,983**



**TEANECK BOARD OF EDUCATION  
PROPRIETARY FUNDS  
STATEMENT OF NET ASSETS  
AS OF JUNE 30, 2009**

	<b>Business-Type Activities- Enterprise Funds</b>		
	<b>Food Services</b>	<b>Community School</b>	<b>Totals</b>
<b>ASSETS</b>			
Current Assets			
Cash and Cash Equivalents	\$ 86,992	\$ 456,439	\$ 543,431
Intergovernmental Accounts Receivable	84,051		84,051
Other Receivables	8,570		8,570
Inventories	25,561		25,561
Prepaid Items	-	22,911	22,911
Total Current Assets	<u>205,174</u>	<u>479,350</u>	<u>684,524</u>
Noncurrent Assets			
Machinery and Equipment	399,844	9,607	409,451
Less: Accumulated Depreciation	<u>(263,270)</u>	<u>(9,607)</u>	<u>(272,877)</u>
Total Noncurrent Assets	<u>136,574</u>	<u>-</u>	<u>136,574</u>
Total Assets	<u>341,748</u>	<u>479,350</u>	<u>821,098</u>
<b>LIABILITIES</b>			
Current Liabilities			
Accounts Payable	100,672	3,113	103,785
Unearned Revenue	<u>12,978</u>	<u>292,056</u>	<u>305,034</u>
Total Current Liabilities	<u>113,650</u>	<u>295,169</u>	<u>408,819</u>
<b>NET ASSETS</b>			
Invested in Capital Assets	136,574	-	136,574
Unrestricted	<u>91,524</u>	<u>184,181</u>	<u>275,705</u>
Total Net Assets	<u>\$ 228,098</u>	<u>\$ 184,181</u>	<u>\$ 412,279</u>

**TEANECK BOARD OF EDUCATION  
PROPRIETARY FUNDS  
STATEMENT OF REVENUES, EXPENSES AND  
CHANGES IN NET ASSETS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<b>Business-Type Activities- Enterprise Funds</b>		
	<b>Food Services</b>	<b>Community School</b>	<b>Totals</b>
<b>OPERATING REVENUES</b>			
Charges for Services			
Daily Sales-Reimbursable Programs	\$ 744,372		\$ 744,372
Special Functions	37,595		37,595
Vending Sales	12,162		12,162
Miscellaneous	25		25
Program Fees	-	\$ 672,503	672,503
Total Operating Revenues	794,154	672,503	1,466,657
<b>OPERATING EXPENSES</b>			
Salaries and Employee Benefits	535,166	452,590	987,756
Purchased Professional and Technical Services		115,324	115,324
Contracted Services- Transportation		25,277	25,277
Communications/ Telephone	1,891	2,360	4,251
Postage		6,400	6,400
Travel	1,483	755	2,238
Other Purchased Services	76,650	65,197	141,847
Supplies and Materials	80,427	38,081	118,508
Depreciation	24,454		24,454
Cost of Sales	596,546		596,546
Miscellaneous	-	41,270	41,270
Total Operating Expenses	1,316,617	747,254	2,063,871
Operating Income/(Loss)	(522,463)	(74,751)	(597,214)
<b>NONOPERATING REVENUES/(EXPENSES)</b>			
State Sources			
School Lunch Program	19,848		19,848
School Breakfast Program	3,625		3,625
Federal Sources			
School Breakfast Program	44,458		44,458
National School Lunch Program	424,249		424,249
Local Sources	-	43,479	43,479
Total Nonoperating Revenues/ (Expenses)	492,180	43,479	535,659
Change in Net Assets	(30,283)	(31,272)	(61,555)
Total Net Assets, Beginning of Year	258,381	215,453	473,834
Total Net Assets, End of Year	\$ 228,098	\$ 184,181	\$ 412,279

The accompanying Notes to the Basic Financial Statements are an Integral Part of this Statement.

**TEANECK BOARD OF EDUCATION  
PROPRIETARY FUNDS  
STATEMENT OF CASH FLOWS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<b>Business-Type Activities- Enterprise Funds</b>		
	<b>Food Services</b>	<b>Community School</b>	<b>Totals</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts from Customers	\$ 802,982	\$ 652,320	\$ 1,455,302
Payments to Employees' Salaries and Benefits	(535,166)	(452,590)	(987,756)
Payments to Suppliers for Goods and Services	(710,189)	(293,342)	(1,003,531)
Net Cash Provided by (Used for) Operating Activities	(442,373)	(93,612)	(535,985)
<b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES</b>			
State, Federal, and Local Sources	371,390	43,479	414,869
Net Cash Provided by Noncapital Financing Activities	371,390	43,479	414,869
Net Increase/(Decrease) in Cash and Cash Equivalents	(70,983)	(50,133)	(121,116)
Cash and Cash Equivalents, Beginning of Year	157,975	506,572	664,547
Cash and Cash Equivalents, End of Year	\$ 86,992	\$ 456,439	\$ 543,431
<b>Reconciliation of Operating (Loss) to Net Cash Provided by (Used for) Operating Activities</b>			
Operating Income/ (Loss)	\$ (522,463)	\$ (74,751)	\$ (597,214)
Adjustments to Reconcile Operating Income/(Loss) to Net Cash Used by Operating Activities			
Depreciation	24,454		24,454
USDA Commodities	64,743		64,743
Change in Assets and Liabilities			
(Increase)/Decrease in Accounts Receivable(net)	8,828		8,828
(Increase)/Decrease in Prepaid Expenses		216	216
Increase/(Decrease) in Accounts Payable	(17,075)	1,106	(15,969)
Increase/(Decrease) in Deferred Revenue	1,461	(20,183)	(18,722)
(Increase)/Decrease in Inventory	(2,321)	-	(2,321)
Total Adjustments	80,090	(18,861)	61,229
Net Cash Provided by (Used for) Operating Activities	\$ (442,373)	\$ (93,612)	\$ (535,985)
<b>Noncash Investing, Capital and Financing Activities</b>			
Value Received - Food Distribution Program	\$ 66,204	\$ -	\$ 66,204

The accompanying Notes to the Basic Financial Statements are an Integral Part of this Statement.

**TEANECK BOARD OF EDUCATION  
FIDUCIARY FUNDS  
STATEMENT OF FIDUCIARY NET ASSETS  
AS OF JUNE 30, 2009**

	<b>Private Purpose <u>Scholarships Fund</u></b>	<b><u>Agency Fund</u></b>
<b>ASSETS</b>		
Cash and Cash Equivalents	\$ 128,238	\$ 147,103
Total Assets	<u>128,238</u>	<u>\$ 147,103</u>
<b>LIABILITIES</b>		
Payroll Deductions and Withholdings		\$ 32,328
Due to Student Groups	<u>-</u>	<u>114,775</u>
Total Liabilities	<u>-</u>	<u>\$ 147,103</u>
<b>NET ASSETS</b>		
Held in Trust for Other Purposes	<u>\$ 128,238</u>	

The accompanying Notes to the Basic Financial Statements are an Integral Part of this Statement.

**TEANECK BOARD OF EDUCATION  
FIDUCIARY FUNDS  
STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<b>Private Purpose Scholarships <u>Fund</u></b>
<b>ADDITIONS</b>	
Contributions	
Donations	\$ 3,475
Investment Earnings	
Interest	<u>4,204</u>
Total Additions	<u>7,679</u>
<b>DEDUCTIONS</b>	
Scholarships Awarded	13,100
Administrative Expenses	<u>125</u>
Total Deductions	<u>13,225</u>
Change in Net Assets	(5,546)
Net Assets, Beginning of Year	<u>133,784</u>
Net Assets, End of Year	<u><u>\$ 128,238</u></u>

The accompanying Notes to the Basic Financial Statements are an Integral Part of this Statement.

## **NOTES TO THE BASIC FINANCIAL STATEMENTS**

**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**A. Reporting Entity**

The Teaneck Board of Education (the "Board" or the "District") is an instrumentality of the State of New Jersey, established to function as an education institution. The Board consists of nine elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District. Under existing statutes, the Board's duties and powers include, but are not limited to, the development and adoption of a school program; the establishment, organization and operation of schools; and the acquisition, maintenance and disposition of school property.

The Board also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls.

The reporting entity is composed of the primary government, component units, and other organizations that are included to ensure that the financial statements of the District are not misleading. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the District. For the Teaneck Board of Education this includes general operations, food service, before and after school child care, adult education and student related activities of the District.

Component units are legally separate organizations for which the District is financially accountable. The District is financially accountable for an organization if the District appoints a voting majority of the organization's governing board and (1) the District is able to significantly influence the programs or services performed or provided by the organization; or (2) the District is legally entitled to or can otherwise access the organization's resources; the District is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the District is obligated for the debt of the organization. Component units may also include organizations that are fiscally dependent on the District in that the District approves the budget, the issuance of debt or the levying of taxes. Based on the foregoing criteria, the District has no component units. Furthermore, the District is not includable in any other reporting entity as a component unit.

**B. District-wide and Fund Financial Statements**

The district-wide financial statements report information on all of the nonfiduciary activities of the Board of Education. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or other governmental entities, including other school districts, who purchase, use, or directly benefit from goods or services provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes, unrestricted state aid and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the district-wide financial statements. Major individual governmental and enterprise funds are reported as separate columns in the fund financial statements. The District considers all of its governmental and enterprise funds to be major funds.

TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The district-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements with the exception of the Agency Fund which does not have a measurement focus. All assets and all liabilities associated with these operations (with the exception of the fiduciary funds) are included on the Statement of Net Assets. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when susceptible to accrual (i.e. when they are both measurable and available). Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Board considers revenues to be available if they are collected within 60 days after year-end. Expenditures are recorded when a liability is incurred, as under accrual basis of accounting, with the exception of debt service expenditures as well as expenditures related to compensated absences and claims and judgments which are recorded only when payment is due.

Property taxes, tuition, unrestricted state aid, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Grants and similar awards are recognized as revenue as soon as all eligibility requirements imposed by the grantor or provider have been met. All other revenue items are considered to be measurable and available only when cash is received by the District.

The District reports the following major governmental funds:

The *general fund* is the School District's primary operating fund. It accounts for all financial resources of the District, except those to be accounted for in another fund.

The *special revenue fund* accounts for the proceeds of specific revenue sources legally restricted to expenditures for specified purposes. This fund accounts for federal and state financial programs, with the exception of grants for major capital projects and the school breakfast and lunch programs.

The *capital projects fund* accounts for the proceeds from the sale of bonds, lease purchases and other revenues used for the acquisition or construction of major capital facilities and other capital assets.

The *debt service fund* accounts for the accumulation of resources for and the payment of principal and interest on long-term general obligation debt of governmental funds.

The District reports the following major proprietary funds which are organized to be self-supporting through user charges:

The *food service fund* accounts for the activities of the school cafeteria, which provides food service to students as well as a la carte and catering services for teachers and special events.

The *community school fund* accounts for the activities of the District's community school which provides for the operation of the after school child care and adult education programs.



**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**C. Measurement Focus, Basis of Accounting and Financial Statement Presentation (Continued)**

Additionally, the government reports the following fund types:

The *fiduciary trust fund* is used to account for resources legally held in trust for the state unemployment insurance claims, for private donations for scholarship awards, payroll related activities and student related activities which are supported and controlled by student organizations and clubs. All resources of the fund, including any earnings on invested resources, may be used to support the intended purpose. There is no requirement that any portion of these resources be preserved as capital.

Private-sector standards of accounting and financial reporting issued by the Financial Accounting Standards Board (FASB) prior to December 1, 1989, generally are followed in both the district-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board (GASB). Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The Board has elected not to follow FASB guidance issued subsequent to December 1, 1989.

As a general rule the effect of interfund activity has been eliminated from the district-wide financial statements. Exceptions to this general rule are charges between the Board's proprietary and fiduciary funds since elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues in the district-wide statement of activities include 1) charges to customers or applicants for goods or services, provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes, unrestricted state aid, investment earnings and miscellaneous revenues.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the food service enterprise fund and of the community school enterprise fund are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. Federal and State subsidies for the food service operation are considered nonoperating revenues.

**D. Assets, Liabilities and Net Assets or Equity**

**1. *Deposits and Investments***

Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Investments are reported at fair value and are limited by N.J.S.A. 18A:20-37.

**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**D. Assets, Liabilities and Net Assets or Equity (Continued)**

**2. *Receivables and Payables***

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds". Any residual balances outstanding between the governmental activities and business-type activities are reported in the district-wide financial statements as "internal balances".

All receivables are reported at their gross value, and where appropriate, are reduced by the estimated portion that is expected to be uncollectible.

Tuition Revenues - Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs are determined and certified by the State Department of Education.

Tuition Expenditures - Tuition charges for the fiscal years 2007-2008 and 2008-2009 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been certified by the State Department of Education.

Property taxes are levied pursuant to law and are collected by the municipality and are transferred to the District as requested. Property tax revenue is recognized in the year they are levied and become available. Property taxes collected in advance of the year-end for which they are levied and transferred to the District are reported as deferred revenues. The tax bills are mailed annually in June by the municipal tax collector and are levied and due in four quarterly installments on August 1, November 1, February 1 and May 1 of the fiscal year. When unpaid, taxes or any other municipal lien, or part thereof, on real property, remains in arrears on April 1<sup>st</sup> in the year following the calendar year levy when the same became in arrears, the tax collector of the municipality shall, subject to the provisions of New Jersey Statute, enforce the lien by placing the property on a tax sale. The municipality may institute annual "in rem" tax foreclosure proceedings to enforce the tax collection or acquisition of title to the property.

**3. *Inventories***

The cost of inventories of the governmental fund types are recorded as expenditures at the time individual inventory items are purchased.

Food Service Fund inventories, exclusive of the federal commodities, are valued at cost, using the first-in first-out (FIFO) method. The United States Department of Agriculture (USDA) commodity portion of the Food Service Fund inventory consists of food donated by the USDA. It is valued at estimated market prices by the USDA. The amount of unused commodities at year-end is reported as unearned revenue.

**4. *Prepaid Items***

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both district-wide and fund financial statements.

**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**D. Assets, Liabilities and Net Assets or Equity (Continued)**

**5. *Capital Assets***

Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities columns in the district-wide financial statements. Capital assets are defined by the Board as assets with an initial, individual cost of \$2,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost if purchased or estimated historical cost if constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant, and equipment of the primary government is depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings	45
Building Improvements	20-45
Heavy Equipment	10
Office Equipment and Furniture	10-15
Computer Equipment	5-7

**6. *Compensated Absences***

It is the District's policy to permit employees to accumulate earned but unused vacation and sick leave benefits. A long-term liability of accumulated vacation and sick leave and salary related payments has been recorded in the governmental activities in the district-wide financial statements, representing the Board's commitment to fund such costs from future operations. Proprietary Funds accrue accumulated vacation and sick leave and salary related payments in the period that they are earned. A liability is reported in the governmental funds only to the amount actually due at year end as a result of employee resignations and retirements.

**7. *Long-Term Obligations***

In the district-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Gains and losses resulting from debt refundings are deferred and amortized over the life of the refunded bonds or new bonds whichever is less using the effective interest method. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Assets, Liabilities and Net Assets or Equity (Continued)

7. *Long-Term Obligations (Continued)*

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

8. *Fund Equity*

Reservations of fund balances of governmental funds are created to either (1) satisfy legal covenants that require a portion of the fund balance to be segregated or (2) identify the portion of the fund balance that is appropriated for future expenditures.

**Reserved for Encumbrances** - This reserve was created to represent encumbrances outstanding at the end of the year based on purchase orders and contracts awarded for which the goods or services have not yet been received at June 30.

**Legally Restricted – Integration Assistance Aid** – This reserve was created to represent the aid awarded from the State of New Jersey in June 2009 to assist in the implementation of integration.

**Legally Restricted for Payment of Debt Service** – This reserve was created to represent the unexpended portion of bond proceeds to be used for the repayment of debt service principal in subsequent year's budgets.

**Reserved for Excess Surplus – Designated for Subsequent Year's Budget** - This reserve was created to represent the June 30, 2008 audited excess surplus that was appropriated in the 2009/2010 original budget certified for taxes.

**Reserved for Excess Surplus** – This reserve was created to represent the June 30, 2009 audited excess surplus that is required to be appropriated in the 2010/11 original budget certified for taxes.

**Reserved for Capital Reserve Account** – This reserve was created by budget appropriation to fund future capital expenditures (See Note 3.)

Designations of fund balance represent tentative management plans that are subject to change.

**Designated for Subsequent Year's Expenditures** – This designation was created to dedicate the portion of fund balance appropriated in the adopted 2009/2010 District budget certified for taxes.

10. *Reclassifications*

Certain amounts presented in the prior year data have been reclassified in order to be consistent with the current year's presentation.

**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 2 RECONCILIATION OF DISTRICT-WIDE AND FUND FINANCIAL STATEMENTS**

**A. Explanation of certain differences between the governmental fund balance sheet and the district-wide statement of net assets**

The governmental fund balance sheet includes a reconciliation between fund balance – total governmental funds and net assets – governmental activities as reported in the district-wide statement of net assets. One element of that reconciliation explains that “long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds.” The details of this \$21,536,412 difference are as follows:

Bonds Payable	\$18,490,000
Add: Issuance Premium (to be amortized as interest expense)	48,146
Less:	
Deferred Charge for Issuance Costs (to be amortized over life of debt)	(340,613)
Deferred Charge on Refunding (to be amortized as interest expense)	(310,424)
Claims and Judgments	16,563
Compensated Absences	<u>3,632,740</u>
Net adjustment to reduce fund balance – total governmental funds to arrive at net assets – governmental activities	<u>\$21,536,412</u>

**NOTE 3 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY**

**A. Budgetary Information**

In accordance with the requirements of the New Jersey Department of Education (“the Department”), the District annually prepares its operating budget for the forthcoming year. The budget, except for the general fund and special revenue fund, which is more fully explained below and in the required supplementary information, is prepared in accordance with accounting principles generally accepted in the United States of America and serves as a formal plan for expenditures and the proposed means for financing them.

The annual budget is adopted in the spring of the preceding year for the general, special revenue and debt service funds. The District is not required to adopt an annual budget for the capital projects fund. The budget is submitted to the county superintendent and is voted upon at the annual school election on the third Tuesday in April. Budget adoptions and amendments are recorded in the District's board minutes. The budget is amended by the Board of Trustees as needed throughout the year. The budget for revenues, other resources, other uses, and fund balances is prepared by fund source and amount. The budget for expenditures is prepared by fund, program, function, object and amount. The legal level of budgetary control is established at the line item account within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. The Board approved several budget transfers during 2008/2009. During 2008/2009 the Board increased the original budget by \$3,398,026. The increase was funded by grant awards and the reappropriation of prior year general fund encumbrances.

**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 3 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)**

**A. Budgetary Information (Continued)**

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of the certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described in the Notes to Required Supplementary Information (RSI). Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

Encumbrance accounting is employed in the governmental funds. Under encumbrance accounting, purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as reservations of fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services which are reappropriated and honored during the subsequent fiscal year.

**B. Deficit Fund Equity**

The District has an unreserved/undesignated deficit fund balance of \$871,208 in the Capital Projects Fund as of June 30, 2009. This deficit is the result of the District funding the local share of the projects in the 2009/10 budget. This deficit does not indicate that the District is facing financial difficulties.

**C. Capital Reserve Account**

A capital reserve account was established by the District. The accumulation of funds will be used for capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP) and updated annually in the Quality Assurance Annual Report (QAAR). Upon submission of the LRFP to the Department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 3 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)**

**C. Capital Reserve Account (Continued)**

The activity of the capital reserve for the fiscal year ended June 30, 2009 is as follows:

Balance, July 1, 2008	\$ 207,230
Deposits	
Interest Earnings	6,480
Approved by Voters in District Budget	1,689,977
Approved by Board Resolution - June 24, 2009	750,000
Unexpended Capital Reserve Transferred from Capital Projects	<u>701,077</u>
	3,354,764
Withdrawals	
Approved by Voters in District Budget	<u>1,725,000</u>
Balance, June 30, 2009	<u>\$ 1,629,764</u>

The June 30, 2009 LRFP balance of local support costs of uncompleted capital project is \$3,690,321. The withdrawals from the capital reserve were for use in a department approved facilities project, consistent with the district's Long Range Facilities Plan.

**D. Calculation of Excess Surplus**

In accordance with N.J.S.A. 18A:7F-7, as amended, the designation for Reserved Fund Balance – Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund fund balance in excess of 2% of budget expenditures at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent year's budget. The excess fund balance at June 30, 2009 is \$3,619,707. Of this amount, \$1,396,205 was designated and appropriated in the 2009/2010 original budget certified for taxes and the remaining amount of \$2,223,502 will be appropriated in the 2010/2011 original budget certified from taxes.

**NOTE 4 DETAILED NOTES ON ALL FUNDS**

**A. Deposits and Investments**

**Deposits**

The Board's deposits are insured through either the Federal Deposit Insurance Corporation (FDIC), National Credit Union Administration (NCUA), Securities Investor Protection Corporation (SIPC) or New Jersey's Governmental Unit Deposit Protection Act. The New Jersey Governmental Unit Deposit Protection Act requires all banks doing business in the State of New Jersey to maintain additional collateral in the amount of 5% of the average public deposits and to deposit these amounts with the Federal Reserve Bank for all deposits not covered by the FDIC.

TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

NOTE 4 DETAILED NOTES ON ALL FUNDS (Continued)

A. Deposits and Investments (Continued)

Deposits (Continued)

Bank balances are insured up to \$250,000 in the aggregate by the FDIC for each bank and \$250,000 in the aggregate by the (NCUA) for each credit union. SIPC replaces cash claims up to a maximum of \$100,000 for each failed brokerage firm. At June 30, 2009, the book value of the Board's deposits was \$1,689,638 and bank balances of the Board's cash and deposits amounted to \$3,107,257. The Board's deposits which are displayed on the balance sheets and statement of net assets as “cash and cash equivalents” are categorized as:

<u>Depository Account</u>	<u>Bank Balance</u>
Insured	\$ <u>3,107,257</u>

Custodial Credit Risk – Deposits – Custodial credit risk is the risk that in the event of a bank failure, the government’s deposits may not be returned to it. The Board does not have a policy for custodial credit risk. As of June 30, 2009 the Board’s bank balance were not exposed to custodial credit risk.

Investments

The Board is permitted to invest public funds in accordance with the types of securities authorized by N.J.S.A. 18A:20-37. Examples of the allowable investments are bonds or other obligations of the United States or obligations guaranteed by the United States of America, Government Money Market Mutual Funds, bonds or other obligations of the school district or bonds or other obligations of the local unit or units within which the school district is located, Local Government investment pools, and agreements or the repurchase of fully collateralized securities, if transacted in accordance with the above statute.

As of June 30, 2009, the Board had no outstanding investments.

Interest Rate Risk – The Board does not have a formal investment policy that limits investment maturities as a means of managing it’s exposure to fair value losses arising from increasing interest rates.

Investment and interest earnings in the Capital Projects Fund are assigned to the General Fund in accordance with Board policy.



**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 4 DETAILED NOTES ON ALL FUNDS (Continued)**

**B. Receivables**

Receivables as of year-end for the district's individual major funds, in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

	<u>General</u>	<u>Special Revenue</u>	<u>Capital Projects</u>	<u>Food Service</u>	<u>Total</u>
Receivables:					
Accounts	\$ 314	\$ 52,335		\$ 8,570	\$ 61,219
Intergovernmental	<u>589,346</u>	<u>406,034</u>	<u>\$ 9,630,045</u>	<u>84,051</u>	<u>10,709,476</u>
Gross Receivables	589,660	458,369	9,630,045	92,621	10,770,695
Less: Allowance for Uncollectibles	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Total Receivables	<u>\$ 589,660</u>	<u>\$ 458,369</u>	<u>\$ 9,630,045</u>	<u>\$ 92,621</u>	<u>\$ 10,770,695</u>

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue reported in the governmental funds were as follows:

	<u>Unearned</u>
Special Revenue Fund	
Unencumbered Grant Draw Downs	\$ 105,157
Grant Draw Downs Reserved for Encumbrances	70,486
Capital Projects Fund	
Unrealized School Facility Grants	<u>499,353</u>
Total Deferred Revenue for Governmental Funds	<u>\$674,996</u>

**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 4 DETAILED NOTES ON ALL FUNDS (Continued)**

**C. Capital Assets**

Capital asset activity for the year ended June 30, 2009 was as follows:

	Balance, July 1, 2008	Increases	Decreases	Balance, June 30, 2009
<b>Governmental Activities:</b>				
Capital Assets, Not Being Depreciated:				
Land	\$ 1,601,471			\$ 1,601,471
Construction in Progress	-	77,088	\$ -	77,088
Total Capital Assets, Not Being Depreciated	<u>1,601,471</u>	<u>77,088</u>	<u>-</u>	<u>1,678,559</u>
Capital Assets, Being Depreciated:				
Buildings and Building Improvements	46,841,510	\$ 1,276,881		48,118,391
Improvements Other Than Buildings	3,517,406	398,267		3,915,673
Machinery and Equipment	<u>5,600,718</u>	<u>430,982</u>	<u>-</u>	<u>6,031,700</u>
Total Capital Assets Being Depreciated	<u>55,959,634</u>	<u>2,106,130</u>	<u>-</u>	<u>58,065,764</u>
Less Accumulated Depreciation for:				
Buildings and Building Improvements	(11,371,354)	(878,409)		(12,249,763)
Improvements Other Than Buildings	(2,633,391)	(83,513)		(2,716,904)
Machinery and Equipment	<u>(4,174,005)</u>	<u>(368,704)</u>	<u>-</u>	<u>(4,542,709)</u>
Total Accumulated Depreciation	<u>(18,178,750)</u>	<u>(1,330,626)</u>	<u>-</u>	<u>(19,509,376)</u>
Total Capital Assets, Being Depreciated, Net	<u>37,780,884</u>	<u>775,504</u>	<u>-</u>	<u>38,556,388</u>
Governmental Activities Capital Assets, Net	<u>\$ 39,382,355</u>	<u>\$ 852,592</u>	<u>\$ -</u>	<u>\$40,234,947</u>

**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 4 DETAILED NOTES ON ALL FUNDS (Continued)**

**C. Capital Assets (Continued)**

	Balance, <u>July 1, 2008</u>	<u>Increases</u>	<u>Decreases</u>	<u>Adjustments</u>	Balance, <u>June 30, 2009</u>
<b>Business-Type Activities:</b>					
Capital Assets, Being Depreciated:					
Machinery and Equipment	\$ 409,451	-	-	-	\$ 409,451
Total Capital Assets Being Depreciated	<u>409,451</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>409,451</u>
Less Accumulated Depreciation for:					
Machinery and Equipment	(248,423)	\$ (24,454)	-	-	(272,877)
Total Accumulated Depreciation	<u>(248,423)</u>	<u>(24,454)</u>	<u>-</u>	<u>-</u>	<u>(272,877)</u>
Total Capital Assets, Being Depreciated, Net	<u>161,028</u>	<u>(24,454)</u>	<u>-</u>	<u>-</u>	<u>136,574</u>
Business-Type Activities Capital Assets, Net	<u>\$ 161,028</u>	<u>\$ (24,454)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 136,574</u>

Depreciation expense was charged to functions/programs of the primary government as follows:

**Governmental activities:**

Instruction

Regular	\$ 182,665
Other	<u>2,277</u>
Total Instruction	<u>184,942</u>

Support Services

Student and Instruction Related Services	5,526
School Administration	112,306
Operations and Maintenance of Plant	<u>1,027,852</u>
Total Support Services	<u>1,145,684</u>

Total Depreciation Expense - Governmental Activities	<u>\$ 1,330,626</u>
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Business-Type Activities:

Food Service Fund	<u>\$ 24,454</u>
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Total Depreciation Expense-Business-Type Activities	<u>\$ 24,454</u>
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**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 4 DETAILED NOTES ON ALL FUNDS (Continued)**

**C. Capital Assets (Continued)**

Construction commitments

The District has the following active construction projects as of June 30, 2009:

<u>Project</u>	<u>Estimated Commitment</u>
Lowell Roof Renovation	\$ 238,550
Thomas Jefferson Roof Renovation	<u>647,450</u>
	<u>\$ 886,000</u>

**D. Interfund Receivables, Payables, and Transfers**

The composition of interfund balances as of June 30, 2009, is as follows:

**Due To/From Other Funds**

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
General Fund	Special Revenue Fund	\$ 49,520
General Fund	Capital Projects Fund	<u>8,762,423</u>
		<u>\$ 8,811,943</u>

The above balance is to cover cash balances which were in an overdraft position.

The District expects the interfund between General Fund and Special Revenue Fund to be liquidated within one year. However, the interfund with capital projects will remain until the funds are received from NJSDA for facilities projects and/or these costs are permanently financed.

**Interfund Transfers**

	<u>Transfer In:</u>		
	<u>General Fund</u>	<u>Capital Projects Fund</u>	<u>Total</u>
Transfer Out:			
General Fund		\$ 1,725,000	\$ 1,725,000
Capital Projects Fund	<u>\$ 701,254</u>	<u>-</u>	<u>701,254</u>
	<u>\$ 701,254</u>	<u>\$ 1,725,000</u>	<u>\$ 2,426,254</u>

The above transfers are the result of revenues earned and/or other financing sources received in one fund to finance expenditures in another fund.

**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 4 DETAILED NOTES ON ALL FUNDS (Continued)**

**E. Long-Term Debt**

**General Obligation Bonds**

The Board issued general obligation bonds to provide funds for the acquisition and construction of major capital facilities. The full faith and credit of the Board are irrevocably pledged for the payment of the principal of the bonds and the interest thereon.

Bonds payable at June 30, 2009 are comprised of the following issues:

\$11,816,000, 2001 Bonds, due in annual installments of \$205,000 to \$550,000 through July 15, 2014, interest at 4.875%	\$1,900,000
\$4,270,000, 2003 Refunding Bonds, due in annual installments of \$390,000 to \$425,000 through July 1, 2014, interest at 3.00% to 4.00%	2,465,000
\$6,450,000 2003 Pension Refunding Bonds, due in annual installments of \$295,000 to \$545,000 through July 1, 2020, interest at 4.00% to 5.675	4,860,000
\$9,305,000, 2006 Refunding Bonds, due in annual installments of \$20,000 to \$580,000 through July 15, 2030, interest at 3.75% to 4.50%	<u>9,265,000</u>
	<u>\$18,490,000</u>

The Board's schedule of principal and interest for long-term debt issued and outstanding is as follows:

**Governmental Activities:**

Year Ended <u>June 30,</u>	<u>Serial Bonds</u>		<u>Total</u>
	<u>Principal</u>	<u>Interest</u>	
2010	\$ 945,000	\$ 831,259	\$ 1,776,259
2011	980,000	790,650	1,770,650
2012	1,035,000	747,863	1,782,863
2013	1,085,000	700,784	1,785,784
2014	1,140,000	649,891	1,789,891
2015-2019	5,430,000	2,445,185	7,875,185
2020-2024	3,920,000	1,264,076	5,184,076
2025-2029	2,840,000	568,801	3,408,801
2030-2031	<u>1,115,000</u>	<u>50,063</u>	<u>1,165,063</u>
	<u>\$ 18,490,000</u>	<u>\$ 8,048,572</u>	<u>\$ 26,538,572</u>

**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 4 DETAILED NOTES ON ALL FUNDS (Continued)**

**E. Long-Term Debt (Continued)**

**Statutory Borrowing Power**

The Board's remaining borrowing power under N.J.S. 18A:24-19, as amended, at June 30, 2009 was as follows:

4% of Equalized Valuation Basis (Municipal)	\$ 242,359,877
Less: Net Debt	<u>16,025,000</u>
Remaining Borrowing Power	<u>\$ 226,334,877</u>

**Prior-Year Defeasance of Debt**

In prior years, the District defeased certain serial bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly the trust account assets and liabilities for the defeased bonds are not included in the District's financial statements. On June 30, 2009 \$8,991,000 of bonds outstanding are considered defeased.

**Changes in long-term liabilities**

Long-term liability activity for the year ended June 30, 2009, was as follows:

	Balance, <u>July 1, 2008</u>	<u>Additions</u>	<u>Reductions</u>	Balance, <u>June 30, 2009</u>	Due Within <u>One Year</u>
<b>Governmental Activities:</b>					
Bonds Payable	\$ 19,390,000		\$ 900,000	\$ 18,490,000	\$ 945,000
Add: Unamortized Premium	50,256		2,110	48,146	
Less: Unamortized Amount on Refunding	<u>(324,029)</u>	<u>-</u>	<u>(13,605)</u>	<u>(310,424)</u>	<u>-</u>
	19,116,227	-	888,505	18,227,722	945,000
Claims and Judgments	116,041		99,478	16,563	
Compensated Absences	<u>3,283,972</u>	<u>\$ 516,281</u>	<u>167,513</u>	<u>3,632,740</u>	<u>200,000</u>
Governmental Activity Long-Term Liabilities	<u>\$ 22,516,240</u>	<u>\$ 516,281</u>	<u>\$ 1,155,496</u>	<u>\$ 21,877,025</u>	<u>\$ 1,145,000</u>

For the governmental activities, claims and judgements and compensated absences are generally liquidated by the general fund.

**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 5 OTHER INFORMATION**

**A. Risk Management**

The District is exposed to various risks of loss related to general liability, automobile coverage, theft of, damage to and destruction of assets; errors and omissions; injuries to employees; termination of employees and natural disasters. The Board has obtained insurance coverage to guard against these events to minimize the exposure to the District should they occur.

Prior to June 30, 2005, the District was self-insured for a worker's compensation plan for its employees. Effective July 1, 2005, the District elected to participate in an insurance pool rather than remain self-insured. However, the District remains liable for the run out of those claims incurred prior to this date. Transactions related to the plan are accounted for in the General Fund. The District funds the entire cost of the plan. Claims are paid directly by the plan up to a maximum of \$250,000 for any one accident or occurrence, with any excess benefit being reimbursed through a Re-Insurance Agreement with Reliance National. The reinsurance policy also contains an aggregate loss provision in the amount of \$250,000 employers limit \$1,000,000. A contingent liability exists with respect to reinsurance, which would become an actual liability in the event the reinsuring company may not be able to meet their obligations to the District under existing reinsurance agreements.

Estimates of claims payable and of claims incurred, but not reported at June 30, 2009, are reported as claims and judgments payable and accrued liability for insurance claims. These estimates were determined based on claim information supplied by the claims administrator and actuary. The unpaid claims liability of \$16,563 reported at June 30, 2009 is based on the requirements of the Governmental Accounting Standards Board Statement No. 10, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated.

Changes in the balances of claims liabilities for the workmen's compensation plan for the fiscal years ended June 30, 2009 and 2008 are as follows:

	<u>Fiscal Year Ended</u>	
	<u>June 30, 2009</u>	<u>June 30, 2008</u>
Unpaid Claims, Beginning of Fiscal Year	\$ 116,041	\$ 312,077
Incurred Claims (Including IBNR's)	39,161	41,564
Claim Payments	<u>(138,639)</u>	<u>(237,600)</u>
Unpaid Claims, End of Fiscal Year	<u>\$ 16,563</u>	<u>\$ 116,041</u>

The District is a member of the Northeast Bergen County School Board Insurance Group (NESBIG). The Group is a risk sharing public entity pool, established for the purpose of insuring against worker's compensation claims.

The relationship between the Board and the insurance funds is governed by a contract and by-laws that have been adopted by resolution of each unit's governing body. The Board is contractually obligated to make all annual and supplementary contributions to the funds, to report claims on a timely basis, cooperate with the management of the funds, its claims administrator and attorneys in claims investigation and settlement, and to follow risk management procedures as outlined by the funds. Members have a contractual obligation to fund any deficit of the funds attributable to a membership year during which they were a member.

**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 5 OTHER INFORMATION (Continued)**

**A. Risk Management (Continued)**

NESBIG provides its members with risk management services, including the defense of and settlement of claims and to establish reasonable and necessary loss reduction and prevention procedures to be followed by the members. Complete financial statements of the respective insurance funds are on file with the School's Business Administrator.

There has been no significant reduction in insurance coverage from the previous year nor have there been any settlements in excess of insurance coverage's in any of the prior three years.

**B. Contingent Liabilities**

The District is a party defendant in some lawsuits, none of a kind unusual for a school district of its size and scope of operation. In the opinion of the Board's Attorney the potential claims against the District not covered by insurance policies would not materially affect the financial condition of the District.

**C. Federal and State Awards**

The Board participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the Board may be required to reimburse the grantor government. As of June 30, 2009, significant amounts of grant expenditures have not been audited by the various grantor agencies but the Board believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on any of the individual governmental funds or the overall financial position of the District.

**D. Federal Arbitrage Regulations**

The District is subject to Section 148 of the Internal Revenue Code as it pertains to the arbitrage rebate on all tax-exempt obligations, both long and short-term debt. Under the 1986 Tax Reform Act, the Internal Revenue Service (IRS) required that all excess earnings from investment proceeds be rebated to the IRS. Arbitrage, for purposes of these regulations, is defined as the difference between the yield on the investment and the yield on the obligations issued. If there are excess earnings, this amount may be required to be rebated to the IRS. At June 30, 2009, the District reported no estimated arbitrage earnings due to the IRS.

**E. Employee Retirement Systems and Pension Plans**

The State of New Jersey sponsors and administers the following contributory defined benefit public employee retirement systems (retirement systems) covering substantially all eligible Board employees:

**Public Employees' Retirement System (PERS)** – Established in January 1955, under the provisions of N.J.S.A. 43:15A to provide coverage, including post-retirement health care, to substantially all full time employees of the State or any county, municipality, school district, or public agency provided the employee is not a member of another State-administered retirement system. Membership is mandatory for such employees and vesting occurs after 8 to 10 years of service for pension benefits and 25 years for post-retirement health care coverage.

**Teachers' Pension and Annuity Fund (TPAF)** – Established in January 1955, under the provisions of N.J.S.A. 18A:66 to provide coverage including post-retirement health care to substantially all full time certified teachers or professional staff of the public school systems in the State. Membership is mandatory for such employees and vesting occurs after 10 years of service for pension benefits and 25 years for post-retirement health care coverage.



**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 5 OTHER INFORMATION (Continued)**

**E. Employee Retirement Systems and Pension Plans (Continued)**

**Other Pension Funds**

The State established and administers a Supplemental Annuity Collective Trust Fund (SACT) which is available to active members of the State-administered retirement systems to purchase annuities to supplement the guaranteed benefits provided by their retirement system. The state or local government employers do not appropriate funds to SACT.

The cost of living increase for PERS and TPAF, are funded directly by each of the respective systems and are considered in the annual actuarial calculation of the required State contribution for the system.

According to state law, all obligations of each retirement system will be assumed by the State of New Jersey should any retirement system be terminated.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of each of the above systems, funds, and trust. The financial reports may be accessed via the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, website at [www.state.nj.us/treasury/pensions](http://www.state.nj.us/treasury/pensions).

**Basis of Accounting**

The financial statements of the retirement systems are prepared on the accrual basis of accounting. Employer contributions are recognized when payable to the retirement systems. Benefits or refunds are recognized when due and payable in accordance with the terms of the retirement systems.

**Investment Valuation**

Investments are reported at fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Mortgages are valued on the basis of future principal and interest payments, and are discounted at prevailing interest rates for similar instruments. The fair value of real estate investments is based on independent appraisals. Investments that do not have an established market are reported at estimated fair values.

The State of New Jersey, Department of the Treasury, Division of Investment, issues publicly available financial reports that include the financial statements of the State of New Jersey Cash Management Fund, Common Pension Fund A, Common Pension Fund B, Common Pension Fund D and Common Pension Fund E. The financial reports may be obtained in writing to the State of New Jersey, Department of the Treasury, Division of Investment, P.O. Box 290, Trenton, New Jersey 08625-0290.

**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 5 OTHER INFORMATION (Continued)**

**E. Employee Retirement Systems and Pension Plans (Continued)**

**Significant Legislation**

P.L. 2007, c.92, implemented certain recommendations contained in the December 1, 2006 report of the Joint Legislative Committee on Public Employee Benefits Reform: established a Defined Contribution Retirement Program (DCRP) for elected and certain appointed officials, effective July 1, 2007; closed the Workers' Compensation Judges part of PERS to new members, effective July 1, 2007; eliminated the four percent fixed rate of interest for loans from the defined benefit plans and provided that the rate of interest will be set by the State Treasurer at a commercially reasonable rate as required by the Internal Revenue Code and permitted that an administrative processing fee may be charged for such loans. It also removed language from existing law that permits the State Treasurer to reduce employer pension contributions needed to fund the system when excess assets are available.

P.L. 2007, c.103, certain parts effective July 1, 2007, provided for the following: changed employee contribution rates of TPAF, PERS (State employees only) and DCRP to 5.5 percent of annual compensation; imposed an annual maximum wage contribution base and a new retirement age to new employees; implemented changes to State Health Benefits Program (SHBP) and established for State employees an employee contribution of 1.5 percent of the employee's base salary.

Public Law 2009, c.19 (S-21) was enacted on March 17, 2009 and allows the Division of Pensions and Benefits to provide non-state government pension system employers the option of paying the full amount, or an amount that reflects a 50 percent reduction of the normal and accrued liability component of the PERS and/or PFRS obligations for payments due in the State fiscal year ending June 30, 2009. These payments were due on April 1, 2009.

**Funding Status and Funding Progress**

As of June 30, 2007, the most recent actuarial valuation date, the aggregate funded ratio for all the State administered retirement systems including TPAF and PERS, is 76.0 percent with an unfunded actuarial accrued liability of \$28.4 billion.

The funded status and funding progress of the retirement systems is based on actuarial valuations which involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. These amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the probability of future events.

Actuarial calculations reflect a long-term perspective and are based on the benefits provided under the terms of the retirement systems in effect at the time of each valuation and also consider the pattern of the sharing of costs between the employer and members at that point in time. The projection of benefits for financing reporting purposes does not explicitly incorporate the potential effects of legal or contractual limitations on the pattern of cost sharing between the employer and members in the future.

**Actuarial Methods and Assumptions**

In the June 30, 2007 actuarial valuation, the projected unit credit was used as the actuarial cost method, and the five year average of market value was used as the asset valuation method for the retirement systems. The actuarial assumptions included (1) 8.25 percent for investment rate of return for the retirement systems and (2) 5.45 percent for projected salary increases for the PERS and 5.74 percent for TPAF.

**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 5 OTHER INFORMATION (Continued)**

**E. Employee Retirement Systems and Pension Plans (Continued)**

**Employer and Employee Pension Contributions**

The contribution policy is set by laws of the State of New Jersey and, in most retirement systems, contributions are required by active members and participating employers. Plan member and employer contributions may be amended by State of New Jersey legislation. The pension funds provide for employee contributions based on 5.5% for PERS and 5.5% for TPAF of the employee's annual compensation. Employers are required to contribute at an actuarially determined rate in all Funds except the SACT. The actuarially determined employer contribution includes funding for cost-of-living adjustments and noncontributory death benefits in the PERS and TPAF.

**Annual Pension Costs (APC)**

During the year ended June 30, 2009 for TPAF, which is a cost sharing plan with special funding situations, annual pension cost equals annual required contribution. For PERS, which is a cost sharing multi-employer defined benefit pension plan, the annual pension cost equals the annual required contribution. TPAF employer contributions are made annually by the State of New Jersey to the pension system on behalf of the Board. PERS employer contributions are made annually by the Board to the pension system in accordance with Chapter 114, P.L. 1997.

During the years ended June 30, 2009, 2008 and 2007 the Board was required to contribute for PERS and the State of New Jersey was required to contribute for TPAF for normal cost pension contributions (including non-contributory group life insurance (NCGI)) the following amounts:

<u>Year Ended</u> <u>June 30,</u>	<u>PERS</u>	<u>On-behalf</u> <u>TPAF</u>
2009	\$ 736,321	\$ 113,677
2008	568,173	2,511,961
2007	319,564	2,618,739

During 2008/09 school year, the State of New Jersey did not contribute to the TPAF for normal cost. The State only paid \$113,677 for the NCGI premium.

**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 5 OTHER INFORMATION (Continued)**

**E. Employee Retirement Systems and Pension Plans (Continued)**

**Annual Pension Costs (APC) (Continued)**

Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the Board \$2,698,678 during the year ended June 30, 2009 for the employer's share of social security contributions for TPAF members as calculated on their base salaries. This amount, along with the on-behalf TPAF pension contribution, has been included in the district-wide financial statements and the fund financial statements as a revenue and expenditure in accordance with GASB No. 24.

**F. Post Retirement Medical Benefits**

The State of New Jersey sponsors and administers the post-retirement health benefit program plans for school districts.

As a result of implementing Governmental Accounting Standards Board (GASB) Statement No. 43, *Financial Reporting for Post-employment Benefit Plans Other than Pension Plans* (OPEB), effective for Fiscal Year 2007, the State Health Benefits Program (SHBP), and the Prescription Drug Program (PDP), and Post-Retirement Medical (PRM) of the PERS and TPAF are combined and reported as Pension and Other employee Benefit Trust funds in the State's Comprehensive Annual Financial Report (CAFR). Specifically, SHBP-State, PDP-State, and the PRM of the PERS are combined and reported as a Health Benefits Program Fund – State classified as a single employer plan. The SHBP-Local, PDP-Local, and the PRM of the TPAF are combined and reported as Health Benefits Program Fund –Local classified as a cost-sharing multiple-employer plan in the State's CAFR. The health benefit programs had a total of 452 state and local participating employers and contributing entities for Fiscal Year 2008.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the above Funds. The financial reports may be accessed via the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, website at [www.state.nj.us/treasury/pensions](http://www.state.nj.us/treasury/pensions).

**Basis of Accounting**

The financial statements of the health benefit programs are prepared on the accrual basis of accounting. Employer contributions are recognized when payable to the health benefit programs. Benefits or refunds are recognized when due and payable in accordance with the terms of the health benefit programs.

**Investment Valuation**

Investments are reported at fair value. Investments that do not have an established market are reported at estimated fair values.

**Funded Status and Funding Progress**

As of June 30, 2007, the most recent actuarial valuation date, the State had a \$50.6 billion unfunded actuarial accrued liability for other postemployment benefits (OPEB) which is made up to \$18.4 billion for state active and retired members and \$32.2 billion for education employees and retirees that become the obligation of the State of New Jersey upon retirement.

**TEANECK BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 5 OTHER INFORMATION (Continued)**

**F. Post Retirement Medical Benefits (Continued)**

**Funded Status and Funding Progress (Continued)**

The funded status and funding progress of the OPEB is based on actuarial valuations which involve estimates of the value of reported amounts and assumptions about the probability of events in the future. These amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the probability of future events.

Actuarial calculations reflect a long-term perspective and are based on the benefits provided under the terms of the OPEB in effect at the time of each valuation and also consider the pattern of the sharing of costs between the employer and members at the point in time. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal contractual funding limitations on the pattern of cost sharing between the employer and members in the future.

**Actuarial Methods and Assumptions**

In the June 30, 2007, actuarial valuation, the projected unit credit was used as the actuarial cost method, and the market value was used as asset valuation method for the OPEB. The actuarial assumptions included 4.50 percent for investment rate of return for the OPEB.

**Post-Retirement Medical Benefits Contributions**

P.L. 1987, c. 384 and P.L. 1990, c.6 required the Teachers' Pension and Annuity Fund (TPAF) and Public Employees' Retirement System (PERS), respectively to fund post-retirement medical benefits for those State employees and education employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c.103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired State employees and retired educational employees. As of June 30, 2008, there were 80,181 retirees receiving post-retirement medical benefits. The cost of these benefits is funded through contributions by the State and in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a pre-funding basis to a pay-as-you-go basis beginning in Fiscal Year 1994.

The State is also responsible for the cost attributable to P.L. 1992, c.126, which provides free health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education with 25 years of service. The State paid \$116.0 million toward Chapter 126 benefits for 12,545 eligible retired members in fiscal year 2008.

The State sets the contribution rate based on a pay as you go basis and not on the *annual required contribution of the employers (ARC)*, an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) of the plan over a period not to exceed thirty years. The State's contributions to the State Health Benefits Program Fund for TPAF retirees' post-retirement benefits on behalf of the School District for the years ended June 30, 2009, 2008 and 2007 were \$2,168,674, \$2,696,625 and \$2,690,077, respectively, which equaled the required contributions for each year. The State's contributions to the State Health Benefits Program Fund for PERS retirees' post-retirement benefits on behalf of the School District was not determined or made available by the State of New Jersey.

## **BUDGETARY COMPARISON SCHEDULES**

**TEANECK BOARD OF EDUCATION  
GENERAL FUND  
BUDGETARY COMPARISON SCHEDULE  
BUDGET (NON-GAAP) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final To Actual</u>
<b>REVENUES</b>					
Local Sources					
Local Property Tax Levy	\$ 75,400,085		\$ 75,400,085	\$ 75,400,085	
Tuition - Intergovernmental	100,000		100,000	122,388	\$ 22,388
Transportation Fees				6,913	6,913
Interest on Capital Reserve	10,000		10,000	6,480	(3,520)
Interest	340,000		340,000	61,601	(278,399)
Rentals	50,000		50,000	27,800	(22,200)
Miscellaneous	-	-	-	145,132	145,132
Total Local Sources	<u>75,900,085</u>	<u>-</u>	<u>75,900,085</u>	<u>75,770,399</u>	<u>(129,686)</u>
State Sources					
Transportation Aid	1,391,864		1,391,864	1,391,864	
Special Education Categorical Aid	2,366,735		2,366,735	2,366,735	
Security Aid	508,897		508,897	508,897	
Adjustment Aid	1,971,300	\$ (755,811)	1,215,489	901,766	(313,723)
Extraordinary Aid	712,772	755,811	1,468,583	1,468,583	
Nonpublic Transportation Aid				195,579	195,579
Other State Aid - Integration Assistance Aid				500,000	500,000
Other State Aid - Charter School Aid	1,280,754		1,280,754	1,399,462	118,708
Other State Aid - Prior Year Instructional Supplement Aid				6,251	6,251
TPAF Pension - Non Contributory Insurance (Non-Budget)				113,677	113,677
TPAF Pension - Post Retirement Contributions (Non-Budget)				2,168,674	2,168,674
TPAF Social Security Contributions (Non-Budget)	-	-	-	2,698,678	2,698,678
Total State Sources	<u>8,232,322</u>	<u>-</u>	<u>8,232,322</u>	<u>13,720,166</u>	<u>5,487,844</u>
Total Revenues	<u>84,132,407</u>	<u>-</u>	<u>84,132,407</u>	<u>89,490,565</u>	<u>5,358,158</u>
<b>CURRENT EXPENDITURES</b>					
Regular Programs - Instruction					
Salaries of Teachers					
Kindergarten	1,356,806	(212,125)	1,144,681	1,144,681	
Grades 1-5	6,994,169	(10,391)	6,983,778	6,981,428	2,350
Grades 6-8	6,052,261	122,624	6,174,885	6,010,140	164,745
Grades 9-12	8,831,234	(597,747)	8,233,487	7,822,385	411,102
Regular Programs - Home Instruction					
Salaries of Teachers	22,935		22,935		22,935
Regular Programs - Undistributed Instruction					
Other Salaries for Instruction	419,090	(48,618)	370,472	368,034	2,438
Purchased Professional-Educational Svcs.	3,200	(300)	2,900		2,900
Purchased Technical Services	35,000	1,948	36,948	14,205	22,743
Other Purchased Services	195,250	28,582	223,832	193,985	29,847
General Supplies	892,021	100,324	992,345	878,929	113,416
Textbooks	98,280	66,203	164,483	162,162	2,321
Other Objects	12,925	(775)	12,150	1,295	10,855
Total Regular Programs	<u>24,913,171</u>	<u>(550,275)</u>	<u>24,362,896</u>	<u>23,577,244</u>	<u>785,652</u>
Special Education					
Learning / Language Disabilities					
Salaries of Teachers	584,050	73,767	657,817	657,817	
Other Salaries for Instruction	338,239	(8,217)	330,022	330,022	
General Supplies	5,710	(68)	5,642	5,641	1
Textbooks	100	403	503	503	-
Total Learning / Language Disabilities	<u>928,099</u>	<u>65,885</u>	<u>993,984</u>	<u>993,983</u>	<u>1</u>

**TEANECK BOARD OF EDUCATION  
GENERAL FUND  
BUDGETARY COMPARISON SCHEDULE  
BUDGET (NON-GAAP) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final To Actual</u>
<b>CURRENT EXPENDITURES (Continued)</b>					
Special Education (Continued)					
Behavioral Disabilities					
Salaries of Teachers	\$ 129,337	\$ (84,032)	\$ 45,305	\$ 45,305	
Other Salaries for Instruction	34,267	25,985	60,252	60,252	
Other Purchased Services	225	(225)			
General Supplies	607	(587)	20	20	
Other Objects	15,000	(15,000)	-	-	-
Total Behavioral Disabilities	179,436	(73,859)	105,577	105,577	-
Multiple Disabilities					
Salaries of Teachers	52,125	48,775	100,900	100,900	
Other Salaries for Instruction	79,230	51,924	131,154	131,154	
General Supplies	2,750	11,181	13,931	13,931	-
Total Multiple Disabilities	134,105	111,880	245,985	245,985	-
Resource Room / Resource Center					
Salaries of Teachers	3,178,851	142,359	3,321,210	3,321,210	
Other Salaries for Instruction	344,830	(245,557)	99,273	99,273	
General Supplies	7,100	(709)	6,391	6,391	-
Total Resource Room / Resource Center	3,530,781	(103,907)	3,426,874	3,426,874	-
Autism					
Salaries of Teachers	312,750	(35,016)	277,734	277,734	
Other Salaries for Instruction	78,188	(15,304)	62,884	62,884	
General Supplies	5,000	(4,577)	423	423	-
Total Autism	395,938	(54,897)	341,041	341,041	-
Preschool Disabilities - Part - Time					
Salaries of Teachers	103,443	(28,074)	75,369	75,369	
Other Salaries for Instruction	35,758	22,721	58,479	58,479	
General Supplies	900	-	900	900	-
Total Preschool Disabilities - Part - Time	140,101	(5,353)	134,748	134,748	-
Preschool Disabilities - Full - Time					
Salaries of Teachers	171,096	(45,337)	125,759	125,759	
Other Salaries for Instruction	251,213	(88,768)	162,445	162,445	
General Supplies	1,000	1,773	2,773	2,773	-
Total Preschool Disabilities - Full - Time	423,309	(132,332)	290,977	290,977	-
Home Instruction					
Salaries of Teachers	80,138	82,752	162,890	158,750	\$ 4,140
Purchased Professional-Educational Svcs.	25,000	(6,343)	18,657	18,197	460
Total Home Instruction	105,138	76,409	181,547	176,947	4,600
Total Special Education	5,836,907	(116,174)	5,720,733	5,716,132	4,601



**TEANECK BOARD OF EDUCATION  
GENERAL FUND  
BUDGETARY COMPARISON SCHEDULE  
BUDGET (NON-GAAP) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final To Actual</u>
<b>CURRENT EXPENDITURES (Continued)</b>					
Basic Skills/Remedial					
Salaries of Teachers	\$ 1,541,769	\$ 367,478	\$ 1,909,247	\$ 1,909,247	
Other Salaries for Instruction	37,172	(311)	36,861	36,861	-
Total Basic Skills/Remedial	1,578,941	367,167	1,946,108	1,946,108	-
Bilingual Education					
Salaries of Teachers	315,548	31,451	346,999	346,999	-
Total Bilingual Education	315,548	31,451	346,999	346,999	-
School Sponsored Co-Curricular Activities					
Salaries	290,027	8,730	298,757	291,304	\$ 7,453
Purchased Services	6,000		6,000	1,385	4,615
Supplies and Materials	22,000	(4,965)	17,035	12,843	4,192
Other Objects	27,000	(4,000)	23,000	7,646	15,354
Transfers to Cover Deficit	2,200	-	2,200	1,338	862
Total School Sponsored Co-Curricular Activities	347,227	(235)	346,992	314,516	32,476
School Sponsored Athletics - Instruction					
Salaries	452,028	11,271	463,299	455,229	8,070
Purchased Services	69,575	20,331	89,906	83,163	6,743
Supplies and Materials	69,150	30,000	99,150	98,130	1,020
Other Objects	20,000	(4,000)	16,000	15,685	315
Transfers to Cover Deficit	65,000	(729)	64,271	64,271	-
Total School Sponsored Athletics - Instruction	675,753	56,873	732,626	716,478	16,148
Other Instructional Programs - Instruction					
Purchased Services	10,000	(722)	9,278	-	9,278
Total Other Instructional Programs - Instruction	10,000	(722)	9,278	-	9,278
Community Services Programs/Operations					
Salaries	41,120	-	41,120	-	41,120
Total Other Instructional Programs - Instruction	41,120	-	41,120	-	41,120
Total - Instruction	33,718,667	(211,915)	33,506,752	32,617,477	889,275
Undistributed Expenditures					
Instruction					
Tuition - Other LEA's Within State - Special	1,250,000	(224,296)	1,025,704	795,348	230,356
Tuition to County Voc. School Dist.-Regular	455,000	74,674	529,674	529,672	2
Tuition to County Voc. School Dist.-Special	290,000	17,570	307,570	307,562	8
Tuition to CSSD & Reg. Day Schools	2,685,000	(154,311)	2,530,689	2,490,297	40,392
Tuition to Private Schools - Disabled Within State	4,191,046	(609,101)	3,581,945	2,952,679	629,266
Tuition - State Facilities	49,083		49,083	49,083	
Tuition - Other	107,510	-	107,510	75,850	31,660
Total Undistributed Expenditures - Instruction	9,027,639	(895,464)	8,132,175	7,200,491	931,684

**TEANECK BOARD OF EDUCATION  
GENERAL FUND  
BUDGETARY COMPARISON SCHEDULE  
BUDGET (NON-GAAP) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final To Actual</u>
<b>CURRENT EXPENDITURES (Continued)</b>					
Undistributed Expenditures (Continued)					
Attendance and Social Work Services					
Salaries	\$ 81,375	\$ 6,615	\$ 87,990	\$ 87,990	
Other Purchased Services	750	-	750	625	\$ 125
Total Attendance and Social Work Services	82,125	6,615	88,740	88,615	125
Health Services					
Salaries	609,800	15,179	624,979	624,920	59
Purchased Professional and Technical Svcs.	248,500	(100,285)	148,215	130,859	17,356
Other Purchased Services	1,175		1,175		1,175
Supplies and Materials	6,955	9,553	16,508	14,854	1,654
Total Health Services	866,430	(75,553)	790,877	770,633	20,244
Other Support Services - Students - Related Services					
Salaries	495,960	48,093	544,053	540,973	3,080
Purchased Professional-Educational Services	200,000	653,384	853,384	798,085	55,299
Supplies and Materials	2,250		2,250	2,059	191
Other Objects	110	-	110	-	110
Total Other Support Services - Students - Related Services	698,320	701,477	1,399,797	1,341,117	58,680
Other Support Services-Students-Extra					
Salaries	604,040	34,633	638,673	638,592	81
Purchased Professional-Educational Services	120,000	113,168	233,168	221,057	12,111
Supplies and Materials	7,200	(7,200)	-	-	-
Total Other Support Services-Extra	731,240	140,601	871,841	859,649	12,192
Other Support Services-Students-Regular					
Salaries of Other Professional Staff	1,639,170	93,050	1,732,220	1,698,038	34,182
Salaries of Secretarial and Clerical Assistants	299,489	(18,473)	281,016	281,016	
Other Salaries	84,833	8,622	93,455	93,455	
Other Purchased Prof. and Tech. Services	35,000		35,000	25,968	9,032
Other Purchased Services	6,375	(821)	5,554	5,113	441
Supplies and Materials	44,200	12,303	56,503	52,028	4,475
Total Other Support Services-Students-Regular	2,109,067	94,681	2,203,748	2,155,618	48,130
Other Support Services - Students - Special					
Salaries of Other Professional Staff	1,579,270	73,135	1,652,405	1,636,754	15,651
Salaries of Secretarial and Clerical Assistants	201,427	(36,458)	164,969	164,469	500
Purchased Professional-Educational Services	7,500	113,576	121,076	107,943	13,133
Other Purchased Prof. and Tech. Services	3,500	(3,500)			
Other Purchased Services	8,075	6,700	14,775	10,952	3,823
Residential Costs	125,000	(24,227)	100,773	100,772	1
Miscellaneous Purchased Services	7,325	(1,010)	6,315	2,455	3,860
Supplies and Materials	15,000	17,436	32,436	26,992	5,444
Total Other Support Services - Students - Special	1,947,097	145,652	2,092,749	2,050,337	42,412

**TEANECK BOARD OF EDUCATION  
GENERAL FUND  
BUDGETARY COMPARISON SCHEDULE  
BUDGET (NON-GAAP) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final To Actual</u>
<b>CURRENT EXPENDITURES (Continued)</b>					
Undistributed Expenditures (Continued)					
Improvement of Instruction Services					
Salaries of Supervisors of Instruction	\$ 599,354	\$ 3,609	\$ 602,963	\$ 602,963	
Salaries of Other Professional Staff	15,063		15,063	7,290	\$ 7,773
Salaries of Secretarial and Clerical Assistants	167,359	24,283	191,642	191,642	
Other Salaries	1,564		1,564		1,564
Purchased Professional-Educational Services	51,000	6,667	57,667	6,667	51,000
Other Purchased Services	8,350	4,309	12,659	11,850	809
Supplies and Materials	8,500	19,859	28,359	11,860	16,499
Total Improvement of Instruction Services	851,190	58,727	909,917	832,272	77,645
Educational Media Services/School Library					
Salaries	578,112	(37,036)	541,076	539,299	1,777
Purchased Professional and Technical Services	61,000	2,553	63,553	63,544	9
Other Purchased Services	80		80		80
Supplies and Materials	53,377	7,651	61,028	47,184	13,844
Other Objects	-	110	110	110	-
Total Educational Media Services/School Library	692,569	(26,722)	665,847	650,137	15,710
Instructional Staff Training Services					
Salaries of Supervisors of Instruction	608,340	(34,863)	573,477	573,477	
Salaries of Other Professional Staff	49,912	124,020	173,932	118,469	55,463
Salaries of Secretarial and Clerical Assistants	92,436	16,289	108,725	108,725	
Other Salaries	7,506	2,944	10,450	10,450	
Purchased Professional-Educational Svcs.	42,750	54,046	96,796	67,719	29,077
Other Purchased Services	16,600	(4,926)	11,674	8,220	3,454
Supplies and Materials	11,800	5,850	17,650	9,547	8,103
Other Objects	250	-	250	250	-
Total Instructional Staff Training Services	829,594	163,360	992,954	896,857	96,097
Support Services General Administration					
Salaries	481,478	23,466	504,944	476,380	28,564
Legal Services	330,000	52,111	382,111	327,379	54,732
Audit Fees	55,000	(10,005)	44,995	44,995	
Purchased Technical Services	6,000	10,675	16,675	16,675	
Communications/Telephone	274,050	10,666	284,716	206,272	78,444
BOE Other Purchased Services	19,500	(12,000)	7,500	5,191	2,309
Other Purchased Services	52,900	19,057	71,957	50,740	21,217
General Supplies	9,500	13,649	23,149	22,474	675
BOE In-House Training/Meeting Supplies	4,000	421	4,421	343	4,078
Judgments Against the School District	110,000		110,000	45,000	65,000
Miscellaneous Expenditures	29,500	(3,640)	25,860	12,802	13,058
BOE Membership Dues and Fees	35,000	-	35,000	33,916	1,084
Total Support Services General Administration	1,406,928	104,400	1,511,328	1,242,167	269,161

**TEANECK BOARD OF EDUCATION  
GENERAL FUND  
BUDGETARY COMPARISON SCHEDULE  
BUDGET (NON-GAAP) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<u>Original Bndget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final To Actual</u>
<b>CURRENT EXPENDITURES (Continued)</b>					
Undistributed Expenditures (Continued)					
Support Services School Administration					
Salaries of Principals/Asst. Principals	\$ 1,543,744	\$ (15,190)	\$ 1,528,554	\$ 1,525,554	\$ 3,000
Salaries of Other Professional Staff	204,025	49,827	253,852	252,352	1,500
Salaries of Secretarial and Clerical Assistants	1,136,225	(2,970)	1,133,255	1,122,865	10,390
Other Purchased Service	29,395	9,910	39,305	35,410	3,895
Supplies and Materials	119,475	17,919	137,394	115,109	22,285
Other Objects	1,879	400	2,279	2,270	9
Total Support Services School Administration	3,034,743	59,896	3,094,639	3,053,560	41,079
Central Services					
Salaries	679,776	34,619	714,395	707,969	6,426
Purchased Professional Services	1,500	680	2,180	2,180	
Purchased Technical Services	64,000	(5,393)	58,607	36,472	22,135
Misc. Purchased Services	128,250	(9,910)	118,340	50,763	67,577
Supplies and Materials	46,495	(2,500)	43,995	33,758	10,237
Interest on Lease Purchase Agreements	37,500	(36,172)	1,328		1,328
Miscellaneous Expenditures	2,500	-	2,500	62	2,438
Total Central Services	960,021	(18,676)	941,345	831,204	110,141
Admin. Info. Tech					
Salaries	121,110	4,702	125,812	122,382	3,430
Purchased Technical Services	114,500	35,851	150,351	65,680	84,671
Other Purchased Services	110,500	(14,897)	95,603	85,343	10,260
Supplies and Materials	12,500	5,085	17,585	17,341	244
Total Admin. Info. Tech.	358,610	30,741	389,351	290,746	98,605
Required Maintenance for School Facilities					
Salaries	816,315	(20,498)	795,817	761,183	34,634
Cleaning, Repair & Maintenance Services	792,000	(72,644)	719,356	553,344	166,012
General Supplies	235,500	62,543	298,043	253,115	44,928
Total Required Maintenance for School Facilities	1,843,815	(30,599)	1,813,216	1,567,642	245,574
Other Operation & Maintenance of Plant					
Salaries	3,714,768	33,244	3,748,012	3,737,011	11,001
Purchased Professional and Technical Services	25,000	58,677	83,677	4,777	78,900
Cleaning, Repair & Maintenance Services	247,798	74,784	322,582	252,606	69,976
Other Purchased Property Services	55,100		55,100	47,870	7,230
Insurance	418,770	(5,000)	413,770	353,216	60,554
Miscellaneous Purchased Services	199,000	16,435	215,435	200,054	15,381
General Supplies	591,000	(132,757)	458,243	286,784	171,459
Energy	1,884,365	(35,757)	1,848,608	1,477,708	370,900
Other Objects	17,000	14,915	31,915	28,965	2,950
Total Other Operation & Maintenance of Plant	7,152,801	24,541	7,177,342	6,388,991	788,351

**TEANECK BOARD OF EDUCATION  
GENERAL FUND  
BUDGETARY COMPARISON SCHEDULE  
BUDGET (NON-GAAP) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final To Actual</u>
<b>CURRENT EXPENDITURES (Continued)</b>					
Undistributed Expenditures (Continued)					
Student Transportation Services					
Salaries for Pupil Transportation					
(Between Home and School) - Regular	\$ 116,586	\$ 18,105	\$ 134,691	\$ 116,553	\$ 18,138
Salaries for Pupil Transportation					
(Between Home and School) - Special	3,952		3,952	3,880	72
Salaries for Pupil Transportation					
(Between Home and School) - NonPublic Sch	38,852		38,852	38,154	698
Other Purchased Prof. and Technical Serv.	10,000	300	10,300	9,704	596
Contracted Services - Aid in Lieu of Payments -					
Non-Public Schools	266,290	161,000	427,290	414,612	12,678
Contracted Services (Between Home					
and School) - Vendors	2,179,361	(645,500)	1,533,861	1,384,852	149,009
Contracted Services (Other Than Between Home					
and School) - Vendors	194,610	49,436	244,046	235,511	8,535
Contracted Services (Spec Ed) - Vendors	456,601	(90,819)	365,782	353,117	12,665
Contracted Services (Reg. Students) - ESCs & CTSAs	301,600	608,000	909,600	900,895	8,705
Contracted Services (Spl. Ed. Students)-ESCs & CTSAs	1,789,736	(81,086)	1,708,650	1,511,419	197,231
Miscellaneous Purchased Services	3,000		3,000	3,000	-
Supplies and Materials	2,000	-	2,000	1,745	255
Total Student Transportation Services	5,362,588	19,436	5,382,024	4,973,442	408,582
Student Transportation Services - Employee Benefits					
Group Insurance/Disability	700		700	692	8
Social Security Contributions	10,623	2,680	13,303	12,132	1,171
Unemployment	450	241	691	614	77
Workmen's Compensation	800	243	1,043	951	92
Health Benefits	20,000	(3,164)	16,836	15,403	1,433
Total Student Transportation Services - Employee Bene	32,573	-	32,573	29,792	2,781
Unallocated Benefits					
Group Insurance/Disability	375,000		375,000	353,966	21,034
Social Security Contributions	1,087,668		1,087,668	966,900	120,768
Other Retirement Contributions - Regular	816,000	(60,000)	756,000	736,857	19,143
Unemployment	95,000	10,000	105,000	104,339	661
Workmen's Compensation	500,000	110,000	610,000	590,420	19,580
Health Benefits	8,165,331	(60,000)	8,105,331	7,999,540	105,791
Tuition Reimbursement	184,620	93,253	277,873	260,073	17,800
Other Employee Benefits	577,600	-	577,600	169,031	408,569
Total Unallocated Benefits	11,801,219	93,253	11,894,472	11,181,126	713,346
TPAF Pension - Normal Contributions (Non-Budget)				113,677	(113,677)
TPAF Pension - Post Retirement Contributions (Non-Budget)				2,168,674	(2,168,674)
TPAF Social Security Contributions (Non-Budget)	-	-	-	2,698,678	(2,698,678)
Total On-Behalf Contributions	-	-	-	4,981,029	(4,981,029)
Total Undistributed Expenditures	49,788,569	596,366	50,384,935	51,385,425	(1,000,490)
Total Current Expenditures	83,507,236	384,451	83,891,687	84,002,902	(111,215)

**TEANECK BOARD OF EDUCATION  
GENERAL FUND  
BUDGETARY COMPARISON SCHEDULE  
BUDGET (NON-GAAP) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final To Actual</u>
<b>CURRENT EXPENDITURES (Continued)</b>					
<b>CAPITAL OUTLAY</b>					
Equipment					
Undistributed Expenditures					
Instruction	\$ 10,000	\$ 20,183	\$ 30,183	\$ 21,472	\$ 8,711
Support Serv. - Students - Spl.	5,000	10,565	15,565	14,514	1,051
Support Serv. - Inst. Staff	3,500		3,500	3,034	466
General Administration		15,869	15,869	11,432	4,437
School Administration		11,283	11,283	8,548	2,735
Admin. Info. Tech		15,823	15,823	15,631	192
Operation and Maintenance of Plant Services	303,000	84,694	387,694	343,740	43,954
Other Support Services	4,900		4,900		4,900
Non-Inst. Services	-	22,065	22,065	22,065	-
Total Equipment	<u>326,400</u>	<u>180,482</u>	<u>506,882</u>	<u>440,436</u>	<u>66,446</u>
Facilities Acquisition and Construction Serv.					
Construction Services	<u>125,000</u>	<u>-</u>	<u>125,000</u>	<u>-</u>	<u>125,000</u>
Increase in Capital Reserve	<u>1,689,977</u>	<u>-</u>	<u>1,689,977</u>	<u>-</u>	<u>1,689,977</u>
Total Facilities Acquisition and Construction Serv.	<u>1,689,977</u>	<u>-</u>	<u>1,689,977</u>	<u>-</u>	<u>1,689,977</u>
Total Capital Outlay	<u>2,141,377</u>	<u>180,482</u>	<u>2,321,859</u>	<u>440,436</u>	<u>1,881,423</u>
Transfer of Funds to Charter Schools	<u>4,039,980</u>	<u>-</u>	<u>4,039,980</u>	<u>3,913,381</u>	<u>126,599</u>
Total Expenditures	<u>89,688,593</u>	<u>564,933</u>	<u>90,253,526</u>	<u>88,356,719</u>	<u>1,896,807</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>(5,556,186)</u>	<u>(564,933)</u>	<u>(6,121,119)</u>	<u>1,133,846</u>	<u>7,254,965</u>
Other Financing Sources (Uses)					
Transfers In		-		701,254	701,254
Capital Reserve - Transfer to Capital Projects	<u>(1,725,000)</u>	<u>-</u>	<u>(1,725,000)</u>	<u>(1,725,000)</u>	<u>-</u>
Total Other Financing Sources (Uses)	<u>(1,725,000)</u>	<u>-</u>	<u>(1,725,000)</u>	<u>(1,023,746)</u>	<u>701,254</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over/(Under) Expenditures and Other Financing Uses	<u>(7,281,186)</u>	<u>(564,933)</u>	<u>(7,846,119)</u>	<u>110,100</u>	<u>7,956,219</u>
Fund Balances, Beginning of Year	<u>9,442,430</u>	<u>-</u>	<u>9,442,430</u>	<u>9,442,430</u>	<u>-</u>
Fund Balances, End of Year	<u>\$ 2,161,244</u>	<u>\$ (564,933)</u>	<u>\$ 1,596,311</u>	<u>\$ 9,552,530</u>	<u>\$ 7,956,219</u>
<b>Recapitulation</b>					
Reserved for					
Encumbrances				\$ 225,489	
Capital Reserve Account				1,629,764	
Legally Restricted - Integration Assistance Aid				500,000	
Excess Surplus				2,223,502	
Excess Surplus - Designated for Subsequent Year's Expenditures				1,396,205	
Unreserved					
Designated for Subsequent Year's Budget				1,679,977	
Undesignated				<u>1,897,593</u>	
				9,552,530	
<b>Reconciliation to Governmental Funds Statements (GAAP)</b>					
2008/2009 State Aid Payments Not Recognized on GAAP Basis				(329,875)	
2008/2009 Extraordinary Aid Revenue Not Recognized on GAAP Basis				<u>(712,772)</u>	
Fund Balance Per Governmental Funds (GAAP)				<u>\$ 8,509,883</u>	

**TEANECK BOARD OF EDUCATION  
SPECIAL REVENUE FUND  
BUDGETARY COMPARISON SCHEDULE  
BUDGET (NON-GAAP) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<b>REVENUES</b>					
Intergovernmental					
State	\$ 220,548	\$ 324,754	\$ 545,302	\$ 483,889	\$ (61,413)
Federal	1,315,556	2,169,114	3,484,670	2,367,588	(1,117,082)
Local Sources					
Miscellaneous	-	339,225	339,225	227,672	(111,553)
Total Revenues	<u>1,536,104</u>	<u>2,833,093</u>	<u>4,369,197</u>	<u>3,079,149</u>	<u>(1,290,048)</u>
<b>EXPENDITURES</b>					
Instruction					
Salaries of Teachers	285,000	300,250	585,250	367,194	218,056
Other Salaries for Instruction		32,145	32,145	32,145	
Purchased Professional/Educational Services		17,942	17,942	13,787	4,155
Tuition	347,394	721,784	1,069,178	1,068,002	1,176
General Supplies	204,693	237,465	442,158	335,352	106,806
Textbooks	47,661	12,795	60,456	53,573	6,883
Other Objects	-	17,436	17,436	11,204	6,232
Total Instruction	<u>884,748</u>	<u>1,339,817</u>	<u>2,224,565</u>	<u>1,881,257</u>	<u>343,308</u>
Support Services					
Salaries	8,300	611,659	619,959	503,749	116,210
Salaries of Other Professional Staff		224,632	224,632	73,702	150,930
Salaries of Secretaries and Clerical Assistants		18,000	18,000		18,000
Salaries of Program Directors		130,000	130,000		130,000
Personal Services-Employee Benefits	11,038	180,960	191,998	78,444	113,554
Purchased Professional/Educational Services	578,936	(276,648)	302,288	210,790	91,498
Purchased Prof. and Technical Services		177,545	177,545	133,408	44,137
Contracted Services-Transportation		101,383	101,383	73,836	27,547
Rentals		15,022	15,022	2,755	12,267
Travel	11,000	54,750	65,750	34,725	31,025
Other Purchased Services	3,000	171,804	174,804	46,439	128,365
Supplies and Materials	37,408	74,248	111,656	33,994	77,662
Energy		4,843	4,843	4,842	1
Indirect Costs	1,674	(35)	1,639		1,639
Miscellaneous Expenditures	-	1,750	1,750	1,208	542
Total Support Services	<u>651,356</u>	<u>1,489,913</u>	<u>2,141,269</u>	<u>1,197,892</u>	<u>943,377</u>
Facilities Acquisition and Construction					
Instructional Equipment	-	3,363	3,363	-	3,363
Total Facilities Acq. & Construction	<u>-</u>	<u>3,363</u>	<u>3,363</u>	<u>-</u>	<u>3,363</u>
Total Expenditures	<u>1,536,104</u>	<u>2,833,093</u>	<u>4,369,197</u>	<u>3,079,149</u>	<u>1,290,048</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over/(Under) Expenditures	-	-	-	-	-
Fund Balance, Beginning of Year	-	-	-	-	-
Fund Balance, End of Year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**TEANECK BOARD OF EDUCATION  
GENERAL AND SPECIAL REVENUE FUNDS  
NOTES TO BUDGETARY COMPARISON SCHEDULE  
BUDGET (NON-GAAP) AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described below. Encumbrance accounting is also employed as an extension of formal budgetary integration of the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the Special Revenue Funds are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The following presents a reconciliation of the General and Special Revenue Funds from the budgetary basis of accounting as presented in the Budgetary Comparison Schedule - General Fund and Special Revenue Fund to the GAAP basis of accounting as presented in the Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds.

	<b>General Fund</b>	<b>Special Revenue Fund</b>
<b>Sources/inflows of resources</b>		
Actual amounts (budgetary basis) "revenue"		
from the budgetary comparison schedule	\$ 89,490,565	\$ 3,079,149
Difference - budget to GAAP:		
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		
Encumbrances, June 30, 2008 (net of cancellations)		93,587
Encumbrances, June 30, 2009		(112,287)
The last State Aid payment is recognized as revenue for budgetary purposes. This differs from GAAP which does not recognize this revenue until the subsequent year when the State recognizes the related expenditure (GASB No. 33)		
State Aid payments recognized for GAAP purposes not recognized for Budgetary statements (2007/08 State Aid)	498,728	32,920
State Aid payments recognized for budgetary purposes not recognized for GAAP statements (2008/09 State Aid)	(1,042,647)	-
Total revenues as reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds.	<u>\$ 88,946,646</u>	<u>\$ 3,093,369</u>
<b>Uses/outflows of resources</b>		
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	\$ 88,356,719	\$ 3,079,149
Differences - budget to GAAP		
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		
Encumbrances, June 30, 2008 (net of cancellations)		93,587
Encumbrances, June 30, 2009	-	(112,287)
Total expenditures as reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds	<u>\$ 88,356,719</u>	<u>\$ 3,060,449</u>



**SCHOOL LEVEL SCHEDULES**

**GENERAL FUND**

**NOT APPLICABLE**

**SPECIAL REVENUE FUND**

TEANECK BOARD OF EDUCATION  
SPECIAL REVENUE FUND  
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES  
BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	NCLB Title V Prior	NCLB Title IIA	NCLB Title IIA Prior	NCLB Title IID	NCLB Title IID Prior	NCLB Title IID Prior	NCLB Title IV Prior	NCLB Title IV Prior	NCLB Title IV Prior	NCLB Title I FY 08	NCLB Title I Carryover	Total Exhibit E-1a	Total Exhibit E-1b	Total Exhibit E-1c	Totals 2009
<b>REVENUES</b>															
Intergovernmental															
State	\$ 294	\$ 73,380	\$ 41,661	\$ 2,815	\$ 245	\$ 10,760	\$ 3,849	\$ 276,969	\$ 165,478	\$ 20,265	\$ 1,771,872	\$ 483,889	\$ -	\$ -	\$ 483,889
Federal	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,367,588
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	227,672
<b>Total Revenues</b>	<b>\$ 294</b>	<b>\$ 73,380</b>	<b>\$ 41,661</b>	<b>\$ 2,815</b>	<b>\$ 245</b>	<b>\$ 10,760</b>	<b>\$ 3,849</b>	<b>\$ 276,969</b>	<b>\$ 165,478</b>	<b>\$ 20,265</b>	<b>\$ 1,771,872</b>	<b>\$ 483,889</b>	<b>\$ -</b>	<b>\$ 227,672</b>	<b>\$ 3,079,149</b>
<b>EXPENDITURES</b>															
Instruction															
Salaries of Teachers	\$ 294	\$ 22,418	\$ -	\$ -	\$ -	\$ 4,480	\$ -	\$ 86,554	\$ 88,452	\$ 15,873	\$ 111,315	\$ 4,025	\$ 34,077	\$ -	\$ 367,194
Other Salaries for Instruction	-	-	-	-	-	-	-	-	-	-	-	-	-	-	32,145
Purchased Prof and Educ Svcs	-	-	-	-	-	-	-	13,787	-	-	-	-	-	-	13,787
Purchased Technical Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Tuition	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Purchased Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,068,002
General Supplies	\$ 294	\$ -	\$ 168	\$ -	\$ -	\$ 910	\$ 3,092	\$ 77,633	\$ 30,547	\$ 3,178	\$ 165,208	\$ 41,565	\$ 12,757	\$ -	\$ 335,352
Textbooks	-	-	-	-	-	-	-	-	-	-	\$ 13,649	\$ 39,924	\$ -	\$ -	\$ 53,573
Other Objects	-	-	-	-	-	-	-	-	-	-	-	-	-	\$ 11,204	\$ 11,204
<b>Total Instruction</b>	<b>\$ 294</b>	<b>\$ 22,418</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 168</b>	<b>\$ 5,390</b>	<b>\$ 3,092</b>	<b>\$ 177,974</b>	<b>\$ 118,999</b>	<b>\$ 19,051</b>	<b>\$ 1,390,319</b>	<b>\$ 85,514</b>	<b>\$ 58,038</b>	<b>\$ 1,881,257</b>	
Support Services															
Salaries	-	\$ 21,420	\$ -	\$ -	\$ -	\$ 530	\$ -	\$ 29,388	\$ 16,932	-	\$ 79,213	\$ 277,716	\$ 78,550	\$ -	\$ 503,749
Salaries of Other Prof. Staff	-	-	-	-	-	-	-	-	-	-	\$ 73,702	\$ -	\$ -	\$ -	\$ 73,702
Personal Svcs. -Emp. Benefits	-	1,715	1,639	-	-	383	-	8,870	8,062	1,214	31,203	-	25,358	-	78,444
Purchased Prof & Educ Svcs	-	14,111	5,500	\$ 1,020	-	2,000	600	9,500	5,600	-	50,000	120,659	1,800	210,790	210,790
Purchased Prof and Tech Svcs	-	7,000	-	-	-	-	-	-	-	-	103,864	-	22,544	-	133,408
Rentals	-	-	-	-	-	-	-	-	-	-	-	-	2,755	-	2,755
Contracted Svcs. -Transportation	-	-	-	-	-	843	-	43,734	13,300	-	8,562	-	7,397	-	73,836
Travel	-	17,276	5,864	-	-	1,314	-	4,875	2,264	-	2,807	-	325	-	34,725
Other Purchased Services	-	-	-	-	-	-	-	300	321	-	24,963	-	20,855	-	46,439
Supplies and Materials	-	10,860	7,238	587	77	300	157	2,328	-	-	7,239	-	5,208	-	33,994
Energy	-	-	-	-	-	-	-	-	-	-	-	-	4,842	-	4,842
Other Objects	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,208
Indirect Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Support Services</b>	<b>\$ -</b>	<b>\$ 50,962</b>	<b>\$ 41,661</b>	<b>\$ 2,815</b>	<b>\$ 77</b>	<b>\$ 5,370</b>	<b>\$ 757</b>	<b>\$ 98,995</b>	<b>\$ 46,479</b>	<b>\$ 1,214</b>	<b>\$ 381,553</b>	<b>\$ 398,375</b>	<b>\$ 169,634</b>	<b>\$ 1,197,892</b>	
<b>Total Expenditures</b>	<b>\$ 294</b>	<b>\$ 73,380</b>	<b>\$ 41,661</b>	<b>\$ 2,815</b>	<b>\$ 245</b>	<b>\$ 10,760</b>	<b>\$ 3,849</b>	<b>\$ 276,969</b>	<b>\$ 165,478</b>	<b>\$ 20,265</b>	<b>\$ 1,771,872</b>	<b>\$ 483,889</b>	<b>\$ 227,672</b>	<b>\$ 3,079,149</b>	

TEANECK BOARD OF EDUCATION  
SPECIAL REVENUE FUND  
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES  
BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	I.D.E.I.A. - Part B- <u>Prior</u>		I.D.E.I.A. - Part B <u>Preschool</u>		NCLB Title III <u>Prior</u>		NCLB Title III <u>Immigrant</u>		NCLB Title III <u>Immigrant</u> <u>Prior</u>		Elementary <u>Counseling</u> <u>Prior</u>		Tech <u>Prep</u> <u>Prior</u>		Total Exhibit E-1a	
	I.D.E.I.A. - Part B- <u>Prior</u>		I.D.E.I.A. - Part B <u>Preschool</u>		NCLB Title III <u>Prior</u>		NCLB Title III <u>Immigrant</u>		NCLB Title III <u>Immigrant</u> <u>Prior</u>		Elementary <u>Counseling</u> <u>Prior</u>		Tech <u>Prep</u> <u>Prior</u>		Tech Exhibit E-1a	
REVENUES																
Intergovernmental																
State																
Federal																
Total Revenues	\$ 1,039,802	\$ 344,046	\$ 27,113	\$ 38,803	\$ 20,711	\$ 11,670	\$ 7,188	\$ 6,702	\$ 41,229	\$ 197,183	\$ 37,425	\$ 1,771,872				
	\$ 1,039,802	\$ 344,046	\$ 27,113	\$ 38,803	\$ 20,711	\$ 11,670	\$ 7,188	\$ 6,702	\$ 41,229	\$ 197,183	\$ 37,425	\$ 1,771,872				
EXPENDITURES																
Instruction																
Salaries of Teachers	\$	93,643			\$	6,042	\$ 3,780	\$ 4,094	\$ 3,591	\$ 165		\$ 111,315				
Other Salaries for Instruction		32,145										32,145				
Purchased Prof and Tech Svcs																
Tuition	\$ 1,003,465	64,537										1,068,002				
Other Purchased Services																
General Supplies		61,135			8,877	5,469	2,781	668		79,316	\$ 6,962	165,208				
Textbooks											13,649	13,649				
Other Objects																
Total Instruction	1,003,465	251,460	-	-	14,919	9,249	6,875	4,259	-	79,481	20,611	1,390,319				
Support Services																
Salaries		8,300			3,835	714		714		51,147	14,503	79,213				
Salaries of Other Prof. Staff		41,980							\$	31,722		73,702				
Personal Svcs. -Emp. Benefits		14,342			756	344	313	329		4,399	1,213	31,203				
Indirect Costs																
Purchased Prof & Educ Svcs.										50,000		-				
Purchased Prof and Tech Svcs	12,434	24,514	\$ 27,113	\$ 38,803							1,000	50,000				
Purchased Technical Services												103,864				
Rentals																
Contracted Svcs. -Transportation																
Travel		1,104				1,200		1,400		5,962		8,562				
Other Purchased Services	23,903				1,201	163				339		2,807				
Supplies and Materials		2,346								1,060		24,963				
Other Objects										4,795	98	7,239				
Total Support Services	36,337	92,586	27,113	38,803	5,792	2,421	313	2,443	41,229	117,702	16,814	381,553				
Total Expenditures	\$ 1,039,802	\$ 344,046	\$ 27,113	\$ 38,803	\$ 20,711	\$ 11,670	\$ 7,188	\$ 6,702	\$ 41,229	\$ 197,183	\$ 37,425	\$ 1,771,872				

TEANECK BOARD OF EDUCATION  
SPECIAL REVENUE FUND  
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES  
BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	NonPublic Chapter 193				NonPublic Chap 192				Total Exhibit E-1b	
	Exam. & Class.	Speech	Supp. Instr.	Nonpublic Nursing	Nonpublic Technology Initiative	Nonpublic Textbook Aid	ESL	Compensatory Education Services		Forum
REVENUES										
Intergovernmental										
State	\$ 49,300	\$ 3,348	\$ 9,169	\$ 56,049	\$ 29,040	\$ 39,924	\$ 305	\$ 2,488	\$ 294,266	\$ 483,889
Federal										
Other	-	-	-	-	-	-	-	-	-	-
Total Revenues	\$ 49,300	\$ 3,348	\$ 9,169	\$ 56,049	\$ 29,040	\$ 39,924	\$ 305	\$ 2,488	\$ 294,266	\$ 483,889
EXPENDITURES										
Instruction										
Salaries of Teachers									\$ 4,025	\$ 4,025
General Supplies					\$ 29,040				12,525	41,565
Other Objects										
Textbooks	-	-	-	-	-	\$ 39,924	-	-	-	39,924
Total Instruction	-	-	-	-	29,040	39,924	-	-	16,550	85,514
Support Services										
Salaries									277,716	277,716
Salaries of Other Prof. Staff										-
Personal Svcs. -Emp. Benefits										-
Purchased Prof & Educ Svcs.	\$ 49,300	\$ 3,348	\$ 9,169	\$ 56,049			\$ 305	\$ 2,488		120,659
Travel										-
Other Purchased Services										-
Supplies and Materials										-
Indirect Costs	-	-	-	-	-	-	-	-	-	-
Total Support Services	49,300	3,348	9,169	56,049	-	-	305	2,488	277,716	398,375
Total Expenditures	\$ 49,300	\$ 3,348	\$ 9,169	\$ 56,049	\$ 29,040	\$ 39,924	\$ 305	\$ 2,488	\$ 294,266	\$ 483,889

TEANECK BOARD OF EDUCATION  
SPECIAL REVENUE FUND  
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES  
BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	Exxon	NJ Educ Renewal Bryant	Fitterman Library	TWT Incentive	Special Olympics	Forum Twp Funds	Forum Juvenile Justice	Target Donation Whittier	Dodge Grant Hawthorne	NJ Educ Renewal	Total Exhibit E-1c
REVENUES											
Intergovernmental											
State											
Federal											
Other											
	\$ 424	\$ 266	\$ 376	\$ 146,020	\$ 720	\$ 51,159	\$ 27,606	\$ 800	\$ 106	\$ 195	\$ 227,672
Total Revenues	\$ 424	\$ 266	\$ 376	\$ 146,020	\$ 720	\$ 51,159	\$ 27,606	\$ 800	\$ 106	\$ 195	\$ 227,672
EXPENDITURES											
Instruction											
Salaries of Teachers						\$ 16,892	\$ 17,185				\$ 34,077
Other Salaries for Instruction											-
Purchased Prof and Educ Svcs											-
Purchased Prof and Tech Svcs											-
Tuition											-
Other Purchased Services											-
General Supplies	\$ 424					12,333					12,757
Textbooks											
Other Objects	-	-	-	-	-	11,204	-	-	-	-	11,204
Total Instruction	424	-	-	-	-	40,429	17,185	-	-	-	58,038
Support Services											
Salaries			\$ 78,550								78,550
Salaries of Other Prof. Staff											-
Personal Svcs. -Emp. Benefits			23,887				1,471				25,358
Indirect Costs											-
Purchased Prof and Educ Svcs.							1,800				1,800
Purchased Prof and Tech Svcs											22,544
Rentals											2,755
Travel						125			\$ 38		325
Contracted Svcs. -Transportation						1,405	5,192	\$ 800			7,397
Other Purchased Services						9,200					20,855
Supplies and Materials	\$	266	\$ 376	\$ 11,655	\$ 720		1,958		68	\$ 195	5,208
Energy				1,625							4,842
Other Objects	-	-	-	4,842	-	-	-	-	-	-	-
Total Support Services	-	266	376	146,020	720	10,730	10,421	800	106	195	169,634
Total Expenditures	\$ 424	\$ 266	\$ 376	\$ 146,020	\$ 720	\$ 51,159	\$ 27,606	\$ 800	\$ 106	\$ 195	\$ 227,672

**TEANECK BOARD OF EDUCATION  
SPECIAL REVENUE FUND  
PRESCHOOL EDUCATION AID  
SCHEDULE OF EXPENDITURES - BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

THIS SCHEDULE IS NOT APPLICABLE

## **CAPITAL PROJECTS FUND**



**TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SUMMARY SCHEDULE OF PROJECT EXPENDITURES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

<u>Project Title/Description</u>	<u>Appropriations</u>	<u>Prior Years</u>	<u>Expenditures to Date Current Year</u>	<u>Cancelled</u>	<u>Balance June 30, 2009</u>
Renovations to Schools	\$ 12,963,590	\$ 12,963,000		\$ 590	
Alterations & Renovations to High School and the Middle Schools	19,693,752	19,145,288		548,464	
Replacement of Locker Fronts	426,000	383,819		42,181	
Wide Area Network Upgrade	725,944	700,112		25,832	
High School Media Center Renovations	1,088,260	894,462	\$ 502	193,296	
High School Brick Repointing	487,000	484,875		2,125	
Hawthorne Elementary School Classroom/ Corridor Renovations and Improvements	381,240	293,543		87,697	
Lowell Elementary School Roof Renovations	266,585	216,154		50,431	
Whittier Elementary School Gym Floor Replacement	103,474	83,670		19,804	
Benjamin Franklin Renovations	728,681	610,517		118,164	
Sidewalk Replacement	200,000	192,263		7,737	
Teaneck High School Building Controls Deferred SDA Grant Revenue Not Recognized on GAAP Basis	488,317	458,405	29,912		
Teaneck High School Roofing	200,000			200,000	
Thomas Jefferson Creek Restoration - I	100,000	37,405		62,595	
Thomas Jefferson Creek Restoration - II	390,000		389,467	533	
Whittier Roof Replacement	637,650		586,446	42,154	\$ 9,050
Thomas Jefferson Middle School Roof - I	412,850		399,021	12,387	1,442
Teaneck High School Nurse's Suite	284,500		251,977	32,523	-
Thomas Jefferson Middle School Roof - II	1,015,238		51,056		964,182
Lowell Elementary School Roof Renovation	425,868	-	26,033	-	399,835
	<u>\$ 41,018,949</u>	<u>\$ 36,463,513</u>	<u>\$ 1,734,414</u>	<u>\$ 1,446,513</u>	<u>\$ 1,374,509</u>
Prior Year Cancellations				\$ 569	
Cancelled to Capital Reserve				701,077	
Cancelled to Reserve for Payment of Debt Service				328,220	
Cancelled State Aid				416,647	
				<u>\$ 1,446,513</u>	

**Reconciliation of Fund Balance, June 30, 2009**

Project Balances Available	\$ 1,374,509
Unfunded Authorizations - Raised in 2009/2010 Budget	(864,664)
Deferred Revenue - SDA Grants	(499,353)
Cancelled to Reserve for Payment of Debt Service	328,258
Interest to be Utilized for Payment of Lease Purchase Principal and Interest	4,300
Fund Balance, June 30, 2009 - GAAP Basis	<u>\$ 343,050</u>

**TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SUMMARY SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -  
BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**Revenues and Other Financing Sources**

Revenues	
State Sources - SDA Grant	\$ 159,795
Interest Earnings	177
Other Financing Sources	
Transfer from Capital Reserve	<u>1,725,000</u>
Total Revenues and Other Financing Sources	<u>1,884,972</u>

**Expenditures and Other Financing Uses**

Expenditures	
Capital Outlay	
Purchased Professional and Technical Services	218,599
Construction Services	1,515,815
Other Financing Uses	
Transfer to General Fund	<u>701,254</u>
Total Expenditures and Other Financing Uses	<u>2,435,668</u>

Excess (Deficiency) of Revenues Over (Under) Expenditures	(550,696)
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Fund Balance - Beginning of Year	<u>1,393,099</u>
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Fund Balance - End of Year	842,403
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Reconciliation of Governmental Fund Statements (GAAP):	
Deferred SDA Grant Revenue Not Recognized on GAAP Basis	<u>(499,353)</u>

Fund Balance per Governmental Funds (GAAP)	<u><u>\$ 343,050</u></u>
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TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
RENOVATIONS TO SCHOOLS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
Bond Proceeds	\$ 12,963,000		\$ 12,963,000	\$ 12,963,500
Local Contribution- Bonds Authorized Not Issued Cancelled	(569)	\$ 569	-	-
 Total Revenues	 12,962,431	 569	 12,963,000	 12,963,500
<b>Expenditures and Other Financing Uses</b>				
Unallocated	12,963,000	-	12,963,000	12,963,500
 Total Expenditures and Other Financing Uses	 12,963,000	 -	 12,963,000	 12,963,500
 Excess (Deficiency) of Revenues Over (Under) Expenditures	 \$ (569)	 \$ 569	 \$ -	 \$ -

## Additional Project Information:

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	
Bonds Authorized	12,963,500
Bonds Issued	12,963,000
Original Authorized Cost	12,963,500
Additional Authorized Cost	
Revised Authorized Cost	12,963,500
 Percentage Increase over Original Authorized Cost	 N/A
Deferred SDA Grant Revenue Not Recognized on GAAP Basis	100%
Original Target Completion Date	N/A
Revised Target Completion Date	N/A

**TEANECK BOARD OF EDUCATION**  
**CAPITAL PROJECTS FUND**  
**SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -**  
**ALTERATIONS AND RENOVATIONS TO HIGH SCHOOL AND THE MIDDLE SCHOOL**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
State Sources- SCC Grant	\$ 7,877,752	\$ (219,637)	\$ 7,658,115	\$ 7,658,115
Bond Proceeds	11,816,000	(328,827)	11,487,173	11,487,173
 Total Revenues	 19,693,752	 (548,464)	 19,145,288	 19,145,288
<b>Expenditures and Other Financing Uses</b>				
Purchased Professional and Technical Services	669,909		669,909	665,317
Construction Services	16,013,113		16,013,113	16,017,705
Unallocated	2,462,266	-	2,462,266	2,462,266
 Total Expenditures and Other Financing Uses	 19,145,288	 -	 19,145,288	 19,145,288
 Excess (Deficiency) of Revenues Over (Under) Expenditures	 \$ 548,464	 \$ (548,464)	 \$ -	 \$ -

## Additional Project Information:

Project Number	SP200422,SP200422-C1,SP200422-C2
Grant Date	various
Bond Authorization Date	4/1/2001
Bonds Authorized	11,826,628
Bonds Issued	11,816,000
Original Authorized Cost	19,694,380
Additional Authorized Cost	(549,152)
Revised Authorized Cost	19,145,228
 Percentage Increase over Original Authorized Cost	 N/A
Percentage Completion	N/A
Original Target Completion Date	06/2006
Revised Target Completion Date	N/A

**TEANECK BOARD OF EDUCATION**  
**CAPITAL PROJECTS FUND**  
**SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -**  
**LEASE PURCHASE - ACQUISITION OF COMPUTERS, RELATED TECHNOLOGY**  
**EQUIPMENT AND FURNITURE AND OTHER ACQUISITIONS**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
Lease Purchase Proceeds	\$ 1,807,251		\$ 1,807,251	\$ 1,807,251
Interest Earnings	15,529	-	15,529	-
Total Revenues	1,822,780	-	1,822,780	1,807,251
<b>Expenditures and Other Financing Uses</b>				
Equipment Purchases	1,807,251		1,807,251	1,807,251
Transfer to General Fund	10,601	\$ 628	11,229	-
Total Expenditures and Other Financing Uses	1,817,852	628	1,818,480	1,807,251
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ 4,928	\$ (628)	\$ 4,300	\$ -
<b>Additional Project Information:</b>				
Project Number	N/A			
Grant Date	N/A			
Bond Authorization Date	N/A			
Bonds Authorized	N/A			
Bonds Issued	N/A			
Lease Purchase Issued	\$ 1,807,251			
Revised Authorized Cost	1,807,251			
<b>Percentage Increase over Original Authorized</b>				
Cost	N/A			
Percentage Completion	100%			
Original Target Completion Date	N/A			
Revised Target Completion Date	N/A			

TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
REPLACEMENT OF LOCKER FRONTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
State Sources- SCC Grant	\$ 170,400	\$ (16,872)	\$ 153,528	\$ 153,528
Transfer from Capital Reserve	255,600	(25,309)	230,291	230,291
 Total Revenues	 426,000	 (42,181)	 383,819	 383,819
<b>Expenditures and Other Financing Uses</b>				
Purchased Professional and Technical Services	31,215		31,215	
Construction Services	350,095		350,095	
Equipment Purchases	2,509	-	2,509	-
 Total Expenditures and Other Financing Uses	 383,819	 -	 383,819	 383,819
 Excess (Deficiency) of Revenues Over (Under) Expenditures	 \$ 42,181	 \$ (42,181)	 \$ -	 \$ -

## Additional Project Information:

Project Number	5150-050-04-1000
Grant Date	1/30/2004
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	426,000
Additional Authorized Cost	(42,181)
Revised Authorized Cost	383,819
 Percentage Increase over Original Authorized Cost	 N/A
Percentage Completion	100%
Original Target Completion Date	4/29/2004
Revised Target Completion Date	9/30/2004

**TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
WIDE AREA NETWORK UPGRADE  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
State Sources- SCC Grant	\$ 290,376	\$ (10,333)	\$ 280,043	\$ 280,043
Transfer from Capital Reserve	435,568	(15,499)	420,069	420,069
 Total Revenues	 725,944	 (25,832)	 700,112	 700,112
<b>Expenditures and Other Financing Uses</b>				
Purchased Professional and Technical Services	13,010		13,010	
Construction Services	617,226		617,226	
Unallocated	69,876	-	69,876	-
 Total Expenditures and Other Financing Uses	 700,112	 -	 700,112	 700,112
 Excess (Deficiency) of Revenues Over (Under) Expenditures	 \$ 25,832	 \$ (25,832)	 \$ -	 \$ -
 Additional Project Information:				
Project Number	Various			
Grant Date				
Bond Authorization Date	N/A			
Bonds Authorized	N/A			
Bonds Issued	N/A			
Original Authorized Cost	725,944			
Additional Authorized Cost	(25,832)			
Revised Authorized Cost	700,112			
 Percentage Increase over Original Authorized Cost	 N/A			
Percentage Completion	100%			
Original Target Completion Date	N/A			
Revised Target Completion Date	N/A			

TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
HIGH SCHOOL MEDIA CENTER RENOVATIONS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
State Sources- SCC Grant	\$ 411,704	\$ (73,316)	\$ 338,388	\$ 338,388
Transfer from Capital Reserve	676,556	(119,980)	556,576	556,576
 Total Revenues	 1,088,260	 (193,296)	 894,964	 894,964
<b>Expenditures and Other Financing Uses</b>				
Purchased Professional and Technical Services	73,280		73,280	
Construction Services	790,477		790,477	
Equipment Purchases	6,185		6,185	
Unallocated	24,520	502	25,022	-
 Total Expenditures and Other Financing Uses	 894,462	 502	 894,964	 894,964
 Excess (Deficiency) of Revenues Over (Under) Expenditures	 \$ 193,798	 \$ (193,798)	 \$ -	 \$ -
 Additional Project Information:				
Project Number	5150-050-03-0908			
Grant Date	3/17/2004			
Bond Authorization Date	N/A			
Bonds Authorized	N/A			
Bonds Issued	N/A			
Original Authorized Cost	1,088,260			
Additional Authorized Cost	(193,296)			
Revised Authorized Cost	894,964			
 Percentage Increase over Original Authorized Cost		-		
Percentage Completion				
Original Target Completion Date				
Revised Target Completion Date	12/1/2005			



TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
HIGH SCHOOL BRICK REPOINTING  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
State Sources- SCC Grant	\$ 194,800	\$ (850)	\$ 193,950	\$ 193,950
Transfer from Capital Reserve	292,200	(1,275)	290,925	290,925
 Total Revenues	 487,000	 (2,125)	 484,875	 484,875
<b>Expenditures and Other Financing Uses</b>				
Purchased Professional and Technical Services	46,744		46,744	
Construction Services	437,875		437,875	
Equipment Purchases	256	-	256	-
 Total Expenditures and Other Financing Uses	 484,875	 -	 484,875	 484,875
 Excess (Deficiency) of Revenues Over (Under) Expenditures	 \$ 2,125	 \$ (2,125)	 \$ -	 \$ -
 Additional Project Information:				
Project Number	5150-050-03-1292			
Grant Date	1/30/2004			
Bond Authorization Date	N/A			
Bonds Authorized	N/A			
Bonds Issued	N/A			
Original Authorized Cost	487,000			
Additional Authorized Cost	(2,125)			
Revised Authorized Cost	484,875			
 Percentage Increase over Original Authorized Cost	 N/A			
Percentage Completion	100%			
Original Target Completion Date	N/A			
Revised Target Completion Date	12/15/2005			

TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
HAWTHORNE ELEMENTARY SCHOOL CLASSROOM/CORRIDOR  
RENOVATIONS AND IMPROVEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
State Sources- SCC Grant	\$ 128,118	\$ (29,471)	\$ 98,647	\$ 98,647
Transfer from Capital Reserve	<u>253,122</u>	<u>(58,226)</u>	<u>194,896</u>	<u>194,896</u>
Total Revenues	<u>381,240</u>	<u>(87,697)</u>	<u>293,543</u>	<u>293,543</u>
<b>Expenditures and Other Financing Uses</b>				
Construction Services	<u>293,543</u>	<u>-</u>	<u>293,543</u>	<u>-</u>
Total Expenditures and Other Financing Uses	<u>293,543</u>	<u>-</u>	<u>293,543</u>	<u>293,543</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>\$ 87,697</u>	<u>\$ (87,697)</u>	<u>\$ -</u>	<u>\$ -</u>

## Additional Project Information:

Project Number	5150-110-04-1000
Grant Date	3/18/2004
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	381,240
Additional Authorized Cost	(87,697)
Revised Authorized Cost	293,543
Percentage Increase over Original Authorized Cost	N/A
Percentage Completion	100%
Original Target Completion Date	N/A
Revised Target Completion Date	3/21/2005

TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
LOWELL ELEMENTARY SCHOOL ROOF RENOVATIONS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
State Sources- SCC Grant	\$ 88,954	\$ (16,828)	\$ 72,126	\$ 72,126
Transfer from Capital Reserve	<u>177,631</u>	<u>(33,603)</u>	<u>144,028</u>	<u>144,028</u>
Total Revenues	<u>266,585</u>	<u>(50,431)</u>	<u>216,154</u>	<u>216,154</u>
<b>Expenditures and Other Financing Uses</b>				
Purchased Professional and Technical Services	10,360		10,360	
Construction Services	<u>205,794</u>	<u>-</u>	<u>205,794</u>	<u>-</u>
Total Expenditures and Other Financing Uses	<u>216,154</u>	<u>-</u>	<u>216,154</u>	<u>216,154</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>\$ 50,431</u>	<u>\$ (50,431)</u>	<u>\$ -</u>	<u>\$ -</u>

## Additional Project Information:

Project Number	5150-130-04-00Qs
Grant Date	6/9/2004
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	222,385
Additional Authorized Cost	(6,231)
Revised Authorized Cost	216,154
Percentage Increase over Original Authorized Cost	-3%
Percentage Completion	100%
Original Target Completion Date	12/3/2004
Revised Target Completion Date	10/1/2005

TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
WHITTIER ELEMENTARY GYM FLOOR REPLACEMENT  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
State Sources- SCC Grant	\$ 41,390	\$ (7,922)	\$ 33,468	\$ 33,468
Transfer from Capital Reserve	62,084	(11,882)	50,202	50,202
Total Revenues	103,474	(19,804)	83,670	83,670
<b>Expenditures and Other Financing Uses</b>				
Construction Services	83,670	-	83,670	-
Total Expenditures and Other Financing Uses	83,670	-	83,670	83,670
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ 19,804	\$ (19,804)	\$ -	\$ -

## Additional Project Information:

Project Number	5150-150-05-0ARQ
Grant Date	4/7/2005
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	103,474
Additional Authorized Cost	(19,804)
Revised Authorized Cost	83,670
Percentage Increase over Original Authorized Cost	N/A
Percentage Completion	100%
Original Target Completion Date	N/A
Revised Target Completion Date	N/A

**TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
BENJAMIN FRANKLIN RENOVATIONS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
State Sources- SCC Grant	\$ 255,415	\$ (41,418)	\$ 213,997	\$ 213,997
Transfer from Capital Reserve	473,266	(76,746)	396,520	396,520
 Total Revenues	 728,681	 (118,164)	 610,517	 610,517
<b>Expenditures and Other Financing Uses</b>				
Construction Services	610,517	-	610,517	-
 Total Expenditures and Other Financing Uses	 610,517	 -	 610,517	 610,517
 Excess (Deficiency) of Revenues Over (Under) Expenditures	 \$ 118,164	 \$ (118,164)	 \$ -	 \$ -

## Additional Project Information:

Project Number	5150-060-05-1000
Grant Date	
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	723,573
Additional Authorized Cost	(118,164)
Revised Authorized Cost	723,573
 Percentage Increase over Original Authorized Cost	 N/A
Percentage Completion	100%
Original Target Completion Date	N/A
Revised Target Completion Date	N/A

TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
SIDEWALK REPLACEMENT  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
Transfer from Capital Reserve	\$ 200,000	\$ (7,737)	\$ 192,263	\$ 192,263
Total Revenues	200,000	(7,737)	192,263	192,263
<b>Expenditures and Other Financing Uses</b>				
Construction Services	192,263	-	192,263	192,263
Total Expenditures and Other Financing Uses	192,263	-	192,263	192,263
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ 7,737	\$ (7,737)	\$ -	\$ -

## Additional Project Information:

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	200,000
Additional Authorized Cost	(7,737)
Revised Authorized Cost	192,263
Percentage Increase over Original Authorized Cost	N/A
Percentage Completion	100%
Original Target Completion Date	N/A
Revised Target Completion Date	N/A

**TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
TEANECK HIGH SCHOOL BUILDING CONTROLS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
Transfer from Capital Reserve	\$ 488,317	-	\$ 488,317	\$ 488,317
Total Revenues	488,317	-	488,317	488,317
<b>Expenditures and Other Financing Uses</b>				
Purchased Professional and Technical Services	12,000		12,000	
Construction Services	446,405	\$ 29,912	476,317	-
Total Expenditures and Other Financing Uses	458,405	29,912	488,317	488,317
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ 29,912	\$ (29,912)	\$ -	\$ -

## Additional Project Information:

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	450,000
Additional Authorized Cost	38,317
Revised Authorized Cost	488,317
Percentage Increase over Original Authorized Cost	9%
Percentage Completion	100%
Original Target Completion Date	2008
Revised Target Completion Date	2008

TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
TEANECK HIGH SCHOOL ROOFING  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
Transfer from Capital Reserve	\$ 200,000	\$ (200,000)	-	-
Total Revenues	200,000	(200,000)	-	-
<b>Expenditures and Other Financing Uses</b>				
Purchased Professional and Technical Services	-	-	-	-
Construction Services	-	-	-	-
Total Expenditures and Other Financing Uses	-	-	-	-
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ 200,000	\$ (200,000)	\$ -	\$ -

## Additional Project Information:

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	200,000
Additional Authorized Cost	(200,000)
Revised Authorized Cost	-

## Percentage Increase over Original Authorized

Cost	N/A
Percentage Completion	N/A
Original Target Completion Date	N/A
Revised Target Completion Date	N/A



TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
THOMAS JEFFERSON CREEK RESTORATION - PHASE I  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
Transfer from Capital Reserve	\$ 100,000	\$ (62,595)	\$ 37,405	\$ 37,405
Total Revenues	100,000	(62,595)	37,405	37,405
<b>Expenditures and Other Financing Uses</b>				
Purchased Professional and Technical Services	-	-	-	-
Construction Services	37,405	-	37,405	37,405
Total Expenditures and Other Financing Uses	37,405	-	37,405	37,405
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ 62,595	\$ (62,595)	\$ -	\$ -

## Additional Project Information:

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	100,000
Additional Authorized Cost	(62,595)
Revised Authorized Cost	37,405
Percentage Increase over Original Authorized Cost	-63%
Percentage Completion	100%
Original Target Completion Date	2008
Revised Target Completion Date	2008

TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
THOMAS JEFFERSON CREEK RESTORATION- PHASE II  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
Transfer from Capital Reserve	\$ -	\$ 389,467	\$ 389,467	\$ 389,467
Total Revenues	-	389,467	389,467	389,467
<b>Expenditures and Other Financing Uses</b>				
Purchased Professional and Technical Services	-			
Construction Services	-	389,467	389,467	-
Total Expenditures and Other Financing Uses	-	389,467	389,467	389,467
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ -	\$ -	\$ -	\$ -

## Additional Project Information:

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	390,000
Additional Authorized Cost	5,337
Revised Authorized Cost	389,467
Percentage Increase over Original Authorized Cost	0%
Percentage Completion	100%
Original Target Completion Date	2009
Revised Target Completion Date	2009

TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
WHITTIER ROOF REPLACEMENT  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
Transfer from Capital Reserve	-	\$ 595,496	\$ 595,496	\$ 595,496
Total Revenues	-	595,496	595,496	595,496
<b>Expenditures and Other Financing Uses</b>				
Purchased Professional and Technical Services	-	81,802	81,802	
Construction Services	-	504,644	504,644	-
Total Expenditures and Other Financing Uses	-	586,446	586,446	595,496
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ -	\$ 9,050	\$ 9,050	\$ -

## Additional Project Information:

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	637,650
Additional Authorized Cost	(42,154)
Revised Authorized Cost	595,496
Percentage Increase over Original Authorized Cost	-7%
Percentage Completion	100%
Original Target Completion Date	2009
Revised Target Completion Date	2009

TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
THOMAS JEFFERSON ROOF  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
Transfer from Capital Reserve	-	\$ 400,463	\$ 400,463	\$ 400,463
Total Revenues	-	400,463	400,463	400,463
<b>Expenditures and Other Financing Uses</b>				
Purchased Professional and Technical Services	-	59,206	59,206	
Construction Services	-	339,815	339,815	-
Total Expenditures and Other Financing Uses	-	399,021	399,021	400,463
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ -	\$ 1,442	\$ 1,442	\$ -

## Additional Project Information:

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	412,850
Additional Authorized Cost	(12,387)
Revised Authorized Cost	400,463
Percentage Increase over Original Authorized Cost	-3%
Percentage Completion	100%
Original Target Completion Date	2009
Revised Target Completion Date	2009

TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
TEANECK HIGH SCHOOL NURSE'S SUITE  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
Transfer from Capital Reserve	-	\$ 251,977	\$ 251,977	\$ 251,977
Total Revenues	-	251,977	251,977	251,977
<b>Expenditures and Other Financing Uses</b>				
Purchased Professional and Technical Services	-		-	
Construction Services	-	251,977	251,977	-
Total Expenditures and Other Financing Uses	-	251,977	251,977	251,977
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ -	\$ -	\$ -	\$ -
<b>Additional Project Information:</b>				
Project Number	N/A			
Grant Date	N/A			
Bond Authorization Date	N/A			
Bonds Authorized	N/A			
Bonds Issued	N/A			
Original Authorized Cost	284,500			
Additional Authorized Cost	(32,523)			
Revised Authorized Cost	251,977			
Percentage Increase over Original Authorized Cost	-11%			
Percentage Completion	100%			
Original Target Completion Date	2009			
Revised Target Completion Date	2009			

TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
THOMAS JEFFERSON MIDDLE SCHOOL ROOF - PHASE II  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
State Sources - SDA Grant		\$ 51,056	\$ 51,056	\$ 406,095
Transfer from Capital Reserve	-	-	-	609,143
Total Revenues	-	51,056	51,056	1,015,238
<b>Expenditures and Other Financing Uses</b>				
Purchased Professional and Technical Services	-	51,056	51,056	90,770
Construction Services	-	-	-	924,468
Total Expenditures and Other Financing Uses	-	51,056	51,056	1,015,238
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ -	\$ -	\$ -	\$ -

## Additional Project Information:

Project Number	5150-070-09-1001
Grant Date	2/26/2009
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	1,015,238
Additional Authorized Cost	-
Revised Authorized Cost	1,015,238

## Percentage Increase over Original Authorized

Cost	0%
Percentage Completion	5%
Original Target Completion Date	2009
Revised Target Completion Date	2009

TEANECK BOARD OF EDUCATION  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCES AND PROJECT STATUS -  
LOWELL ROOF PHASE II  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
State Sources - SDA Grant		\$ 26,033	\$ 26,033	\$ 170,347
Transfer from Capital Reserve	-	-	-	255,521
<b>Total Revenues</b>	-	26,033	26,033	425,868
<b>Expenditures and Other Financing Uses</b>				
Purchased Professional and Technical Services	-	26,033	26,033	69,100
Construction Services	-	-	-	356,768
<b>Total Expenditures and Other Financing Uses</b>	-	26,033	26,033	425,868
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ -	\$ -	\$ -	\$ -

## Additional Project Information:

Project Number	5150-130-09-1002
Grant Date	2/26/2009
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	425,868
Additional Authorized Cost	-
Revised Authorized Cost	425,868
Percentage Increase over Original Authorized Cost	0%
Percentage Completion	6%
Original Target Completion Date	2009
Revised Target Completion Date	2009

## **PROPRIETARY FUNDS**



**EXHIBIT G-1**

**TEANECK BOARD OF EDUCATION  
PROPRIETARY FUND  
COMBINING STATEMENT OF NET ASSETS  
AS OF JUNE 30, 2009**

THIS STATEMENT IS NOT APPLICABLE

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-4

**EXHIBIT G-2**

**COMBINING STATEMENT OF REVENUES, EXPENSES AND  
CHANGES IN FUND NET ASSETS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

THIS STATEMENT IS NOT APPLICABLE

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-5

**EXHIBIT G-3**

**COMBINING STATEMENT OF CASH FLOWS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

THIS STATEMENT IS NOT APPLICABLE

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-6

## **FIDUCIARY FUNDS**

**TEANECK BOARD OF EDUCATION  
FIDUCIARY FUNDS  
COMBINING STATEMENT OF FIDUCIARY NET ASSETS  
AS OF JUNE 30, 2009**

	<u>Student Activity</u>	<u>Payroll</u>	<u>Total Agency Funds</u>
<b>ASSETS</b>			
Cash	\$ 114,775	\$ 32,328	\$ 147,103
Total Assets	<u>\$ 114,775</u>	<u>\$ 32,328</u>	<u>\$ 147,103</u>
<b>LIABILITIES</b>			
Payroll Deductions and Withholdings		\$ 32,328	\$ 32,328
Due to Student Groups	\$ 114,775	<u>-</u>	<u>114,775</u>
Total Liabilities	<u>\$ 114,775</u>	<u>\$ 32,328</u>	<u>\$ 147,103</u>

**TEANECK BOARD OF EDUCATION  
COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

NOT APPLICABLE

FINANCIAL STATEMENT IS PRESENTED ON EXHIBIT B-8

**TEANECK BOARD OF EDUCATION  
STUDENT ACTIVITY AGENCY FUND  
SCHEDULE OF RECEIPTS AND DISBURSEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<b>Balance, July 1, <u>2008</u></b>	<b>Cash <u>Receipts</u></b>	<b>Cash <u>Disbursements</u></b>	<b>Balance, June 30, <u>2009</u></b>
<b>ELEMENTARY SCHOOLS</b>				
Hawthorne	\$ 1,687	\$ 14,094	\$ 13,381	\$ 2,400
Lowell	<u>3,031</u>	<u>11,554</u>	<u>13,242</u>	<u>1,343</u>
Total Elementary Schools	<u>4,718</u>	<u>25,648</u>	<u>26,623</u>	<u>3,743</u>
<b>MIDDLE SCHOOLS</b>				
Thomas Jefferson	24,148	64,957	69,299	19,806
Benjamin Franklin	<u>5,256</u>	<u>37,024</u>	<u>34,352</u>	<u>7,928</u>
Total Middle Schools	<u>29,404</u>	<u>101,981</u>	<u>103,651</u>	<u>27,734</u>
<b>HIGH SCHOOL</b>				
Teaneck High School	<u>72,925</u>	<u>183,117</u>	<u>181,299</u>	<u>74,743</u>
<b>OTHER</b>				
Athletic	1,575	79,905	76,114	5,366
Music	<u>2,398</u>	<u>2,700</u>	<u>1,909</u>	<u>3,189</u>
Total Other	<u>3,973</u>	<u>82,605</u>	<u>78,023</u>	<u>8,555</u>
Total All Schools	<u>\$ 111,020</u>	<u>\$ 393,351</u>	<u>\$ 389,596</u>	<u>\$ 114,775</u>

**TEANECK BOARD OF EDUCATION  
PAYROLL AGENCY FUND  
SCHEDULE OF RECEIPTS AND DISBURSEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<b>Balance, July 1, <u>2008</u></b>	<b>Cash <u>Receipts</u></b>	<b>Cash <u>Disbursements</u></b>	<b>Balance, June 30, <u>2009</u></b>
<b>ASSETS</b>				
Cash	\$ 354,747	\$ 54,092,098	\$ 54,414,517	\$ 32,328
Total Assets	<u>\$ 354,747</u>	<u>\$ 54,092,098</u>	<u>\$ 54,414,517</u>	<u>\$ 32,328</u>
<b>LIABILITIES</b>				
Payroll Deductions and Withholdings	\$ 354,747	\$ 22,495,938	\$ 22,818,357	\$ 32,328
Accrued Salaries and Wages	<u>-</u>	<u>31,596,160</u>	<u>31,596,160</u>	<u>-</u>
Total Liabilities	<u>\$ 354,747</u>	<u>\$ 54,092,098</u>	<u>\$ 54,414,517</u>	<u>\$ 32,328</u>

## **LONG-TERM DEBT**

**TEANECK BOARD OF EDUCATION  
SCHEDULE OF SERIAL BONDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

<u>Issue</u>	<u>Date of Issue</u>	<u>Amount of Issue</u>	<u>Annual Maturities Date</u>	<u>Amount</u>	<u>Interest Rate</u>	<u>Balance, July 1, 2008</u>	<u>Issued</u>	<u>Paid</u>	<u>Balance, June 30, 2009</u>
Various Capital Improvements-District-wide	4/1/01	\$ 11,816,000	7/15/09	\$ 205,000	4.875 %				
			7/15/10	230,000	4.875				
			7/15/11	265,000	4.875				
			7/15/12	305,000	4.875				
			7/15/13	345,000	4.875				
			7/15/14	550,000	4.875	\$ 2,075,000		\$ 175,000	\$ 1,900,000
School Refunding Bonds	2/15/2003	4,270,000	7/1/09	425,000	4.00 %				
			7/1/10	415,000	3.50				
			7/1/11	420,000	3.70				
			7/1/12	410,000	4.00				
			7/1/13	405,000	4.00				
			7/1/14	390,000	4.00	2,890,000		425,000	2,465,000
School Refunding Bonds (Pension Series 2003)	2/15/2003	6,450,000	7/1/09	295,000	4.25 %				
			7/1/10	310,000	4.50				
			7/1/11	325,000	4.625				
			7/1/12	345,000	5.00				
			7/1/13	365,000	5.00				
			7/1/14	385,000	5.00				
			7/1/15	405,000	5.00				
			7/1/16	430,000	5.625				
			7/1/17	455,000	5.625				
			7/1/18	485,000	5.625				
			7/1/19	515,000	5.625				
			7/1/20	545,000	5.625	5,140,000		280,000	4,860,000
School Refunding Bonds	7/15/2006	9,305,000	7/15/2009	20,000	3.75 %				
			7/15/10-13	25,000	var				
			7/15/14	30,000	4.00				
			7/15/15	580,000	var				
			7/15/16-17	575,000	var				
			7/15/18	570,000	4.25				
			7/15/19	580,000	4.25				
			7/15/20	575,000	4.20				
			7/15/21-22	570,000	4.20				
			7/15/23	565,000	4.50				
			7/15/24	575,000	4.50				
			7/15/25-26	570,000	4.50				
			7/15/27	565,000	4.50				
			7/15/28-29	560,000	4.50				
			7/15/30	555,000	4.50			20,000	9,265,000
<b>Totals</b>						\$ 19,390,000	\$ -	\$ 900,000	\$ 18,490,000



**TEANECK BOARD OF EDUCATION  
SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

THIS SCHEDULE IS NOT APPLICABLE

**TEANECK BOARD OF EDUCATION  
DEBT SERVICE FUND  
BUDGETARY COMPARISON SCHEDULE - BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<b>REVENUES</b>					
Local Sources					
Local Tax Levy	\$ 1,768,016	-	\$ 1,768,016	\$ 1,768,016	-
Total Revenues	<u>1,768,016</u>	<u>-</u>	<u>1,768,016</u>	<u>1,768,016</u>	<u>-</u>
<b>EXPENDITURES</b>					
Regular Debt Service					
Principal	900,000	-	900,000	900,000	-
Interest	<u>868,016</u>	<u>-</u>	<u>868,016</u>	<u>868,016</u>	<u>-</u>
Total Expenditures	<u>1,768,016</u>	<u>-</u>	<u>1,768,016</u>	<u>1,768,016</u>	<u>-</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	-		-	-	-
Fund Balance, Beginning of Year	<u>17,644</u>	<u>-</u>	<u>17,644</u>	<u>17,644</u>	<u>-</u>
Fund Balance, End of Year	<u>\$ 17,644</u>	<u>\$ -</u>	<u>\$ 17,644</u>	<u>\$ 17,644</u>	<u>\$ -</u>

## STATISTICAL SECTION

This part of the Teaneck Board of Education's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

### Contents

### Exhibits

#### **Financial Trends**

These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.

J-1 to J-5

#### **Revenue Capacity**

These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.

J-6 to J-9

#### **Debt Capacity**

These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.

J-10 to J-13

#### **Demographic and Economic Information**

These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.

J-14 and J-15

#### **Operating Information**

These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report

Defe relates to the services the government provides and the activities it performs. J-16 to J-20

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**TEANECK BOARD OF EDUCATION**  
**NET ASSETS BY COMPONENT**  
**LAST SEVEN FISCAL YEARS**  
(Unaudited)  
*(accrual basis of accounting)*

	Fiscal Year Ended June 30,						
	2003	2004	2005	2006	2007	2008	2009
<b>Governmental Activities</b>							
Invested in Capital Assets, Net of Related Debt	\$ 9,002,715	\$ 14,862,018	\$ 22,868,603	\$ 24,173,348	\$ 25,187,935	\$ 25,514,557	\$ 26,966,982
Restricted	3,760,786	2,272,936	2,142,023	536,883	324,375	229,174	1,975,666
Unrestricted	525,173	(4,101,443)	(11,933,350)	(953,246)	1,297,242	1,007,645	(1,778,289)
<b>Total Governmental Activities Net Assets</b>	<b>\$ 13,288,674</b>	<b>\$ 13,033,511</b>	<b>\$ 13,077,276</b>	<b>\$ 23,756,985</b>	<b>\$ 26,809,552</b>	<b>\$ 26,751,376</b>	<b>\$ 27,164,359</b>
<b>Business-Type Activities</b>							
Invested in Capital Assets	\$ 220,758	\$ 158,593	\$ 136,606	\$ 121,884	\$ 118,735	\$ 161,028	\$ 136,574
Restricted	253,400						
Unrestricted	208,567	256,930	250,417	317,915	343,334	312,806	275,705
<b>Total Business-Type Activities Net Assets</b>	<b>\$ 682,725</b>	<b>\$ 415,523</b>	<b>\$ 387,023</b>	<b>\$ 439,799</b>	<b>\$ 462,069</b>	<b>\$ 473,834</b>	<b>\$ 412,279</b>
<b>District-wide</b>							
Invested in Capital Assets, Net of Related Debt	\$ 9,223,473	\$ 15,020,611	\$ 23,005,209	\$ 24,295,232	\$ 25,306,670	\$ 25,675,585	\$ 27,103,556
Restricted	4,014,186	2,272,936	2,142,023	536,883	324,375	229,174	1,975,666
Unrestricted	733,740	(3,844,513)	(11,682,933)	(635,331)	1,640,576	1,320,451	(1,502,584)
<b>Total District Net Assets</b>	<b>\$ 13,971,399</b>	<b>\$ 13,449,034</b>	<b>\$ 13,464,299</b>	<b>\$ 24,196,784</b>	<b>\$ 27,271,621</b>	<b>\$ 27,225,210</b>	<b>\$ 27,576,638</b>

Source: District Records

## Note:

GASB requires that ten years of statistical data be presented. However, since the District implemented the new reporting model contained in GASB No. 34 in fiscal year 2003 only seven years of information are available. Each year thereafter, an additional year's data will be included until ten years of data is present.

**TEANECK BOARD OF EDUCATION**  
**CHANGES IN NET ASSETS**  
**LAST SEVEN FISCAL YEARS**  
(Unaudited)  
*(accrual basis of accounting)*

	Fiscal Year Ended June 30,						
	2003	2004	2005	2006	2007	2008	2009
<b>Expenses</b>							
<b>Governmental Activities</b>							
Instruction							
Regular	\$ 28,694,913	\$ 29,719,687	\$ 31,160,121	\$ 30,526,336	\$ 33,233,572	\$ 35,644,622	\$ 32,850,320
Special Education	11,018,460	11,544,949	12,373,083	13,615,374	13,872,251	14,932,504	15,424,664
Other Instruction	3,605,784	3,746,571	3,826,374	4,010,844	4,131,219	4,040,837	4,490,700
Support Services:							
Student & Instruction Related Services	9,300,245	8,625,768	9,577,878	11,242,305	11,120,386	12,406,377	13,209,300
School Administrative Services	3,580,648	3,249,220	3,386,010	3,528,222	3,834,824	4,208,866	4,088,235
General Administration	1,595,222	1,753,771	1,665,867	1,300,385	1,465,891	1,481,314	1,789,267
Plant Operations and Maintenance	8,432,852	8,477,970	8,698,453	9,376,412	9,540,485	10,801,577	10,340,866
Pupil Transportation	4,109,634	4,205,799	4,778,426	4,718,265	4,967,222	5,174,060	5,101,656
Business and Other Support Services	1,081,754	937,802	1,366,593	1,425,850	1,494,306	1,368,503	1,376,200
Charter Schools	1,360,091	1,567,180	1,702,891	1,882,124	2,040,585	2,388,987	3,913,381
Interest on Long-Term Debt	896,805	1,045,821	1,014,275	1,023,267	969,897	921,055	887,725
Loss on Disposal of Capital Assets		1,529,758	78,461				
<b>Total Governmental Activities Expenses</b>	<b>73,676,408</b>	<b>76,404,296</b>	<b>79,628,432</b>	<b>82,649,384</b>	<b>86,670,638</b>	<b>93,368,702</b>	<b>93,472,314</b>
<b>Business-Type Activities:</b>							
Food Service	973,124	1,282,939	1,075,534	1,109,797	1,156,163	1,282,444	1,316,617
Loss on Disposal of Capital Assets		95,299	7,640				
Community School	625,722	635,442	718,397	777,445	799,129	855,417	747,254
<b>Total Business-Type Activities</b>	<b>1,598,846</b>	<b>2,013,680</b>	<b>1,801,571</b>	<b>1,887,242</b>	<b>1,955,292</b>	<b>2,137,861</b>	<b>2,063,871</b>
<b>Total District Expenses</b>	<b>\$ 75,275,254</b>	<b>\$ 78,417,976</b>	<b>\$ 81,430,003</b>	<b>\$ 84,536,626</b>	<b>\$ 88,625,930</b>	<b>\$ 95,506,563</b>	<b>\$ 95,536,185</b>
<b>Program Revenues</b>							
<b>Governmental Activities:</b>							
Charges for Services:							
Instruction (Tuition)	\$ 34,458	\$ 21,594	\$ 34,758	\$ 13,690	\$ 12,465		
Special Education (Tuition)	92,201	89,313	103,044	146,930	192,172	\$ 123,683	\$ 122,388
Student and Instruction Related Services	92,540	100,910	102,272	93,170			
Pupil Transportation			40,533	31,816	30,231	29,050	6,913
Operating Grants and Contributions	11,007,727	12,049,664	12,298,920	13,371,086	15,462,501	16,684,940	14,893,154
Capital Grants and Contributions	56,532	-	4,525	8,946,805	13,594	74,259	77,089
<b>Total Governmental Activities Program Revenues</b>	<b>11,283,458</b>	<b>12,261,481</b>	<b>12,584,052</b>	<b>22,603,497</b>	<b>15,710,963</b>	<b>16,911,932</b>	<b>15,099,544</b>
<b>Business-Type Activities:</b>							
Charges for Services:							
Food Service	695,275	701,213	685,543	729,821	760,083	809,596	794,154
Community School	660,693	700,932	749,440	726,803	719,255	769,935	672,503
Operating Grants and Contributions	313,785	341,503	338,088	433,394	486,507	504,607	535,659
Capital Grants and Contributions					3,790	65,488	-
<b>Total Business Type Activities Program Revenues</b>	<b>1,669,753</b>	<b>1,743,648</b>	<b>1,773,071</b>	<b>1,890,018</b>	<b>1,969,635</b>	<b>2,149,626</b>	<b>2,002,316</b>
<b>Total District Program Revenues</b>	<b>\$ 12,953,211</b>	<b>\$ 14,005,129</b>	<b>\$ 14,357,123</b>	<b>\$ 24,493,515</b>	<b>\$ 17,680,598</b>	<b>\$ 19,061,558</b>	<b>\$ 17,101,860</b>
<b>Net (Expense)/Revenue</b>							
Governmental Activities	\$ (62,392,950)	\$ (64,142,815)	\$ (67,044,380)	\$ (60,045,887)	\$ (70,959,675)	\$ (76,456,770)	\$ (78,372,770)
Business-Type Activities	70,907	(270,032)	(28,500)	2,776	14,343	11,765	(61,555)
<b>Total District-Wide Net Expense</b>	<b>\$ (62,322,043)</b>	<b>\$ (64,412,847)</b>	<b>\$ (67,072,880)</b>	<b>\$ (60,043,111)</b>	<b>\$ (70,945,332)</b>	<b>\$ (76,445,005)</b>	<b>\$ (78,434,325)</b>

**TEANECK BOARD OF EDUCATION**  
**CHANGES IN NET ASSETS**  
**LAST SEVEN FISCAL YEARS**  
(Unaudited)  
*(accrual basis of accounting)*

	Fiscal Year Ended June 30,						
	2003	2004	2005	2006	2007	2008	2009
<b>General Revenues and Other Changes in Net Assets</b>							
Governmental Activities:							
Property Taxes Levied for General Purposes, Net	\$ 58,432,104	\$ 61,126,989	\$ 64,266,441	\$ 67,872,613	\$ 71,386,061	\$ 73,468,869	\$ 75,400,085
Taxes Levied for Debt Service	1,259,114	1,790,672	1,757,205	1,778,539	1,770,877	1,755,174	1,768,016
Federal and State Aid - Restricted	39,635	3,683	25,963				
Federal and State Aid - Unrestricted		500,850	679,755	685,824	658,131	835,868	1,376,462
Investment Earnings	195,301	61,847	106,635	183,490	344,263	231,044	68,258
Miscellaneous Income	288,180	403,611	252,146	253,923	161,599	107,639	172,932
Adjustments to Capital Assets				1,207			
Transfers	-	-	-	(50,000)			
Total Governmental Activities	60,214,334	63,887,652	67,088,145	70,725,596	74,320,931	76,398,594	78,785,753
Business-Type Activities:							
Miscellaneous Income		2,830					
Transfers				50,000			
Total Business-Type Activities	-	2,830	-	50,000	-	-	-
Total District-Wide	\$ 60,214,334	\$ 63,890,482	\$ 67,088,145	\$ 70,775,596	\$ 74,320,931	\$ 76,398,594	\$ 78,785,753
<b>Change in Net Assets</b>							
Governmental Activities	\$ (2,178,616)	\$ (255,163)	\$ 43,765	\$ 10,679,709	\$ 3,361,256	\$ (58,176)	\$ 412,983
Business-Type Activities	70,907	(267,202)	(28,500)	52,776	14,343	11,765	(61,555)
Total District	\$ (2,107,709)	\$ (522,365)	\$ 15,265	\$ 10,732,485	\$ 3,375,599	\$ (46,411)	\$ 351,428

Source: District Records

Note:  
GASB requires that ten years of statistical data be presented. However, since the District implemented the new reporting model contained in GASB No. 34 in fiscal year 2003 only seven years of information are available. Each year thereafter, an additional year's data will be included until ten years of data is present.

**TEANECK BOARD OF EDUCATION**  
**FUND BALANCES - GOVERNMENTAL FUNDS**  
**LAST SEVEN FISCAL YEARS**  
**(Unaudited)**  
*(modified accrual basis of accounting)*

	Fiscal Year Ended June 30,						
	2003	2004	2005	2006	2007	2008	2009
General Fund							
Reserved	\$ 4,034,064	\$ 4,553,477	\$ 5,321,786	\$ 5,065,041	\$ 8,072,251	\$ 7,724,554	\$ 5,974,960
Unreserved	3,810,196	2,905,202	2,136,356	1,615,228	1,215,268	1,219,147	2,534,923
Total General Fund	<u>\$ 7,844,260</u>	<u>\$ 7,458,679</u>	<u>\$ 7,458,142</u>	<u>\$ 6,680,269</u>	<u>\$ 9,287,519</u>	<u>\$ 8,943,701</u>	<u>\$ 8,509,883</u>
All Other Governmental Funds							
Reserved	\$ 6,530,066	\$ 2,360,074	\$ 130,518	\$ 1,593,018	\$ 646,918	\$ 37,798	\$ 1,214,258
Unreserved	(6,128,642)	(7,936,369)	(7,478,776)	587,825	647,524	959,688	(853,564)
Total All Other Governmental Funds	<u>\$ 401,424</u>	<u>\$ (5,576,295)</u>	<u>\$ (7,348,258)</u>	<u>\$ 2,180,843</u>	<u>\$ 1,294,442</u>	<u>\$ 997,486</u>	<u>\$ 360,694</u>

Source: District Records

Note:

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**TEANECK BOARD OF EDUCATION**  
**CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS**  
**LAST SEVEN FISCAL YEARS**  
**(Unaudited)**  
*(modified accrual basis of accounting)*

	Fiscal Year Ended June 30,						
	2003	2004	2005	2006	2007	2008	2009
<b>Revenues</b>							
Property Tax Levy	\$ 59,691,218	\$ 62,917,661	\$ 66,023,646	\$ 69,651,152	\$ 73,156,938	\$ 75,224,043	\$ 77,168,101
Tuition Charges	126,659	110,907	137,802	160,620	204,637	123,683	122,388
Transportation				31,816	30,231	29,050	6,913
Interest Earnings	189,178	61,847	106,635	183,490	344,263	231,044	68,258
Miscellaneous	545,616	653,560	633,559	448,061	386,422	331,950	402,246
State Sources	9,343,270	10,598,557	10,964,730	21,147,823	14,481,637	15,662,352	13,758,044
Federal Sources	1,503,188	1,851,688	1,702,792	1,661,754	1,427,766	1,708,404	2,359,347
<b>Total Revenues</b>	<b>71,399,129</b>	<b>76,194,220</b>	<b>79,569,164</b>	<b>93,284,716</b>	<b>90,031,894</b>	<b>93,310,526</b>	<b>93,885,297</b>
<b>Expenditures</b>							
Instruction							
Regular Instruction	28,549,866	29,650,392	31,039,378	30,639,436	32,813,841	35,346,984	32,639,028
Special Education Instruction	11,009,869	11,544,949	12,338,630	13,653,744	13,863,019	14,953,496	15,436,454
Other Instruction	3,943,934	4,122,140	4,193,269	3,975,103	4,125,038	4,050,555	4,494,747
Support Services:							
Student & Inst. Related Services	8,973,287	8,492,311	9,394,007	11,095,991	11,078,954	12,432,337	13,220,248
General Administration	1,479,234	1,770,563	1,625,480	1,238,231	1,532,168	1,446,207	1,488,827
School Administrative Services	3,514,564	3,238,962	3,328,951	3,572,804	3,684,283	4,035,116	4,022,602
Plant Operations and Maintenance	7,076,476	7,464,871	7,644,984	8,369,649	8,611,592	9,658,327	9,309,473
Pupil Transportation	4,109,634	4,205,799	4,777,295	4,719,755	4,966,864	5,174,724	5,101,986
Business and Other Support Services	1,075,092	931,694	1,353,602	1,416,551	1,492,488	1,371,661	1,377,927
Charter Schools	1,360,091	1,567,180	1,702,891	1,882,124	2,040,585	2,388,987	3,913,381
Capital Outlay	11,204,038	8,092,199	2,169,774	1,666,023	1,881,282	1,323,022	2,183,219
Debt Service:							
Principal	400,000	790,000	760,000	1,238,499	1,275,891	870,000	900,000
De Interest and Other Charges	859,114	990,597	1,013,403	1,015,578	945,040	899,884	868,016
<b>Total Expenditures</b>	<b>83,555,199</b>	<b>82,861,657</b>	<b>81,341,664</b>	<b>84,483,488</b>	<b>88,311,045</b>	<b>93,951,300</b>	<b>94,955,908</b>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(12,156,070)	(6,667,437)	(1,772,500)	8,801,228	1,720,849	(640,774)	(1,070,611)
<b>Other Financing sources (uses)</b>							
Bond Sale Premium to Debt Service Fund	(6,123)						
Capital Leases (non-budgeted)		304,137					
Proceeds from Refunding	10,855,248						
Payments to Escrow Agent	(10,849,125)						
Transfers In	406,314	1,633,416	250,316	2,007,362	450,000	339,713	2,426,254
Transfers Out	(400,191)	(1,633,416)	(250,316)	(2,057,362)	(450,000)	(339,713)	(2,426,254)
<b>Total Other Financing Sources (Uses)</b>	<b>6,123</b>	<b>304,137</b>	<b>-</b>	<b>(50,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Change in Fund Balances</b>	<b>\$ (12,149,947)</b>	<b>\$ (6,363,300)</b>	<b>\$ (1,772,500)</b>	<b>\$ 8,751,228</b>	<b>\$ 1,720,849</b>	<b>\$ (640,774)</b>	<b>\$ (1,070,611)</b>
Debt Service as a Percentage of Noncapital Expenditures	1.74%	2.38%	2.24%	2.72%	2.57%	1.91%	1.91%

\* Noncapital expenditures are total expenditures less capital outlay.

Source: District Records

Note:  
GASB requires that ten years of statistical data be presented. However, since the District implemented the new reporting model contained in GASB No. 34 in fiscal year 2003 only seven years of information are available. Each year thereafter, an additional year's data will be included until ten years of data is present.



**TEANECK BOARD OF EDUCATION  
GENERAL FUND OTHER LOCAL REVENUE BY SOURCE  
LAST TEN YEARS  
(Unaudited)**

<b>Fiscal Year Ended June 30,</b>	<b><u>Tuition</u></b>	<b><u>Interest Earned</u></b>	<b><u>Transportation</u></b>	<b><u>Prior Year Refunds</u></b>	<b><u>Township (Forum)</u></b>	<b><u>Rentals</u></b>	<b><u>Miscellaneous</u></b>	<b><u>Total</u></b>
2000	\$ 92,136	\$ 464,383	\$	7,667	\$ 46,000		\$ 166,721	\$ 776,907
2001	62,126	577,269		5,541	46,000		325,752	1,016,688
2002	73,114	236,679		3,577	48,000		150,707	512,077
2003	126,659	79,579			50,000	\$ 30,509	207,671	494,418
2004	110,907	51,278	\$ 47,709	38,251	50,000	59,273	208,378	565,796
2005	137,802	105,951	40,533		50,000	54,501	147,645	536,432
2006	160,620	181,952	31,816			41,841	212,082	628,311
2007	204,637	342,185	30,231			34,669	126,930	738,652
2008	123,683	229,648	29,050			24,274	83,365	490,020
2009	122,388	68,081	6,913	440		27,800	144,692	370,314

Source: District Records

**TEANECK BOARD OF EDUCATION**  
**ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY**  
**LAST NINE YEARS**  
(Unaudited)

Fiscal Year Ended June 30,	Vacant Land	Residential	Commercial	Industrial	Apartment	Total Assessed Value	Memo Only Tax Exempt Property	Public Utilities	Net Valuation Taxable	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate <sup>a</sup>
2001	\$ 12,480,100	\$ 2,168,431,600	\$ 276,610,500	\$ 24,652,300	\$ 89,276,800	\$ 2,571,451,300	\$ 366,422,700	\$ 4,192,584	\$ 2,575,643,884	\$3,116,908,430	2.085
2002	14,208,000	2,171,575,000	274,770,200	24,652,300	89,276,800	2,574,482,300	340,179,300	4,065,120	2,578,547,420	3,563,040,044	2.265
2003	13,178,500	2,182,768,500	274,118,500	24,616,200	89,651,800	2,584,333,500	338,750,900	3,284,259	2,587,617,759	3,582,294,092	2.369
2004	13,884,300	2,196,846,700	274,001,100	24,616,200	89,651,800	2,599,000,100	338,060,300	3,345,752	2,602,345,852	4,032,636,060	2.477
2005	14,132,600	2,214,425,400	272,815,200	24,341,200	107,514,300	2,633,228,700	338,537,700	3,121,751	2,636,350,451	4,545,262,225	2.570
2006	12,228,400	2,252,561,700	273,763,900	23,682,500	89,433,700	2,651,670,200	339,526,100	2,723,194	2,654,393,394	5,083,024,439	2.690
2007	25,474,400	5,242,322,900	561,376,500	46,853,000	199,453,200	6,075,480,000	559,534,400	5,198,681	6,080,678,681	5,747,636,530	1.220
2008	29,911,100	5,239,172,100	575,765,100	45,394,000	198,441,100	6,088,683,400	558,851,200	5,118,294	6,093,801,694	6,176,343,931	1.250
2009	32,595,400	5,238,910,900	577,547,800	45,721,800	192,381,500	6,087,157,400	560,482,500	5,181,164	6,092,338,564	6,378,073,477	1.282

Source: County Abstract of Ratables

<sup>a</sup> Tax rates are per \$100

## Note:

GASB requires that ten years of statistical data be presented. However, since the District implemented GASB 44 in fiscal year 2006, only eight years of information is available. Each year thereafter, an additional year's data will be included until ten years of data is presented.

**TEANECK BOARD OF EDUCATION**  
**DIRECT AND OVERLAPPING PROPERTY TAX RATES**  
**LAST TEN YEARS**  
**(Unaudited)**  
*(rate per \$100 of assessed value)*

Calendar Year	Total Direct School Tax Rate	Overlapping Rates		Total Direct and Overlapping Tax Rate
		Municipality	County of Bergen	
2000	\$ 2.085	\$ 1.171	\$ 0.264	\$ 3.520
2001	2.180	1.189	0.271	3.640
2002	2.265	1.258	0.307	3.830
2003	2.369	1.328	0.293	3.990
2004	2.477	1.384	0.319	4.180
2005	2.570	1.473	0.337	4.380
2006	2.690	1.602	0.348	4.640
2007	1.220	0.758	0.172	2.150
2008	1.250	0.758	0.189	2.197
2009	1.282	0.797	0.202	2.281

Source: County Abstract of Ratables

**TEANECK BOARD OF EDUCATION  
PRINCIPAL PROPERTY TAXPAYERS,  
CURRENT YEAR AND TEN YEARS AGO  
(Unaudited)**

Taxpayer	2009		2000	
	Taxable Assessed Value	% of Total District Net Assessed Value	Taxable Assessed Value	% of Total District Net Assessed Value
Glenpointe Associates	\$ 56,210,100	0.92 %	\$ 45,633,400	1.77 %
Teaneck Limited PTNP	44,400,000	0.73	27,000,000	1.05
Glenponte Associates III	43,186,000	0.71	19,500,000	0.76
Glenpoint Associates II	40,714,500	0.67	23,253,400	0.90
Glenpointe Associates	31,324,200	0.51		
Givaudan-Roure Fragrance Corp.	15,266,400	0.25	9,558,100	0.37
Teaneck Garden Owners Corp.	16,500,000	0.27	7,600,000	0.30
Care One at Teaneck, LLC	14,568,000	0.24		
Glenpoint Associates II	13,469,200	0.22		
NJ Bell Telephone			6,000,000	0.23
Cedar Holding Assoc.			7,312,200	0.28
Individual Taxpayer	11,348,700	0.19	5,350,000	0.21
F.W. Teaneck			5,080,000	0.20
	<u>\$ 286,987,100</u>	<u>4.71 %</u>	<u>\$ 156,287,100</u>	<u>6.08 %</u>

Source: Municipal Tax Assessor

**TEANECK BOARD OF EDUCATION  
PROPERTY TAX LEVIES AND COLLECTIONS  
LAST TEN FISCAL YEARS  
(Unaudited)**

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years
		Amount	Percentage of Levy	
2000	\$ 52,304,097	\$ 52,304,097	100%	N/A
2001	54,970,891	54,970,891	100%	N/A
2002	57,136,644	57,136,644	100%	N/A
2003	59,691,218	59,691,218	100%	N/A
2004	62,917,661	62,917,661	100%	N/A
2005	66,023,646	66,023,646	100%	N/A
2006	69,651,152	69,651,152	100%	N/A
2007	73,156,938	73,156,938	100%	N/A
2008	75,224,043	75,224,043	100%	N/A
2009	77,168,101	77,168,101	100%	N/A

N/A - Not Applicable

**TEANECK BOARD OF EDUCATION  
RATIOS OF OUTSTANDING DEBT BY TYPE  
LAST SEVEN FISCAL YEARS  
(Unaudited)**

Fiscal Year Ended June 30,	<u>Governmental Activities</u>		<u>Total District</u>	<u>Population</u>	<u>Per Capita</u>
	<u>General Obligation Bonds</u>	<u>Capital Leases</u>			
2003	\$ 23,091,000	\$1,467,767	\$ 24,558,767	39,487	\$ 622
2004	22,301,000	1,352,887	23,653,887	39,392	600
2005	21,541,000	919,390	22,460,390	39,100	574
2006	20,751,000	470,891	21,221,891	38,951	545
2007	19,946,000		19,946,000	38,774	514
2008	19,390,000		19,390,000	38,662	502
2009	18,490,000		18,490,000	38,662	478

Source: District records

Note:

GASB requires that ten years of statistical data be presented. However, since the District implemented GASB 44 in fiscal year 2006, only seven years of information is available. Each year thereafter, an additional year's data will be included until ten years of data is presented.

**TEANECK BOARD OF EDUCATION**  
**RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING**  
**LAST SEVEN FISCAL YEARS**  
**(Unaudited)**

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Actual Taxable Value of Property		Per Capita
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding			
2003	\$ 23,091,000		\$ 23,091,000	0.89	%	\$ 585
2004	22,301,000		22,301,000	0.86		566
2005	21,541,000		21,541,000	0.82		551
2006	20,751,000		20,751,000	0.78		533
2007	20,260,000		20,260,000	0.33		523
2008	19,390,000		19,390,000	0.32		502
2009	18,490,000		18,490,000	0.30		478

Source: District records

Note:

GASB requires that ten years of statistical data be presented. However, since the District implemented GASB 44 in fiscal year 2006, only seven years of information is available. Each year thereafter, an additional year's data will be included until ten years of data is presented.

**TEANECK BOARD OF EDUCATION**  
**DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT**  
**AS OF JUNE 30, 2009**  
**(Unaudited)**

	<u>Gross Debt</u>	<u>Deductions</u>	<u>Net Debt</u>
Direct Debt:			
Teaneck Board of Education	\$ 18,490,000	\$ 18,490,000	
Township of Teaneck (1)	<u>20,337,427</u>	<u>-</u>	<u>\$ 20,337,427</u>
	<u>\$ 38,827,427</u>	<u>\$ 18,490,000</u>	<u>20,337,427</u>
Overlapping Debt Apportioned to the Municipality:			
Bergen County:			
County of Bergen (A)			21,312,227
Bergen County Utilities Authority - Water Pollution (B)			<u>19,875,041</u>
			<u>41,187,268</u>
Total Direct and Overlapping Debt			<u>\$ 61,524,695</u>

## Source:

(1) Township of Teaneck's 2008 Annual Debt Statement

(A) The debt for this entity was apportioned to the Township of Teaneck by dividing the municipality's 2008 equalized value by the total 2008 equalized value for Bergen County.

(B) The debt was computed based upon usage



TEANECK BOARD OF EDUCATION  
LEGAL DEBT MARGIN INFORMATION  
LAST TEN FISCAL YEARS  
(Unaudited)

	Fiscal Year Ended June 30,									
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Debt Limit										
	\$ 106,829,175	\$ 111,052,456	\$ 119,189,578	\$ 129,686,118	\$ 143,839,794	\$ 160,202,419	\$ 179,884,210	\$ 202,472,510	\$ 224,704,147	\$ 242,359,877
Total Net Debt Applicable to Limit	5,523,590	17,069,590	24,617,363	30,929,363	30,139,363	29,379,363	20,751,590	19,946,000	19,390,590	16,025,000
Legal Debt Margin	\$ 101,305,585	\$ 93,982,866	\$ 94,572,215	\$ 98,756,755	\$ 113,700,431	\$ 130,823,056	\$ 159,132,620	\$ 182,526,510	\$ 205,313,557	\$ 226,334,877
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	5.17%	15.37%	20.65%	23.85%	20.95%	18.34%	11.54%	9.85%	8.63%	6.61%

Source: Annual Debt Statements

Legal Debt Margin Calculation June 30, 2009

Equalized Valuation Basis	
2008	\$ 6,352,304,017
2007	6,136,848,485
2006	5,687,838,267
	<u>\$ 18,176,990,769</u>
Average Equalized Valuation of Taxable Property	\$ 6,058,996,923
Debt Limit (4 % of average equalization value)	242,359,877
Less: Total Net Debt Applicable to Limit	16,025,000
Legal Debt Margin	<u>\$ 226,334,877</u>

**EXHIBIT J-14**

**TEANECK BOARD OF EDUCATION  
DEMOGRAPHIC AND ECONOMIC STATISTICS  
LAST TEN FISCAL YEARS  
(Unaudited)**

<u>Year</u>	<u>Population</u>	<u>County Per Capita Personal Income</u>	<u>Unemployment Rate</u>
1999	38,573	46,893	3.90%
2000	39,423	51,249	3.90%
2001	39,079	52,189	3.90%
2002	38,929	51,620	5.30%
2003	39,487	50,820	5.20%
2004	39,392	54,288	4.30%
2005	39,100	56,877	3.50%
2006	38,951	62,007	3.70%
2007	38,774	67,125	3.20%
2008	38,662	N/A	4.10%

Source: New Jersey State Department of Education

**TEANECK BOARD OF EDUCATION  
PRINCIPAL EMPLOYERS,  
CURRENT YEAR AND SIX YEARS AGO  
(Unaudited)**

<b>Employer</b>	<b>2009</b>		<b>2003</b>	
	<b>Employees</b>	<b>Percentage of Total Municipal Employment</b>	<b>Employees</b>	<b>Percentage of Total Municipal Employment</b>
Aramark Educational Services	44		40	0.20%
Classic Residence by Hyatt	90			
Fairleigh Dickinson University			700	3.52%
Givaudan Fragrance Corporation			135	0.68%
Glenpointe Associates			266	1.34%
Heritage Pointe of Teaneck	36			
Holy Name Hospital	2,386		900	4.53%
Ma'Ayanot School	71			
Spa at Glenpointe	118			
Teaneck Board of Education	773		790	3.98%
Teaneck Township	555		541	2.72%
The Community School of Bergen County	154			
US Postal Service	81		99	0.50%

\*\* Estimated

Deferred SDA Grant Revenue Not Recognized on GAAP Basis

**TEANECK BOARD OF EDUCATION**  
**FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM**  
**LAST FOUR FISCAL YEARS**  
**(Unaudited)**

<u>Function/Program</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>
Instruction				
Regular	286.9	292.5	283.0	296.5
Special Education	107.0	97.5	106.0	127.5
Other Instruction	1.0	1.0	1.0	1.0
Support Services:				
Student & Instruction Related Services	94.1	91.0	91.0	101.8
General Administration	5.0	5.5	5.0	3.3
School Administrative Services	32.5	31.0	35.0	36.0
Plant Operations and Maintenance	116.5	112.5	115.0	110.5
Pupil Transportation	9.0	10.0	10.0	9.0
Business and Other Support Services	13.0	11.0	10.0	13.0
Community School	5.0	5.0	5.0	4.5
Total	<u>670</u>	<u>657</u>	<u>661</u>	<u>703</u>

Source: District Personnel Records

**Note:**

GASB requires that ten years of statistical data be presented. As a result of the implementation of GASB 44 in fiscal year 2006 only four years of information is available. Each year thereafter, an additional year's data will be included until ten years of data is presented.

Deferred SDA Grant Revenue Not Recognized on GAAP Basis

TEANECK BOARD OF EDUCATION  
OPERATING STATISTICS  
LAST TEN FISCAL YEARS  
(Unaudited)

Fiscal Year	Enrollment <sup>a</sup>	Operating Expenditures <sup>b</sup>	Cost Per Pupil <sup>c</sup>	Percentage Change	Teaching Staff	Teacher/Pupil Ratio			Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Enrollment	Student Attendance Percentage
						Elementary	Middle School	Senior High School				
2000	4,478	62,648,369	13,990	2.73%					4,478	4,267	0.56%	95.29%
2001	4,324	63,842,504	14,765	5.54%					4,324	4,267	-3.44%	98.68%
2002	4,367	65,953,639	15,103	2.29%					4,367	4,167	0.99%	95.42%
2003	4,465	71,213,304	15,949	5.60%	448.36	12.8	14.6	13.1	4,465	4,250	2.24%	95.18%
2004	4,387	73,469,230	16,747	5.00%	436.04	13.7	11.1	11.5	4,387	4,172	-1.75%	95.10%
2005	4,256	77,578,173	18,228	8.84%	436.00	13.7	11.1	11.5	4,256	4,065	-2.99%	95.51%
2006	4,526	80,563,388	17,800	-2.35%	400.30	11.3	9.8	10.9	4,257	4,047	0.03%	95.06%
2007	4,482	84,212,622	18,789	5.56%	401.80	10.7	9.3	11	4,147	3,935	-2.59%	94.89%
2008	4,245	90,858,394	21,404	13.92%	428.30	9.7	8.5	10	4,021	3,839	-3.03%	95.47%
2009	4,192	91,004,673	21,709	1.43%	432.80	10.7	8.5	10	3,940	3,731	-2.02%	94.70%

Sources: District records

Note: a Enrollment based on annual October district count.

b Operating expenditures equal total expenditures less debt service and capital outlay.

c Cost per pupil represents operating expenditures divided by enrollment.

**TEANECK BOARD OF EDUCATION  
SCHOOL BUILDING INFORMATION  
LAST FOUR FISCAL YEARS  
(Unaudited)**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>
<b><u>District Building</u></b>				
<b><u>Elementary</u></b>				
Bryant-Kindergarten/Pre-K (1926)				
Square Feet	47,438	47,438	47,438	47,438
Capacity (students)	475	475	475	475
Enrollment	345	345	288	292
Whittier (1921)				
Square Feet	55,118	55,118	55,118	55,118
Capacity (students)	656	656	656	656
Enrollment	411	411	373	385
Hawthorne (1925)				
Square Feet	49,373	49,373	49,373	49,373
Capacity (students)	648	648	648	648
Enrollment	374	374	371	354
Lowell (1934)				
Square Feet	47,106	47,106	47,106	47,106
Capacity (students)	536	536	536	536
Enrollment	375	375	327	305
<b><u>Middle School</u></b>				
Thomas Jefferson M.S. (1958)				
Square Feet	105,216	105,216	105,216	105,216
Capacity (students)	894	894	894	894
Enrollment	690	690	669	626
Ben Franklin M.S. (1957)				
Square Feet	100,202	100,202	100,202	100,202
Capacity (students)	727	727	727	727
Enrollment	611	611	558	555
<b><u>Deferred SDA Grant Revenue Not Recognized on GAAP Basis</u></b>				
Teaneck High School (1926)				
Square Feet	215,808	215,808	215,808	215,808
Capacity (students)	1,625	1,625	1,625	1,625
Enrollment	1,459	1,459	1,396	1,398
Eugene Field School (1955)				
Square Feet	24,877	24,877	24,877	24,877
Capacity (students)	25	25	25	25
Enrollment				

Source: District Records

**Note:**

GASB requires that ten years of statistical data be presented. As a result of the implementation of GASB 44 in fiscal year 2006 only four years of information is available. Each year thereafter, an additional year's data will be included until ten years of data is presented.

**TEANECK BOARD OF EDUCATION**  
**GENERAL FUND**  
**SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES**  
**LAST EIGHT YEARS**  
**(Unaudited)**

<u>School Facilities</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>
Teaneck Sr. High (#050)	\$ 546,108	\$ 865,247	\$ 646,694	\$ 535,018	\$ 570,400	\$ 490,756	\$ 618,357	\$ 526,983
Benjamin Franklin Middle School (#060)	264,780	162,554	400,951	210,450	192,554	226,142	294,547	238,789
Thomas Jefferson Middle School (#070)	264,780	144,260	237,793	257,414	188,874	251,812	319,761	267,972
Bryant (#080)	115,841	88,128	91,315	103,093	94,815	119,133	140,552	108,934
Hawthorne (#110)	132,390	112,417	137,997	168,560	194,952	116,255	133,688	115,099
Lowell (#130)	115,841	102,186	55,326	51,205	93,269	95,672	132,144	124,384
Whittier (#150)	148,939	97,886	131,603	188,417	167,690	146,222	196,666	120,333
Eugene Field (#999)	<u>66,195</u>	<u>74,397</u>	<u>90,778</u>	<u>141,906</u>	<u>126,913</u>	<u>48,802</u>	<u>63,721</u>	<u>65,148</u>
District-Wide Total	<u>\$ 1,654,874</u>	<u>\$ 1,647,075</u>	<u>\$ 1,792,457</u>	<u>\$ 1,656,063</u>	<u>\$ 1,629,467</u>	<u>\$ 1,494,794</u>	<u>\$ 1,899,436</u>	<u>\$ 1,567,642</u>

Source: District Records

Note:

Beginning in fiscal year 2002, the New Jersey State Department of Education required District's to report maintenance expenditures by location, therefore, ten years of data is not available.

**TEANECK BOARD OF EDUCATION  
INSURANCE SCHEDULE  
JUNE 30, 2009  
(Unaudited)**

	<u>Coverage</u>	<u>Deductible</u>
School Package Policy - Selective Insurance Co.		
Property-Blanket Building/Contents	\$ 169,155,151	\$ 5,000
Comprehensive General Liability (each occurrence)	1,000,000	
Comprehensive Crime Coverage	100,000/400,000 Excess	5,000
Automobile Liability	1,000,000	1,000 Ded Comp/Coll
Boiler and Machinery - Selective Insurance Company		
Blanket Property Damage	169,155,151	5,000
Umbrella Liability - American Alternate Insurance Company	9,000,000	10,000 Retention
Excess Umbrella - (Fireman's Fund)	50,000,000 Group Agg	
Educator's Professional Liability - Ace American Insurance	1,000,000	10,000 Ded for SBLL
School Board Legal/Employment Practices Liability		25,000 Ded for EPL
Pollution Coverage - American Safety Casualty Ins. Co.	3,000,000	15,000
	20,000,000 Group Agg	

Deferred SDA Grant Revenue Not Recognized on GAAP Basis

Source: NESBIG/Burton Agency



**SINGLE AUDIT SECTION**

# LERCH, VINCI & HIGGINS, LLP

EXHIBIT K-1

CERTIFIED PUBLIC ACCOUNTANTS  
REGISTERED MUNICIPAL ACCOUNTANTS

17 - 17 ROUTE 208

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CINDY JANACEK, CPA, RMA  
RALPH M. PICONE, CPA, RMA, PSA

## REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Honorable President and Members  
of the Board of Trustees  
Teaneck Board of Education  
Teaneck, New Jersey

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Teaneck Board of Education as of and for the fiscal year ended June 30, 2009, which collectively comprise the Teaneck Board of Education's basic financial statements and have issued our report thereon dated October 21, 2009. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States and audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey.

### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Teaneck Board of Education's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Teaneck Board of Education's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Teaneck Board of Education's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Teaneck Board of Education's ability to initiate, authorize, record, process, or report financial data reliably in accordance with accounting principles generally accepted in the United States of America such that there is more than a remote likelihood that a misstatement of the Teaneck Board of Education's financial statements that is more than inconsequential will not be prevented or detected by the Teaneck Board of Education's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the Teaneck Board of Education's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

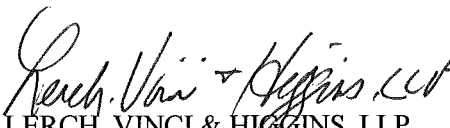
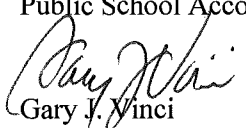
### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Teaneck Board of Education's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance or other matters that is required to be reported under Government Auditing Standards and audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey and which is described in the accompanying schedule of findings and questioned costs as item 2009-1.

We noted certain matters that we have reported to management of the Teaneck Board of Education in a separate report entitled, "Auditors' Management Report on Administrative Findings – Financial, Compliance and Performance" dated October 21, 2009.

Teaneck Board of Education's response to the finding identified in our audit is described in the accompanying schedule of findings and questioned costs. We did not audit Teaneck Board of Education's response and accordingly, we express no opinion on it.

This report is intended solely for the information and use of the Board of Trustees, management, the New Jersey State Department of Education and other federal and state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

  
 LERCH, VINCI & HIGGINS, LLP  
 Certified Public Accountants  
 Public School Accountants  
  
 Gary J. Vinci  
 Public School Accountant  
 PSA Number CS00829

Fair Lawn, New Jersey  
 October 21, 2009

# LERCH, VINCI & HIGGINS, LLP

EXHIBIT K-2

CERTIFIED PUBLIC ACCOUNTANTS  
REGISTERED MUNICIPAL ACCOUNTANTS

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## REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133 AND NEW JERSEY OMB CIRCULAR 04-04

Honorable President and Members  
of the Board of Trustees  
Teaneck Board of Education  
Teaneck, New Jersey

### Compliance

We have audited the compliance of the Teaneck Board of Education with the types of compliance requirements described in the "U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement" and the "New Jersey State Aid/Grant Compliance Supplement" that are applicable to each of its major federal and state programs for the fiscal year ended June 30, 2009. Teaneck Board of Education's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirement of laws, regulations, contracts and grants applicable to each of its major federal and state programs is the responsibility of the Teaneck Board of Education's management. Our responsibility is to express an opinion on Teaneck Board of Education's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey; OMB Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations" and New Jersey OMB Circular 04-04, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid". Those standards and circulars require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about Teaneck Board of Education's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on Teaneck Board of Education's compliance with those requirements.

In our opinion, Teaneck Board of Education complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal and state programs for the fiscal year ended June 30, 2009. However, the results of our auditing procedures an instance of noncompliance with those requirements which is required to be reported in accordance with OMB Circular A-133 and New Jersey OMB Circular 04-04 and which is described in the accompanying schedule of findings and questioned costs as item 2009-2.

### Internal Control Over Compliance


The management of Teaneck Board of Education is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts and grants applicable to federal and state programs. In planning and performing our audit, we considered Teaneck Board of Education's internal control over compliance with requirements that could have a direct and material effect on a major federal or state program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Board's internal control over compliance.

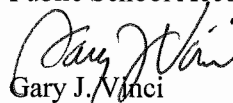
A control deficiency in the Board's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Board's ability to administer a federal or state program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal or state program that is more than inconsequential will not be prevented or detected by the Board's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented or detected by the Board's internal control.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the Board of Trustees, management, the New Jersey State Department of Education and other federal and state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

  
 LERCH, VINCI & HIGGINS, LLP  
 Certified Public Accountants  
 Public School Accountants

  
 Gary J. Vinci  
 Public School Accountant  
 PSA Number CS00829

Fair Lawn, New Jersey  
 October 21, 2009

**TEANECK BOARD OF EDUCATION**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

Federal CFDA Number	Grant or State Project Number	Grant Period	Award Amount	Balance July 1, 2008	Carryover Amount	Cash Received	Budgetary Expenditures	Refund Prior Year's Balances	Adjustment Prior Year Orders	(Accounts Receivable)	Balance, June 30, 2009 Deferred Revenue	Due to Grantor
<b>U.S. Department of Education</b>												
<b>Passed-through State Department of Education</b>												
<b>Special Revenue Fund:</b>												
84.010	NCLB515009	9/1/08-8/31/09	\$ 598,454	\$ 176,768	\$ 31,795	\$ 55,543	\$ 276,969			\$ (221,426)	\$ 22,820	
84.010	NCLB515008	9/1/07-8/31/08	272,397	28,944	(28,944)		185,743					
84.010	NCLB515007	9/1/06-8/31/08	406,209	2,851	(2,851)							
84.010	NCLB515006	9/1/05-8/31/06	330,922									
84.010	NCLB515009	9/1/08-8/31/09	22,274			8,877	20,711			(11,834)	6,594	
84.010	NCLB515008	9/1/07-8/31/08	25,060	15,650	2,399		11,670		\$ 215			
84.010	NCLB515007	9/1/06-8/31/08	24,332	2,399	(2,399)							
84.010	NCLB515009	9/1/08-8/31/09	25,164			2,780	7,188			(4,408)	10,383	
84.010	NCLB515008	9/1/07-8/31/08	28,156	17,085			6,702				794	
84.186	NCLB515007	9/1/07-8/31/08	5,512	617	471		294					
84.186	NCLB515007	9/1/06-8/31/08	6,437	471	(471)							
84.027	IDEA515009	9/1/08-8/31/09	1,039,802			934,142	1,039,802		340	(105,660)	1,176	
84.027	IDEA515008	9/1/07-8/31/08	1,043,159	241,993	102,889		344,046					
84.027	IDEA515007	9/1/06-8/31/08	981,804	102,889	(102,889)							
84.027	IDEA515006	9/1/05-8/31/06	1,241,808	25,547								
84.173	IDEA515009	9/1/08-8/31/09	27,113				27,113	\$ 25,547		(27,113)		
84.173	IDEA515008	9/1/07-8/31/08	29,676	9,722	29,081		38,803					
84.173	IDEA515007	9/1/06-8/31/08	29,081	29,081	(29,081)							
84.173	IDEA515006	9/1/05-8/31/06	47,733	2,512				2,512				
84.367	NCLB515009	9/1/08-8/31/09	152,532	40,125	9,858	50,910	73,380			(22,470)	10,419	
84.367	NCLB515008	9/1/07-8/31/08	147,646	9,858	(9,858)		41,661					
84.367	NCLB515007	9/1/06-8/31/08	147,380									
84.318	NCLB515009	9/1/08-8/31/09	4,660			1,244	2,815			(1,571)	552	
84.318	NCLB515008	9/1/07-8/31/08	1,880	299	498		245					
84.318	NCLB515007	9/1/06-8/31/08	1,746	498	(498)							
84.184	NCLB515009	9/1/08-8/31/09	14,112			500	10,760			(10,260)	4,201	
84.184	NCLB515008	9/1/07-8/31/08	13,910	4,909	3,141		3,849					
84.184	NCLB515007	9/1/06-8/31/08	14,908	3,141	(3,141)							
84.243A	08-BV12-G06	9/1/08-8/31/09	240,000			198,565	197,183				1,382	
84.243A	07-BV11-G06	9/1/07-8/31/08	229,000	(10,067)		38,758	37,425	4,502	13,236	(41,229)		
84.215K	Q215E090021	4/1/09-3/31/10	298,630				41,229					
Total Special Revenue Fund				705,292	-	1,291,319	2,367,588	32,561	15,888	(445,971)	58,321	-
<b>U.S. Department of Agriculture</b>												
<b>Passed-through State Department of Education</b>												
<b>Enterprise Fund:</b>												
10.555	NSLP - Non Cash Assistance	7/1/08-6/30/09	66,204			66,204	53,226				12,978	
10.555	NSLP - Non Cash Assistance	7/1/07-6/30/08	71,241	11,517			11,517					
10.553	School Breakfast Program	7/1/08-6/30/09	44,458			34,075	44,458			(10,383)		
10.553	School Breakfast Program	7/1/07-6/30/08	34,627	(3,180)		3,180						
10.555	NSLP - Cash Assistance	7/1/08-6/30/09	359,506			290,377	359,506			(69,129)		
10.555	NSLP - Cash Assistance	7/1/07-6/30/08	325,776	(23,194)		23,194						
Total Enterprise Fund				(14,857)	-	417,030	468,707	-	-	(79,512)	12,978	-
Total Federal Financial Awards				\$ 690,435	\$ -	\$ 1,708,349	\$ 2,836,295	\$ 32,561	\$ 15,888	\$ (525,483)	\$ 71,299	\$ -

The Notes to the Schedules of Federal Awards and State Financial Assistance are an Integral Part of the Statement

**TEANECK BOARD OF EDUCATION**  
**SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

Federal/Grantor/Pass-Through Grantor/ State Grantor/Program Title	Grant or State Project Number	Grant Period	Award Amount	Balance July 1, 2008	Carryover Amount	Cash Received	Budgetary Expenditures	Refund Prior Year's Balances	Interfund Adjustment	Balance, June 30, 2009		MEMO	
										(Accounts Receivable)	Deferred Revenue/ Interfund	Due to Grantor	GAAP Accounts Receivable
State Department of Education													
General Fund:													
Transportation Aid	09-495-034-5120-014	7/1/08-6/30/09	\$ 1,391,864			\$ 1,303,043	\$ 1,391,864			\$ (88,821)		\$	1,391,864
Transportation Aid	08-495-034-5120-014	7/1/07-6/30/08	1,351,777	\$ (42,381)		42,381							2,366,735
Special Education Aid	09-495-034-5120-089	7/1/08-6/30/09	2,366,735			2,215,702	2,366,735			(151,033)			508,897
Special Education Aid	08-495-034-5120-011	7/1/07-6/30/08	3,431,277	(107,576)		107,576				(32,475)			901,766
Security Aid	09-495-034-5120-084	7/1/08-6/30/09	508,897			476,422	508,897			(57,546)			
Adjustment Aid	09-495-034-5120-085	7/1/08-6/30/09	1,215,489			844,220	901,766						
Bilingual Education Aid	08-495-034-5120-008	7/1/07-6/30/08	111,104	(3,483)		3,483							
Consolidated Aid	08-495-034-5120-057	7/1/07-6/30/08	506,682	(15,885)		15,885							
Additional Formula Aid	08-495-034-5120-058	7/1/07-6/30/08	322,352	(10,106)		10,106							
Extraordinary Aid	09-100-034-5062-032	7/1/08-6/30/09	1,468,583			755,811	1,468,583			(712,772)			1,468,583
Extraordinary Aid	08-100-034-5120-473	7/1/07-6/30/08	319,297	(319,297)		319,297							
Other State Aid - Charter School Aid	09-495-034-5120-071	7/1/08-6/30/09	1,399,462			1,310,784	1,399,462			(88,678)		\$ (88,678)	1,399,462
Other State Aid - Integration Assistance	09-100-034-5120-502	7/1/08-6/30/09	500,000			500,000	500,000			(195,579)			500,000
Nonpublic Transportation Aid	09103190	7/1/08-6/30/09	195,579				195,579					(195,579)	195,579
Nonpublic Transportation Aid	08103190	7/1/07-6/30/08	147,166	(147,166)		147,166							
On Behalf TPAF Pension System Contribution	09-495-034-5095-007	7/1/08-6/30/09	113,677			113,677	113,677						113,677
On Behalf TPAF Pension System Contribution	09-495-034-5095-006	7/1/08-6/30/09	2,168,674			2,168,674	2,168,674						2,168,674
Reimbursed TPAF Social Security Contribution	09-495-034-5095-002	7/1/08-6/30/09	2,698,678			2,563,971	2,698,678			(134,707)		(134,707)	2,698,678
Reimbursed TPAF Social Security Contribution	08-495-034-5095-002	7/1/07-6/30/08	2,569,807	(130,601)		130,601							
Instructional Supplemental Aid	08-495-034-5120-029	7/1/07-6/30/08	176,145	6,251	-	-	6,251	-	-	-	-	-	6,251
Total General Fund				(770,244)	-	13,028,799	13,720,166	-	-	(1,461,611)	-	(418,964)	13,720,166
Special Revenue Fund:													
Instructional Supp Aid	08-495-034-5120-029	7/1/07-6/30/08	176,145	(8,807)		8,807							-
Targeted At-Risk Aid	08-495-034-5064-005	7/1/07-6/30/08	482,250	(24,113)		24,113							-
New Jersey Nonpublic Aid													
Textbook Aid	09-100-034-5120-064	7/1/08-6/30/09	46,667			46,667	39,924	\$ 6,090			\$ 6,743		39,924
Textbook Aid	08-100-034-5120-064	7/1/07-6/30/08	47,115	6,090									
Nursing Services	09-100-034-5120-070	7/1/08-6/30/09	62,997			62,997	56,049	5,944			6,948		56,049
Nursing Services	08-100-034-5120-070	7/1/07-6/30/08	63,227	5,944									
Technology	09-100-034-5120-373	7/1/08-6/30/09	32,640			32,640	29,040				3,600		29,040
Technology	08-100-034-5120-373	7/1/07-6/30/08	33,480	4,912				4,912					
Auxiliary Services													
Compensatory Education	09-100-034-5120-067	7/1/08-6/30/09	4,578			4,578	2,488				2,090		2,488
Compensatory Education	08-100-034-5120-067	7/1/07-6/30/08	6,270	3,583				3,583					
English as a Second Language	09-100-034-5120-067	7/1/08-6/30/09	1,015			1,015	305				710		305
Home Instruction	08-100-034-5120-067	7/1/07-6/30/08	210	(210)		210							
Handicapped Services													
Examination and Classification	09-100-034-5120-066	7/1/08-6/30/09	54,799			54,799	49,300	3,041			5,499		49,300
Examination and Classification	08-100-034-5120-066	7/1/07-6/30/08	50,806	3,041									
Corrective Speech	09-100-034-5120-066	7/1/08-6/30/09	11,160			11,160	3,348				7,812		3,348
Corrective Speech	08-100-034-5120-066	7/1/07-6/30/08	13,857	7,812				7,812					
Supplementary Instruction	09-100-034-5120-066	7/1/08-6/30/09	23,954			23,954	9,169				14,785		9,169
Supplementary Instruction	08-100-034-5120-066	7/1/07-6/30/08	16,933	7,186				7,186					
Governor's Autism Grant	07-FB01-H03	7/1/06-6/30/08	500,000	17,406		27,553		44,959					
School Based Youth Services	08-100-054-7500-068	7/1/07-6/30/08	303,408	5,647				5,647					
School Based Youth Services	06-100-054-7500-068	7/1/05-6/30/06	298,472	23							23		
School Based Youth Services	09-100-054-7500-068	7/1/08-6/30/09	307,492	-		307,492	294,266	-	-	-	13,226	-	294,266
Total Special Revenue Fund				28,514	-	605,985	483,889	89,174	-	-	-	61,436	483,889

TEANECK BOARD OF EDUCATION  
SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

Federal/Grantor/Pass-Through Grantor/ State Grantor/Program Title	Grant or State Project Number	Grant Period	Award Amount	Balance July 1, 2007	Carryover Amount	Cash Received	Budgetary Expenditures	Refund Prior Year's Balances	Prior Year Adjustment	Balance, June 30, 2009			MEMO	
										(Accounts Receivable)	Deferred Revenue	Due to Grantor	GAAP Accounts Receivable	Cumulative Total Expenditures
<b>Capital Projects</b>														
Economic Development Grant	SP200422		\$ 4,734,087	\$ (4,490,779)						\$ (4,490,779)			\$ (4,490,779)	\$ 4,514,450
Economic Development Grant	SP200422-C1		1,520,875	(1,513,271)						(1,513,271)			(1,513,271)	1,520,875
Economic Development Grant	SP200422-C2		1,622,790	(1,614,676)						(1,614,676)			(1,614,676)	1,614,676
Economic Development Grant	SP202877		56,532	(56,532)						(56,532)			(56,532)	56,532
NJ School Construction- EFCFA	5150-050-03-0908		411,704	(336,329)						(336,329)			(336,329)	338,388
NJ School Construction- EFCFA	5150-110-04-1000		128,118	(98,006)						(98,006)			(98,006)	98,647
NJ School Construction- EFCFA	5150-050-03-1292		194,800	(192,976)						(192,976)			(192,976)	193,950
NJ School Construction- EFCFA	5150-050-04-1000		170,400	(152,676)						(152,676)			(152,676)	153,528
NJ School Construction- EFCFA	various		290,376	(280,043)						(280,043)			(280,043)	280,043
NJ School Construction- EFCFA	5150-150-05-1000		41,390	(33,468)						(33,468)			(33,468)	33,468
NJ School Construction- EFCFA	5150-130-04-1000		88,954	(72,126)						(72,126)			(72,126)	72,126
NJ School Construction- EFCFA	5150-060-05-1000		255,415	(249,031)					\$ 36,310	(212,721)	-	-	(212,721)	213,997
NJ School Development Authority	5150-130-09-1002		170,347				\$ 26,033			(170,347)	\$ 144,314		(170,347)	26,033
NJ School Development Authority	5150-070-09-1001		406,095				51,056			(406,095)	355,039		(406,095)	51,056
<b>Total Capital Projects</b>				(9,089,913)	-	-	77,089	-	36,310	(9,630,045)	499,353	-	(9,630,045)	9,167,769
<b>State Department of Agriculture Enterprise Fund:</b>														
School Breakfast Program	09-100-010-3360-096	7/1/08-6/30/09	3,625			\$ 2,788	3,625			(837)				3,625
School Breakfast Program	08-100-010-3360-096	7/1/07-6/30/08	3,098	(284)		284								
National School Lunch Program	09-100-010-3360-067	7/1/08-6/30/09	19,848			16,146	19,848			(3,702)				19,848
National School Lunch Program	08-100-010-3360-067	7/1/07-6/30/08	19,543	(1,346)		1,346								-
<b>Total Enterprise Fund</b>				(1,630)	-	20,564	23,473	-	-	(4,539)	-	-	-	23,473
<b>Sub-Total State Financial Assistance</b>				\$ (9,833,273)	\$ -	\$ 13,655,348	14,304,617	\$ 89,174	\$ 36,310	\$ (11,096,195)	\$ 499,353	\$ 61,436	\$ (10,049,009)	\$ 23,395,297
Less: On-Behalf/TPAF Pension Contributions Not Subject to Single Audit and Major Program Determination														
														(2,282,351)
Total State Financial Assistance Subject to Single Audit and Major Program Determination														\$ 12,022,266

The Notes to the Schedules of Federal Awards and State Financial Assistance are an Integral Part of the Statement



**TEANECK BOARD OF EDUCATION  
NOTES TO THE SCHEDULES OF EXPENDITURES OF  
FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 1 GENERAL**

The accompanying schedules present the activity of all federal and state financial assistance programs of the Teaneck Board of Education. The Board of Education is defined in Note 1(A) to the Board's basic financial statements. All federal financial assistance received directly from federal agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

**NOTE 2 BASIS OF ACCOUNTING**

The accompanying schedules are presented using the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Notes 1(C) to the Board's basic financial statements.

**NOTE 3 RELATIONSHIP TO BASIC FINANCIAL STATEMENTS**

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on a modified accrual basis with the exception of the revenue recognition of the deferred state aid payments in the current budget year, which is mandated pursuant to P.L. 2003 c.97.(A3521). For GAAP purposes, those payments are not recognized until the subsequent year due to the state deferral and recording of certain state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, which may include the deferred state aid payments, whereas the GAAP basis does not.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is \$543,919 for the general fund of \$14,220 for the special revenue fund. See the Notes to Budgetary Comparison Schedule for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as presented on the following page:

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund		\$ 13,176,247	\$ 13,176,247
Special Revenue Fund	\$ 2,359,347	504,708	2,864,055
Capital Projects Fund		77,089	77,089
Food Service Fund	<u>468,707</u>	<u>23,473</u>	<u>492,180</u>
Total Financial Assistance	<u>\$ 2,828,054</u>	<u>\$ 13,781,517</u>	<u>\$ 16,609,571</u>

**TEANECK BOARD OF EDUCATION  
NOTES TO THE SCHEDULES OF EXPENDITURES OF  
FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

**NOTE 4 RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules may not necessarily agree with the amounts reported in the related federal and state financial reports due to timing differences between the District's fiscal year and grant program years.

**NOTE 5 OTHER**

Revenues and expenditures reported under the U.S.D.A. Commodities Program represent current year value received and current year distributions, respectively. TPAF Social Security contributions in the amount of \$2,698,678 represent the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the year ended June 30, 2009. The amount reported as TPAF Pension Contributions in the amount of \$113,677 and TPAF Post-Retirement Medical Benefits Contributions in the amount of \$2,168,674 represents the amount paid by the State on behalf of the District for the year ended June 30, 2009.

**NOTE 6 ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT**

On-behalf State Programs for TPAF Pension and Post-Retirement Medical Benefits Contributions are not subject to a State single audit and, therefore, are excluded from major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the District's basic financial statements and the amount subject to State single audit and major program determination.

## Financial Statement Section

### Federal Awards Section

**TEANECK BOARD OF EDUCATION  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONT'D)  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

*Part I – Summary of Auditor's Results*

**State Awards Section**

Internal Control over major programs:

1) Material weakness(es) identified \_\_\_\_\_ yes        X   no

2) Significant deficiency(ies) identified  
that are not considered to be material  
weakness(es)? \_\_\_\_\_ yes        X   none reported

Type of auditor's report issued on compliance for  
major programs

Unqualified

Any audit findings disclosed that are required to be reported  
in accordance with N.J. Circular Letter 04-04?

  X   yes      \_\_\_\_\_ no

Identification of major state programs:

<u>GMIS Number(s)</u>	<u>Name of State Program</u>
<u>495-034-5120-089</u>	<u>Special Education Aid</u>
<u>495-034-5120-084</u>	<u>Security Aid</u>
<u>495-034-5120-085</u>	<u>Adjustment Aid</u>
<u>495-034-5120-071</u>	<u>Charter School Aid</u>
<u>100-034-5120-502</u>	<u>Integration Assistance Aid</u>
<u>N/A</u>	<u>Non Public Transportation Aid</u>
<u>100-054-7500-068</u>	<u>School Based Youth Services</u>
<u>495-034-5095-002</u>	<u>TPAF Social Security</u>

Dollar threshold used to distinguish between  
Type A and Type B programs:

\$ 360,668

Auditee qualified as low-risk auditee?

  X   yes      \_\_\_\_\_ no

**TEANECK BOARD OF EDUCATION  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

***Part 2 – Schedule of Financial Statement Findings***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the basic financial statements that are required to be reported in accordance with Chapter 5.18 of *Government Auditing Standards*.

**Finding 2009-1**

Our audit of outstanding year end purchase orders in the General Fund noted purchase orders included in encumbrances in the amount of \$106,058 which were deemed to be invalid. In addition, encumbrances in the amount of \$43,601 in the General Fund were reclassified to accounts payable.

**Criteria or specific requirement**

GAAP Technical Systems Manual.

**Condition**

Outstanding purchase orders at year end are not properly reviewed to determine their validity.

**Questioned Costs**

Financial statements were restated.

**Context**

Invalid encumbrances were noted in the General Fund and was cancelled accordingly.

**Effect**

Accounts Payable was not accurately reported in the District's year end financial records.

**Cause**

Unknown.

**Recommendation**

Outstanding purchase orders be reviewed at year end to determine their validity, and if deemed valid, be properly classified as an accounts payable or reserved for encumbrance.

**Management's Response**

Management has reviewed this finding and has indicated it will review and revise its procedures to ensure corrective action is taken.

**TEANECK BOARD OF EDUCATION  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

*Part 3 – Schedule of Federal and State Award Findings and Questioned Costs*

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major federal and state programs, as required by OMB Circular A-133 and New Jersey OMB's Circular 04-04, as amended.

**CURRENT YEAR FEDERAL AWARDS**

There are none.

**CURRENT YEAR STATE AWARDS**

**Finding 2009-2**

Our audit revealed that certain post-travel reports were not included with the travel expense reimbursement packet.

**State program information:**

Special Education Categorical Aid	495-034-5120-089
Security Aid	495-034-5120-084
Adjustment Aid	495-034-5120-085

**Criteria or specific requirement:**

NJ Department of Education – Grant Compliance Supplement

**Condition:**

Our audit of the District travel expenses procedures and policies revealed certain instances where post-travel reports required by NJSA 18A:11-12(d) that substantiate the purpose and relevance of the travel.

**Questioned Costs:**

None.

**Context:**

See Condition.

**Effect:**

Post travel reports were not obtained and included with travel expense vouchers.

**Recommendation:**

Post travel reports be properly obtained and filed with travel expense voucher documentation.

**Response**

Management has reviewed this finding and has indicated it will revise its procedures to ensure corrective action is taken.

**TEANECK BOARD OF EDUCATION  
SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards*, U.S. OMB Circular A-133 (section .315(a)(b) and New Jersey OMB's Circular 04-04, as amended.

**STATUS OF PRIOR YEAR FINDINGS**

There were none.